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WANUFACTURERS' ASSOCIATION OF CONNECTICUT, INC. VOL. 34 - NO. 2 - FEBRUARY, 1956

L. M. BINGHAM, Editor

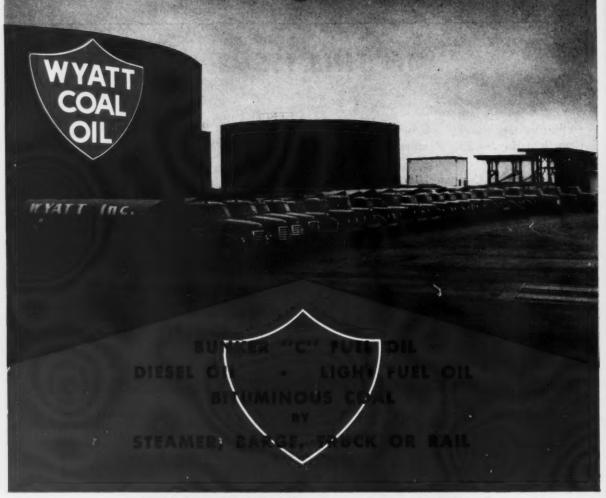
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Published monthly by the Manufacturers' Association of Connecticut, Inc., with executive offices at 928 Farmington Avenue, West Hartford, Connecticut. Entered as second-class matter January 29, 1929, at the post office at Hartford, Connecticut, under the Act of March 3, 1879. As the official magazine of the Manufacturers' Association of Connecticut, Inc., it carries authoritative articles and notices concerning the Association activities. In all other respects the Association is not responsible for the contents and for the opinion of its writers. Subscription rates: one year \$2.50; 25¢ a copy. Subscribers should notify publisher promptly of changes in address. Advertising rates on application.

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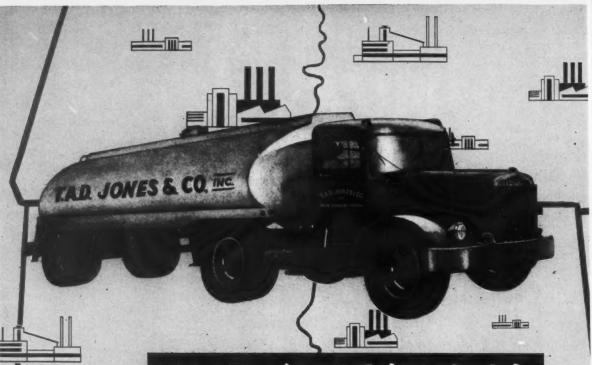


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Where Do We Find Skilled People?

By HARVEY L. SPAUNBURG*

President, Veeder-Root Incorporated, and Vice President, Manufacturers Association of Conn., Inc.

E all know of the difficulty in finding enough skilled people to do the jobs which must be done in our Connecticut factories.

It is especially difficult to find skilled technicians, those people who are between engineers and factory workers. As a matter of fact, the Bureau of Vocational Education of the Connecticut State Department of Education has been conducting a survey in New Haven, Stamford, Norwalk, Meriden and Bridgeport to ascertain the needs for these people and what steps should be taken to overcome any shortages.

It is a well-known fact that on a national scale the shortest supply of skilled labor exists for machine shop workers, machinists, toolmakers, die sinkers, and setters.

What can be done about it?

One method, of course, is to recruit people from out of state. But, as *Iron Age* magazine reports in a recent issue: "There's a limit to out-of-area recruiting, the conventional answer to personnel problems. For example, 40 states have out-of-area recruiting programs for electrical engineers, 42 for mechanical engineers. This amounts to the same end result as the old chain letter and is just about as useful under these conditions."

So, out-of-state recruiting can be futile as well as expensive. Wholesale relocation of employees rarely proves to be satisfactory except in a national emergency such as all-out mobilization for war.

There is another major step which can be taken to help fill the gaps in our skilled labor force. This is the use of federal, state, city, and industry cooperative efforts to train potentially skilled men and women. We have a start in this direction with the present apprenticeship programs with which most of us are familiar. Then there is the current educational effort to fill the gap of skilled technicians. And there are the many off-the-job programs of our Connecticut vocational schools, junior colleges, and engineering schools to meet the specific needs of industry. This is being done with success in large communities like Hartford, New Haven, and Waterbury.

The Connecticut industrial complex is ideally suited to this type of cooperative effort inasmuch as most of our companies are relatively small and it is almost im-

possible for any one Company to provide financing for its own needs.

I believe we will have to be even more aggressive in working with private and public educators to develop this cooperative training in the immediate future. This will be particularly true as our economy expands and the demand for skilled people grows with it.

A third major area where we can develop skilled people is within our own companies. I believe that our first job is to earn the loyalty and help develop the capacities of the skilled people we now have on the job. Our welders, sheet metal workers, electricians and mechanics are in short supply, and competition for them is keen. If we are to keep these men, we must make sure that our wages and working conditions are in line and that we are providing good incentives and the kind of recognition that encourages a man to feel he is an accepted and respected member of the team.

The other thing we can all do is to set up in-plant training programs so that we can develop skilled employees within our own ranks. I believe the watchword of industry in Connecticut in the years to come must be: "Training and more training." There are rich and undeveloped human resources available in every plant if we can only find and develop them. Columbia University's Human Resources Project has found that half of the nation's manpower with the greatest ability to learn and the greatest intelligence has not gone to college. In other words, less than half of those who score in the upper six per cent of the population in intelligence tests are college graduates.

The non-college group includes many very able persons. Some of them may be doing routine or relatively unskilled work in your factory. Using proven personnel and testing techniques we can discover who these people are and place them where they can grow.

Finding new sources of skilled manpower is not easy. In fact it never was a simple task. We have in Connecticut many splendid public and private colleges, junior colleges and technical schools which now have cooperative programs in operation with industry. We have, also, within our organizations many people with potential skills waiting to be discovered.

These are the most fertile areas for us to cultivate in our search for skilled employees to keep our factories operating at high efficiency in the future.

^{*} The outline of the experience background of Mr. Spaunburg, author of this months guest editorial, appears on the first page of this months News Forum Department.



THE PLANT of Haydon Mfg. Co., Inc., located on East Elm Street, Torrington.

Growth at Haydon Manufacturing Co.

THE development of small syntering chronous motors was primarily based on the potential market of the electric clock field. They made possible, not many years ago, the electric clock which is so commonly accepted today.

Early Years

The production of a motor for this original purpose opened up a second market, which today is equally as important in volume and in service to the public. This market was in the application of electrical timers and timing apparatus, both replacing and supplementing mechanical or spring-driven devices, for all types of control purposes.

It was to fill this need that the organization, now know as Haydon Manufacturing Company, was established in 1933, in Waterbury, as a three man laboratory. A year of research and model-making resulted in a synchronous timing motor incorporating the latest developments in the art and designed primarily for general industrial use, as distinguished from motors designed primarily for clocks. One of the features was the slow rotor speed of 450 rpm, which is still largely used today.

Since the speed of any synchronous motor is dependent entirely upon the frequency of the power which serves it, its speed is as constant as is the frequency supplied by the power company. Small synchronous motors have proved so successful in accurate timing operations that power companies have made large investments in regulating the frequency of their systems.

Such regulation, involving complicated apparatus, is known as Frequency Control.

The years 1933-1937 witnessed gradual recognition of the product, development of markets, the solution of many engineering and production difficulties and a build-up in production that was outgrowing available quarters. The product was still one basic motor, with an increasing variety of reduction gear trains and output speeds to meet various requirements.

Larger quarters were needed in 1938 for current production and for expansion into other products, and so operations were transferred to Forestville. In the three years preceding World War II, there followed fairly rapid expansion of capacity and the product line. The availability of a new product to do certain jobs seemed to increase the existing market and to open up continually new end uses. For example, the constant speed electric chart drive supplemented the mechanical devices previously in use, and the entire market expanded rapidly. There came into existence quite a few concerns specializing in timers of many types, ranging from industrial process control to automatic scoreboard-operating devices. Haydon Manufacturing expanded with requirements, developing many additional output speeds, up to 60 rpm and down to 1 rpm, and special motor types, such as those for heavy duty applications, those providing reversible output shaft action, and those incorporating a magnetic clutch for automatic resetting of the shaft to the starting position upon



MODERN automatic hydraulic presses assemble, size and remove completed assemblies.

completion of an operation. All were built upon the basis of the fundamental hysteresis type motor and the many refinements introduced from time to time.

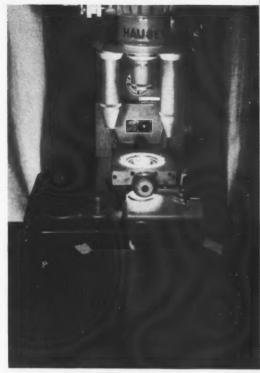
During the same period it became apparent that the motor was the heart of the many new electrical timing devices being introduced, and there were many requests for Haydon Manufacturing Company to take on the remainder of the work. This eventually resulted in the first tentative steps into the timing device field, such as a special drive for electric metronomes and a special clock for timing telephone calls.

War Contribution

By the time the war started, the Company was a recognized leader in an entirely new industry and the potentials of synchronous motors and motor driven timers were becoming widely recognized in the engineering fraternity. The war brought a realization that the company's product was of military value in many applications. With it came a flood of new requirements for military apparatus and the devotion of almost 100% of production to the armed services. Products already developed were in heavy demand and

new products were constantly required. For example, the motor line was extended to include a D.C. unit for aircraft and certain naval uses. The trend into timing devices was intensified with the need for such items as automatic keyers for S.O.S. bouys, aircraft controls, A.C. and D.C. time delay relays for protection of electronic tubes and many others. The company's skills were also utilized in the production of certain rather complex gear assemblies. One interesting major exception to the military character of the business was in the sale of many motors for automatic coal stokers, which had the blessing of the government as helping with the critical oil shortage. Also during the war additional factory space was rented on East Elm Street in Torring-

In 1945 the company became, through purchase, a subsidiary of the General Time Corporation, and thus became affiliated with many of the other important developments in the horological art. Stromberg Time, another part of the Corporation, had specialized in the development of master clock systems, for accurate control of the many clocks in large buildings, in time recorders and job stamps for personnel and process control work



GEAR PROFILE is checked for finish and faithful reproduction of the original pro-



THOUSANDS OF MOTORS DAILY, are inspected for noise, low and high voltage operation and intermittent stopping and starting.



THERE IS NO SUBSTITUTE for the highly skilled fingers of a trained rotor truer, in spite of modern high precision equipment.



SOME PRODUCTS of Haydon Mfg. Co. are shown here. Top left, front view of a slow speed motor, 60 cycle; right, front view of a 400 cycle motor for airborn use; bottom left, Haydon's direct current motor; right, side view of a hermetically sealed elapsed time meter, airborn equipment.

and similar industrial items. Seth Thomas Clocks was carrying on a tradition of fine workmanship in both spring-wound and electric timepieces, and Westclox was not only supplying popularly-priced clocks and watches but was also contributing heavily to the military demand for certain mechanical escapement mechanisms.

Post War Expansion

As with many other companies, the pent-up civilian demand upon the conclusion of hostilities was unprecedented, necessitating further expansion of employment and facilities. A new plant, of approximately 65,000 square feet, was constructed in Torrington. By 1947 all operations had been consolidated there, with the thought that these facilities would serve the relatively small space requirements of motor and timer manufacture for the foreseeable future. Yet by 1953, the continued recognition of the company's products and expansion of demand required the use of the entire new plant for motor manufacture, and the establishment of all devices manufacture in another plant of about 25,000 feet, also in Torrington.

This further expansion in operation in the post-war years was due not only to the continuing expansion of motor usage in old and new applications, but also to the broadening of the company's product line of motor driven timing apparatus. Movements for electric clocks (motor, gear train and arbor for mounting hands) were added and proved quite popular, par-



HAYDON'S refrigerator defrost control.

ticularly for advertising and novelty purposes. In timing devices, certain standard units were developed, such as time delay relays for proper sequencing of equipment operation, cycle timers for control of a series of related actions, elapsed time indicators for registering hours of equipment operation and interval timers for manual selection of the operating time of an appliance or other equipment.

In 1950 and 1951 the military demand for motors and timers again became so heavy that it was necessary to maintain production at a high rate to meet both service and civilian requirements. Expanded research and development facilities were largely turned over to projects of military significance. One of these resulted in the introduction of the first synchronous timing motor for operation on the 400 cycle current now being widely used in military aircraft. Shortly afterwards there was announced an unusually small and light elapsed timer meter, also 400 cycle, for use in recording the operating time of certain types of military equipment that require periodic overhaul and replacement. At the same time, the continuing importance of direct current for airborne timing was recognized with the introduction of improved motors of this type.

The return to more normal conditions within the last two years has permitted the resumption of many desirable civilian projects, primarily in basic development work on new types of motors and timers, and in the development of certain items specifically engineered for various home appliances. With such products Haydon has moved further into the timing field, and is now making automatic defrost controls for refrigerators, and time controls for clothes dryers.

The engineering staff and effort for such continual development work has been necessarily large. Sales work also demands a considerable amount of technical ability, as all sales are made directly to equipment manufactures, whose requirements are often complex. For distribution of this type an alert and capable sales staff is essential. Both direct factory salesmen and manufactures' representatives are employed.

The Haydon Manufacturing Company today reaches into almost every phase of electro-mechanical production for civilian and military usage. Motors are made for such diverse ap-

(Continued on page 46)

THE Continental Can Co. of Kensington (formerly The American Paper Goods Company) held its first Veterans Club Reception and Banquet at the Indian Hill Country Club, November 9, during which watches and service pins were distributed to 78 employees of the plant who had completed 25 years or more service for the present company and its predecessor, The American Paper Goods Company.

Coming as a complete surprise, special recognition was given to the eight employees of the plant who had completed 50 years or more of continuous service with the company and who, together, had served a total of 436 years. Personalized gifts valued at \$300 each were presented by Hans A. Eggerss, president of Continental Can, to each of the 50-year veterans, four of whom are still employed and four of whom have retired since January 1, 1955. The gifts included such items as davenports, combination radios and phonographs, television sets and a garden tractor for one retired foreman whose hobby is gardening.

Commenting on the employees' record of loyalty, William F. Doran, plant manager, who presided at the meeting following the banquet, said:

"We have quite a record in this APG plant. Of our approximately 400 employees eight have worked here over 50 years, and one of our most beloved employees topped the record at 61 years when she retired in January.

"This is really a wonderful record of loyalty and dependability and it speaks well for the employees and also for the company they have served.



SEVEN of the eight 50-year employees, left to right, Charles Johnson, Miss Susan Emerson, Miss Nora Kirby, Miss Bridget Malley, John Ross, Robert Isaacson, Josephine Fagan. Miss Priscilla Emerson, the oldest in length of service, was not present for the photograph.

Continental Can Company Honors Veteran Employees

"The American Paper Goods Co. has been a good place in which to work. It must have been so, or we wouldn't all have stayed so long-and the 78 employees who are being honored here tonight have played a major part in its past success. They have kept the wheels turning through wars and depressions. They have given stability to the company with their knowledge, experience and character, and in this present year have helped enormously to facilitate our merger with the Continental Can Co. They have been a very striking example of the often quoted statement that 'The greatest asset of any business is its loyal employees'.'



JOSEPHINE FAGAN, an active employee with 54 years of service, receives a corsage from James Taylor.



SHOWN at the head table, Moss Alex, general manager of sales, paper container division; James Taylor, general manager of manufacturing for the division; Hans A. Eggerss, president of Continental Can; William F. Doran, plant manager at Kensington, Warren Lacke, general manager of industrial relations for the company and Jerry Markham, manager of industrial relations for the division.



A WATCH, a 45-year service pin and a scroll is presented to Jack Fitzgerald, with 48 years service as a printing pressman, by James Taylor.



PART of the new 22,000 square foot plant addition at Revere Corporation of America.

Revere Research Brings A New Company to Connecticut

Much fanfare is currently being given to the manufacturing concerns which are moving into the south and the west. Publicity and advertising in newspapers and the trade press extol the claims of cheap labor and local tax exemptions in

these areas. But comparatively little mention is made of the established businesses which are coming to New England or of the reasons why New England, rather than some other part of the country, was chosen.

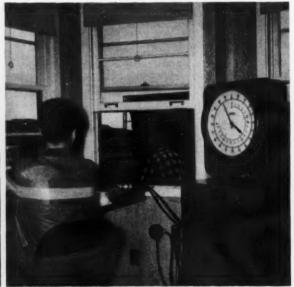
The Revere Corporation of America

in Wallingford has been instrumental in recently bringing a well established business into Connecticut. A leader in its field, the Cox and Stevens Electronic Scales Division, formerly the Cox and Stevens Aircraft Corporation of Mineola, Long Island, is now a manufacturing division of the Wallingford company. Revere Corporation of America manufactures precision instruments and components for the aircraft and other industries where accurate control of liquids and temperature is a requirement. The outstanding research, development and engineering facilities of the company, manned by a staff with a broad background of experience in the electro-mechanical field, were primary factors in the decision to bring the electronic concern to the state.

Cox and Stevens Electronic Scales

Probably the best known product of the Cox and Stevens Electronic Scales Division is the aircraft weighing kit, a portable electronic device used to weight and to determine the center of gravity of airplanes. Hundreds of these kits have been engineered and manufactured for commercial airlines and for the Military Services. A continued research and development program has enabled Revere to provide units which will withstand not only the rigors of handling and transportation, but also the effects of humidity and exposure to the elements, while meeting, without excep-





IRON ORE car (left) being weighed while in motion on electronic railroad scale. Control and printing units (right) electronically record weights of moving railroad cars.

tion, all of the tests required by customers. Other electronic motion weighing systems for railroad and highway use have been adapted from the aircraft scale after extensive develop-

mental programs.

Since the installation of the first Cox and Stevens Electronic Track Scale in 1949, the principal of automatic motion weighing has assumed great importance in modernizing railroad yards and in reducing costs of paper work. The railroad scale is essentially a simple weighbridge, usually 60 to 100 feet long, supported in a shallow pit by eight electronic load cells. These cells are electrically connected to an indicating dial, and to a recorder which prints or punches the car weight on the waybill card or on a tape. The printer is automatically actuated by photoelectric cells. Completely automatic systems have been developed which subtract the car's tare weight, arriving quickly at the net weight.

While most of the railroad track scales are used in conjunction with classification yards to automatically weigh cars as they pass over a "hump", two recent installations of the Iron Ore Company of Canada are of special interest. This company, in opening up the new Labrador fields, loads ore at Knob Lake in the interior and transports it over a 360 mile railroad to Seven Islands on the St. Lawrence for transshipment by boat. The railroad is, in effect, a huge conveyer belt and its efficiency is dependent on loading the cars to their weight capacity and on

making fast turn-arounds.

At Knob Lake, an operator who controls the amount of ore pouring into a car, reads a Cox and Stevens scale to quickly fill the car to its safety limit. This scale, which is not designed for extreme accuracy, insures that the car carries its tonnage, rather than cubic capacity.

At the Seven Islands installation on the St. Lawrence end of the line, extreme accuracy is demanded of the electronic scale because the ore is invoiced by weight. This scale has been developed to weigh within an accuracy of .1 of 1% and automatically weighs over 100 cars in twenty minutes. The entire operation of mining and transporting ore in the Labrador fields has now become so efficient that the only limiting factor is the availability of ore carrying vessels.

Highway Scales

Cox and Stevens highway weighing



ELECTRONIC Weighing Kits, the size of suitcase, now weigh planes up to 400,000 pounds within .1 of 1% of the applied load.

systems have been developed both for traffic research and for enforcing state weight laws. Information on axle loadings, axle spacings, gross tonnage for any given period, traffic speeds and frequency, all of vital interest to the traffic and planning engineering of State Highway Departments, is au-

tomatically recorded by a Cox and Stevens traffic research installation. This basic traffic research data, which is collected without interfering with the normal flow of traffic, is of great importance in highway planning, in expediting traffic movement, and in in
(Continued on page 38)



HERE a Cox and Stevens highway scale electronically records axle leadings and spacings of moving trucks for traffic research.

ACCURATE BRASS Occupies New Home



NEW BUILDING of the Accurate Brass Corporation, located in Bristol. Building contains 60,000 square feet of floor space.

THE Connecticut industrial scene now has a new brass and aluminum forging plant in operation in Bristol as another positive indication of the growth of manufacturing in the state.

The Accurate Brass Corporation, a wholly-owned subsidiary of The Bristol Brass Corporation, is now in full operation in its new one-story plant at Pine and Emmett Streets in Bristol.

Accurate first started to occupy its new structure on October 15 and now all machinery and equipment have been moved from the original site of the plant in Glendale, New York, ac-

THESE PRESSES are used to trim the flash off of forgings as the materials move along the U-shaped production line in this modern Connecticut plant.

cording to an announcement by Joseph O'Brien, President of Bristol Brass.

The new building, which houses the 35-year old Accurate concern, has 60,000 square feet of manufacturing space. It is modern in design with all operations on one floor and contains large areas of glass.

Accurate is one of the most important independent producers of brass and aluminum forgings in the U.S. Addition of these products fits in well with the Bristol Brass line of rod, strip, wire and extruded shapes and strengthens and diversifies the sales pattern of the Bristol parent company.

The Accurate building, one of the most modern forging shops in the nation, is a steel frame building with solid brick walls and steel sash. Offices and a reception area are adjacent to the main entrance.

The air in the plant is changed completely throughout the building every three minutes by means of positive ventilation and an exhaust fan system. The roof is steel deck with insulation and a new type of vapor seal that is approved for resistance to fire.

One innovation in plant layout is location of the receiving and shipping departments. Usually they are located in the same area in a plant. But in the Accurate factory they are at opposite ends of the U-shaped production line.

Materials come in at one door and finished products are shipped out the other. Two cranes in the Receiving Department make handling of incoming materials swift and easy.

The new Accurate Brass plant has made provision to prevent stream pollution by having constructed a separate, properly equipped, building for the disposal of acids.

Since dies play an important part in making forgings, a drafting room has been located adjacent to the die-making area of the Plant for easy consultation between draftsmen and diemakers.

There are now approximately 200 men and women working in the Accurate plant, many of them from the Bristol area.

Some of the products made by Accurate Brass include: Brass door hardware such as handles and knockers, plumbing supplies including sink strainers, faucet parts, and copper tube fittings, electrical parts, wiring outlets and switch parts, aircraft parts including aluminum fittings and landing

(Continued on page 46)



A BATTERY of 500-ton presses helps to stamp out forgings in the new plant.



TWO DIFFERENT VIEWS of S-55 and S-56 assembly lines at the Sikorsky plant in Stratford.



Expansion at Sikorsky

In October, Sikorsky Aircraft dedicated its new, multi-million dollar plant in Stratford, making way for the ultimate employment of approximately 10,000 people in the manufacture of transport-type helicopters.

The new structure, on 250 acres bordered by the Housatonic River and Merritt Parkway, was financed entirely by United Aircraft Corporation. A substantial investment in an industry just 15 years old, the new plant indicates the faith of United Aircraft directors in the future of helicopters.

Stratford, chosen after consideration of many sites in the United States, was the scene of Igor Sikorsky's first flights in his VS-300, the first successful helicopter in the Western hemisphere. The VS-300 was built and flown on the grounds of what is now the Bridgeport-Lycoming division of AVCO. Military orders for subsequent Sikorsky Aircraft to its present location in Bridgeport.

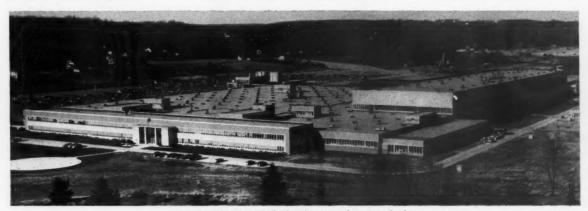
The S-56 helicopter, a twin-engine aircraft destined for service as an as-

sault transport with the U.S. Marines and the U.S. Army, is being built in the new plant, along with the S-55.

The S-55 is the first CAA certificated transport helicopter and now is in military, passenger, freight, mail and utility service throughout the world.

Production of the S-58, a 12-passenger helicopter now used by the Navy and Army and on order from United States and foreign commercial operators, will continue in the Bridgeport plant.

(Continued on page 46)



THE NEW PLANT of Sikorsky Aircraft in Stratford.

School Requests Prove Value of Career Booklet

A YEAR ago, four major Connecticut electric utilities gained prominent attention in introducing to our High Schools, a publication describing career opportunities in Connecticut plants.

Their objective was to assist high

school youth in choosing a vocation by revealing the great variety of job opportunities our plants offer to Connecticut's young men and women.

The publication, "There's a Career For You In Connecticut Industry", was distributed to 90% of the state's High Schools, and enough booklets were made available for students of one entire class in each school to receive individual free copies.

The companies engaged in the effort were: Connecticut Light and Power Company; Connecticut Power Company; Hartford Electric Light Company and the United Illuminating

Company.

It was the original hope of the sponsors that the project would be considered valuable enough to be renewed in future years. However, before publishing a second edition in 1955, the four utilities decided to analyze the value of the 36-page publication, as a teaching device for the teacher, and as a useful piece for the student.

Questionnaires were sent to the schools and one finding was more significant in influencing their decision than any other: Virtually every school requested copies again. This was the expression looked for with the greatest interest. It was wanted. It filled a definite scholastic need!

Another decisive fact learned from the questionnaires was that although there was no scarcity of industrial jobdescription material available to schools, none of the data pinned down the specific Connecticut opportunities in a precise, realistic manner.

"We have been told by school officials that students learned for the first time of the presence of some of these fields—and that even teachers were able to obtain a more practical picture of industrial opportunities in Connecticut, as a result of the publication," the utilities report.

The most practical feature of the publication's format is that each of the careers is outlined by someone who has climbed up the ladder in that particular field, and who can talk from actual experience, about the training necessary, the chances of job advancement and the personality qualifications.

The questionnaires also indicated that most schools did more than hand booklets out to students. They actually used them as media for class discussion of one form or another.

(Continued on page 60)



A TYPICAL VIEW of a Connecticut High School class discussing future opportunities in Connecticut industrial plants with the aid of the guidance booklet, "There's A Career For You In Connecticut Industry." The above shows a class at Hamden High School with Guidance Director William B. Flaherty, right, leading the discussion.



REPRESENTATIVES of the four Connecticut electric utilities who sponsored the booklet watch the first finished copies for this year's classes roll off the binder. Left right, Eben B. Haskell, United Illuminating Company; Edward I. Rudd, Jr., Connecticut Power Company; Justin H. Ahrens, Hartford Electric Light Company; E. A. Davidson, M. H. Davidson Co., printers; and George Hanel, Connecticut Light and Power Company.

Achieving Communications Impact With Visual Media

By ROBERT D. BRETH

Lecturer and Consultant in Communications

The author of this article is a management consultant specializing in human relations and communications, particularly in the field of management relationships with employees, customers, stockholders, and the community. Besides originating and teaching courses on this subject at Lehigh University (undergraduate) and at the Drexel Institute of Technology (graduate), he also edits and publishes QUOTES ENDING, a nationally distributed newsletter on trends in communications. He has also written many articles and one book on the subject.

Mr. Breth was the first recipient of the Annual Award for the Advancement of Communications originated by the Delaware Valley Industrial Editors Association and is one of the few people in the country to have received six consecutive top awards from Freedoms Foundation for the Advancement of the American Way of Life.

He is also a Vice President and a member of the Executive Committee of the A. J. Wood & Company, national marketing and opinion Research agency with headquarters in Philadelphia.

HE term "Impact" can mean many things, but in this context it is the fourth element in the Sequential Process of Communications which consists of an unbroken chain of six elements:-Intent-Content-Media-Impact-Opinion Change and Behavior Change.

In this process or chain, Impact is also the sum total of the Action Phase elements (Intent - Content - Media) which are originated by the Communicator, and the first of the Reaction Phase elements (Impact-Opinion and Behavior Changes) which originate with the Recipient.

Visual Media are those which depend upon a sight impression alone to achieve Impact. This group embraces such media as Bulletin Boards, Posters, Handbooks, Manuals, Annual Reports, Employee and Customer Periodicals, Pamphlets and Brochures.

In any or all of these media, Impact is achieved by a combination of head-

ROBERT D. BRETH

line, body and caption text, artwork, color and photographic or other type of pictorial illustration.

The question is-just what combination of these elements assures maximum Impact and is there any method of gauging this Impact in ad-

The answer is "yes", with certain reservations. These reservations include: 1) the editorial and technical skill of the artist, writer, photographer

and/or editor who prepares the material-which is an unknown quantity, and 2) the application of the measurement gauge to illustrative material alone (i.e. the illustrations used and not the headline, body or text typography used).

With these reservations accepted, it is possible to break down illustrative Impact techniques into basic components, and to apply a measurement formula to these components, the sum total of which will provide a reasonable degree of accuracy in determining illustrative Impact in advance of actual printing or publication.

The Impact Profile of Illustration Effectiveness, which will be described shortly, has resulted from a series of experiments conducted among undergraduate and graduate college students. The experiments were based on the illustrative material used in Visual Presentations prepared by the students themselves. They were conducted over a period of five years and involved 23 separate groups of students averaging 20 students per group. Of the 460 students who participated in these experiments 210 were graduate students of Drexel Institute of Technology averaging 31 years of age, the remainder being predominately senior students of Lehigh University, averaging 22 years of age. These students either held degrees in or were majoring in the following occupational areas and proportions: Engineering (14%), Sales Administration (10%), Accounting (18%), Personnel Administration (22%), Production Administration (15%), Economics or Finance (14%), and Miscellaneous (7%).

In these experiments each member of each group of students was given the same assignment, which was to visualize the lecture notes on "The Sequential Process of Communications" by some form of graphic illustration. The students were told nothing about illustrative techniques but were merely instructed to capture the essence of

AUTHOR'S NOTE:—The material in this article is taken from copyrighted lecture notes used in "Communications in Industry" and "Human Relations and Communications" courses at Lehigh University and Drexel Institute of Technology, Permission for reprint or republishing purposes must be requested direct from the author.

**Selected from one group of 25 undergraduates, Fall Semester, 1954 Lehigh University.

the lecture notes with some form of illustration embodying the use of as

few words as possible.

At the following session, each student was requested to display his illustration to the class, and describe it orally within a two minute time limit. All members of the class were supplied with scoring sheets and were requested to grade each Presentation, according to Clarity, Completeness, and Originality—using a 3, 2, 1 scoring formula for each component, which permitted a maximum high score of 9 and a minimum of 3 per each illustration viewed by each student.

This procedure provided a subjective or *personal* opinion rating for each illustration as a more or less sur-

face evidence of Impact.

Following this phase of the experiments, each class was given a "break" of ten minutes, and presumably (to the students) the incident was closed, thus providing an element of mental and physical relaxation to keep them off guard.

After the break, the students were then requested to reverse their score sheets and record from memory all of the illustrations they could recall, coining a brief title to describe each one. In this way an *objective quantitative* measurement of the Impact of each illustration viewed was secured from each student. Obviously, the illustrations remembered by the most students possessed a degree of Impact directly proportionate to the number of students who recalled them.

Upon the completion of this procedure, the students were then given another unstructured assignment. The original score sheets with the quantitative remembrance data were collected, following which each student was then asked to write a description of the three illustrations remembered which were "liked best", with reasons why and in the order of liking.

This procedure provided an objective qualitative measurement of the Impact of each illustration. Obviously, the depth of the Impact would show up in the tabulation of the number of students who liked the same illustration

or illustrations best.

At the completion of each experiment, the results of this three-phase measurement of both subjective and objective quantitative and qualitative Impacts were tabulated and analyzed, with the following results:

Those illustrations which scored highest in original point scores (sub-

jective measurement) were: remembered by most (objective quantitative measurement); and liked by most (qualitative measurement); were then analyzed to determine reasons why. From this analysis a list of editorial and technical characteristics emerged which generally can be used as a measurement formula of illustration effectiveness in terms of overall Impact. These editorial characteristics are as follows:

- a. Association—The illustrative theme was easily identified and associated with a subject of universal appeal to the students; Mickey Mouse, Donald Duck, Dating girls, Parking lots, etc.
- b. Simplicity—The illustrative theme was easy to grasp and follow: A Presentation of several pages with a one faceted illustration on each page had more Impact than a Presentation consisting of a severalfaceted illustration on one page.
- c. Humanization—Drawings or pictures of people had more Impact than depictions of scenes, objects or abstract concepts: A man using a telephone was remembered easier than just a telephone.
- d. Animation—Implied movement scored higher than static position: Man pointing, walking, etc., was remembered easier than a man standing or seated in repose.
- e. Sex—(modified usage)—Sexual connotation generally scored high quantitatively, but only scored high qualitatively when the tie-in with the subject theme was appropriate. (Sex alone, as sex, did not score high in best liked).
- f. Humor—Illustrations which contained an element of "tasteful" humor scored high in comparison to strictly serious treatment. "Distasteful" humor scored only in the medium range of remembrance Impact.
- g. Artistic Skill Illustrations which followed general rules of layout, composition, harmony and illustrative skill scored higher than those which were deficient in one or more respects.

The technical characteristics were:

- Presentation, the larger the Presentation, the higher the quantitative or remembered by most score, but this same factor had little effect on qualitative scores: 22" x 34" illustrations were remembered by more students than 8½" x 11" sizes. But most of the "best liked" and "remembered most" illustrations were found in the 11" x 17" or 17" x 22" sizes.
- b. Dimensional Effect The highest total Impact in any one group was found with illustrations that were tangibly executed in three dimensions.
- c. Artwork—The use of cartoons, caricatures or other forms of symbolized drawings were found in all three of the highest ratings of Impact.
- d. Color—One or more colors in addition to black were found in all illustrations which scored in the highest ratings of Impact.
- e. Photos—When used alone in black and white they were found in the medium range of rating scores of Impact. When used in color or combined with Artwork, they were found in the highest rating scores.
- f. Drawings—These are simply a combination of words and lines, and/or shaded or enclosed areas in squares or circles, such as Flow Charts, Maps, Diagrams, Bar-Graphs, Charts Graphs or Tables. When used alone in abstract concepts of black and white they were rarely remembered and never liked best. When used with Color, Artwork or Photos, however, the Impact Score tended to increase considerably.

Impact Profile of Illustration Effectiveness

The above analysis contains all, or at least the great majority of the important elements which enter into the makeup of a Visual Presentation. By arranging these elements in tabular form and comparing any given illustration or illustrations to this form it is possible to secure an Impact Profile of Illustrative Effectiveness.

The practicality of this is demonstrated in the following tabular analysis of FIVE of the highest Impact illustrations submitted by the students and

FIVE of the lowest Impact Illustrations.* These illustrations and their scores are as follows:

The two extremes of subjective, and objective quantitative and qualitative Impact shown here are typical of the In the following table, these same two groups of illustrations have been analyzed in respect to their individual editorial and technical characteristics.

The numerical ratings used in this table are arbitrary and simply designed

FIVE HIGHEST SCORES

| Illustration | Subjective Score | | Objective Quantitative | | Objective Qualitative | | Total Impact Rating | |
|--------------------|---------------------|---------|---------------------------|---------|--------------------------|---------|------------------------|---------|
| Theme | Pos. | Percent | Pos. | Percent | Pos. | Percent | Pos. | Percent |
| Mickey Mouse | 1 | 91% | 2 | 76% | 1 | 55% | 1 | 222% |
| Divorce Sequence | 4 | 87% | 1 | 80% | 2 | 21% | 2 | 199% |
| Dating Girl | 5 | 84% | 1 | 80% | 4 | 16% | 3 | 180% |
| Election Candidate | 3 | 88% | 3 | 68% | 3 | 23% | 4 | 179% |
| Beer Distribution | 2 | 90% | 4 | 56% | 4 | 16% | 5 | 162% |

FIVE LOWEST SCORES

| Illustration | | Subjective Score | | Objective Quantitative | | Objective Qualitative | | Total Impact Rating | |
|---------------|------|---------------------|------|---------------------------|------|--------------------------|------|------------------------|--|
| Theme | Pos. | Percent | Pos. | Percent | Pos. | Percent | Pos. | Percent | |
| Stick Figures | 20 | 69% | 23 | 16% | _ | 00% | 21 | 85% | |
| Flow Chart | 22 | 67% | 25 | 8% | - | 00% | 22 | 75% | |
| Flow Chart | 23 | 66% | _ | 00% | _ | 00% | 23 | 66% | |
| Flow Chart | 24 | 65% | - | 00% | _ | 00% | 24 | 65% | |
| Flow Chart | 25 | 64% | - | 00% | _ | 00% | 25 | 64% | |

results found throughout the experiment.

It will be noted in the "highest" rating group, that the three ratings used did not parallel each other exactly in order of standing as far as individual illustrations are concerned, but they did parallel each other as a group.

It will also be noted that both the "highest" and the "lowest" rated groups have a common bond within themselves—i.e. the top group are pictorialized illustrations, while the bottom group are all "Drawings" of the Flow Chart variety.

* Selected from one group of 25 undergraduates, Fall Semester, 1954 Lehigh University. to convert word descriptions into numerical descriptions. Thus: 3 = High degree of attainment; 2 = Medium Degree; 1 = Low Degree; O = Not present.

No attempt has been made to weigh any of the factors as a indication of their relationship to each other or the whole. Admittedly, this type of numerical measurement is crude, but it provides a far better gauge than guesswork or intuition based on generalities.

It will be noted in examining the foregoing table that there are seven Editorial and six Technical Characteristics which may or may not be present

in any given illustration. Further, if they are present they may be found in a degree ranging from a high of (3) to a low of (1), or if absent (0).

Theoretically, the highest possible rating would be (39) (13 characteristics x 3). The lowest rating would be found somewhere between (0) and (9). Knowing this, it is then possible to reconvert the total numerical score of any given illustration into a word equivalent by the following method:

Impact Profile of Illustration Effectiveness

| Numerical Range Rating | Word Rating |
|---------------------------|------------------------|
| 0 to 9 | Definitely Ineffective |
| 10 to 19 | Barely Effective |
| 20 to 29 | Effective |
| 30 to 39 | Very Effective |

A comparison of this numerical "Profile" with the subjective and objective measurements previously established shows a definite relationship. From this data it can be seen that it is possible to gauge the general effectiveness of illustrative material in advance of actual use—or better still, to use these findings to prepare Illustrations which have built-in Impact.

Conclusion

The conclusion to be drawn from these findings is rather obvious—if you are going to use an illustration to help attract and hold a reader's attention to purely visual material, it had better be an effective one.

To be most effective, the illustration must be one that is easily associated by the reader with something he already knows; it should be simple to grasp; it should be bumanized and not abstract; it should depict movement or animation; if sex can be used tastefully, do so; it should contain some bumor and the artistic skill should be at least fair.

Technically, the illustration must be of a size that requires no strain to see; it is better in three dimensions than two; it should contain Artwork, Color or Photos, or better still some combination of all three. Finally, it should not be a graph or chart in plain black and white.

If these principles are kept in mind and followed, any illustrative material will contain a built-in Impact which will increase the effectiveness of the verbal words or printed text which accompanies it.

Impact Profile of Illustration Effectiveness

| | Mickey Mouse | Divorce Sequence | Girl Girl | Election Cand. | | Stick | | Flow | Flow | Flow |
|-----------------------------------|-----------------|---------------------|-----------|-------------------|----|-------|-----|------|------|------|
| haracteristics Found Editorial | | | | | | | | | | |
| Association | 3 | 3 | 3 | 3 | 3 | 1 | 0 | 0 | 0 | 0 |
| Simplicity | 3 | 1 | 3 | 3 | 1 | 1 | 2 | 1 | 1 | 3 |
| Humanization | 2 | 3 | 1 | 2 | 1 | 1 | 0 | 0 | 0 | 0 |
| Animation | 2 | 3 | 3 | 2 | 1 | 1 | 0 | 0 | 0 | . 0 |
| Sex | 1 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Humor | 3 | 3 | 2 | 3 | 1 | 1 | 0 | 0 | 0 | 0 |
| Artistic Skill | 3 | 2 | 2 | 2 | 3 | 1 | 1 | 1 | 2 | 1 |
| Technical | | | | | | | | | | |
| Size® | 2 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 1 | 1 |
| Dimensional Effect | 3 | 2 | 2 | 2 2 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Artwork | 3 | 1 | 2 | 2 | 3 | 2 | 1 | 1 | 2 | 1 |
| Color** | 3 | 3 | 2 | | 3 | 0 | 0 | 0 | 0 | 0 |
| Photos | 0 | 3 | 0 | 0 | 3 | 3 | 0 2 | 0 | 0 | 0 |
| Drawings | 0 | 0 | 0 | 0 | 0 | 3 | 2 | 2 | 2 | 1 |
| otal Values | 28 | 30 | 24 | 24 | 24 | 16 | 10 | 9 | 10 | 9 |
| Total Values | | 30 | | | | 16 | | 9 | 10 | |

New Products: Why Needed and Hints on Developing Them

Contributed by The Connecticut Chapter, American Marketing Association*

F YOU have been thinking about new products to sell or manufacture, you are not alone. Many companies in Connecticut are giving time and energy to the same problem. For some it is only a vague awareness of the need for diversification. For others it is the objective of a formal program with written procedures and time schedules. Whether you have five employees or five hundred, whether you make one product or many, whether you sell directly to the public or make parts for some other manufacturer, there are two fundamental reasons why you need a new product program. They are (1) protection against product obsolescence, (2) protection against falling profit margins.

Product obsolescence is an insidious thing. It may be happening to your products at this moment. Usually a result of a shift in consumer preference or a major technological invention, it does not happen overnight but there have been cases where entire markets have gone in a matter of two or three years. Unless you have very intimate and sensitive knowledge of the markets you serve you have little advance

warning.

The rate of product obsolescence has speeded up. After Edison made the first working model of his incandescent lamp in 1879 it took him ten more years to develop his invention commercially and two more decades passed before it was a serious threat to kerosene and gas as a means of home lighting. The scores of Connecticut concerns who were prospering from the manufacture of kerosene lamp parts and gas fixtures had almost three decades to take heed and find new products. If such an event took place today the change would come about much more rapidly because of our greater wealth and our mass communications and advertising.

Falling profit margins on old and established product lines seem to be part of the modern business picture. The reason is clear. Fixed charges and overhead have risen faster than product output. If you are faced with this problem, the logical solution is to find new products which will keep your resources busy to full capacity at all times. If sales of your product vary widely during the year; if you are selling an item which sees major ups and downs over an extended period of time; if you have "excess" plant or super-visory talent available—then you need new products to spread your fixed costs and bring in more profit from your regular product lines.

Truly "new" products, inventions, begin with ideas and ideas can come from many sources. The best ones, however, come from people inside or close to an organization and who have a good general knowledge of existing production facilities and markets. In this respect the small manufacturer may have just as good a chance as the larger manufacturer. Although the latter has many more people to call upon for ideas and suggestions, most of these people are specialists and their ideas seldom relate to the whole situation. The small manufacturer may have only a few people such as co-owners, directors, his salesmen and production employees to call upon but these few may be familiar enough with the general situation to offer many practical new product ideas. It is also likely that truly creative "idea" people prefer to work in the smaller companies.

Very little is known about the creative process—the source of all original new product ideas. Creative ideas are fragile things, easily laughed out of ex-

istence.

One good rule to follow when gathering new product ideas is, "Don't apply the brakes of logic too soon". About the best thing you can do is to let your associates know that ideas are welcome and that none will be ridiculed. As suggestions and ideas are submitted write them down and then, at a later

date, review them. After you have matched up the obviously similar ones and rejected the obviously implausible ones you will have only a few left for final screening and testing. This is really the beginning of your new prod-

uct program.

Large corporations usually approach the problem of new products in a methodical manner. In addition to a Sales Department they may have departments specializing in research and development, market research, engineering. The heads of these departments plus other executives may make up a Product Idea Committee or New Product Committee. The function of such a committee is to gather ideas, screen them and assign them to the most logical department for development. Since most of the people on such a committee are specialists they look for new product possibilities in the fields that they know best. For example, a sales manager might call upon his men in the field to make periodic checks of all customers and to report on any new product needs. A research director might carry on a review of all patents in the U. S. Patent Office Gazette and in trade publications and a market research director might scan various growing markets to find trends which show a need for new products.

Of the many books and pamphlets dealing with new products, most consider the subject from the viewpoint of the larger concern. There is one recent publication which should be useful to you whether you have a full scale program or whether you have to act as a one-man New Products Committee.

It is DEVELOPING AND SELL-ING NEW PRODUCTS—A GUIDE-BOOK FOR MANUFACTURES (Second Edition). It was written by Gustav E. Larson and published jointly by the U. S. Department of Commerce and the Small Business Administration. This booklet is available from the Superintendent of Documents, U. S. Government Printing Office, Washington 25 D. C. and will

(Continued on page 36)

^{*} This article was a collaboration by Albert Chapple. Market Research Department, Perkin-Elmer Corp., Novicalk; A. D. Cronk, Promotion Manager, Patent Button Co., Waterbury; and Robert H. Fisher, Product Line Planner, Hardware Division, Stanley Works, New Britain.

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NEWS FORUM

This department includes a digest of news and comment about Connecticut Industry of interest to management and others desiring to follow industrial news and trends.

HARVEY L. SPAUNBURG, president of Veeder-Root, Inc., Hartford, was elected a vice president of the MAC at the annual meeting of the Board of Directors held at the Hartford Club, Hartford, December 12, 1955. He will replace Dexter D. Coffin, president, C. H. Dexter and Sons Co., Windsor Locks, who held this post in 1955, but on account of heavy business commitments withdrew his name as a candidate for reelection.

Other officers reelected were: Albert S. Redway, president, Rockbestos Products Corp., president; Harrison Fuller, president, Fuller Merriam Co., West Haven, vice president; and John Coolidge, president and treasurer, The Connecticut Manifold Forms Co., West Hartford, treasurer.

Mr. Spaunburg joined the Root Company of Bristol in 1919 as a foreman, later becoming superintendent of the Bristol plant. Following the merger of the Root Company with the Veeder Co. of Hartford, to form Veeder-Root, Inc., he became chief engineer of the new corporation. Shortly



HARVEY L. SPAUNBURG

afterwards he became factory manager and secretary. In 1942 he was elected a vice president and in 1944 a director. In 1950 he was elected executive vice president and in 1954 was elevated to his present post of president of Veeder-Root, Inc.

Mr. Spaunburg is a director of the

The Cover



THIS MONTH'S cover photo shows precision inspection facilities at Haydon Mfg. Co., Inc., Torrington. Here an inspector compares hole locations on a Swiss Comparator.

Connecticut Bank and Trust Co., Hillyer College, Veeder-Root, Ltd. and Veeder-Root of Canada, and Holo-Krome Screw Corporation, a division of Veeder-Root, Inc.

He is a member of the Hartford Club, the Hartford Golf Club, the Newcomen Society and the American Society of Mechanical Engineers. He is also a 32nd Degree Mason and Shriner.

NEW DEPARTURE Division of General Motors Corporation, operating plants at Bristol and Meriden in this state and Sandusky, Ohio, experienced its biggest production year in history during 1955, according to an announce-by Paul W. Rhame, New Departure's general manager.

New Departure manufactures ball

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* * *

PIERCE M. WELPTON has been elected chairman of the board of Bridgeport Rolling Mills Company, Bridgeport, it has been announced by Robert L. Wentz, president. Mr. Welpton has been a director since he and Mr. Wentz purchased the company in 1954.

Mr. Welpton formerly was director of a division of American Standard, vice president of American Thread Company, and assistant to the vice president of United States Steel Corporation.

George D. Stearns, former chairman, will continue as a director and will be active in the management of the comwith which he has been associated for over 35 years.



PLANS for a 1956 construction program totaling \$46 millions were reviewed by directors of The Southern New England Telephone Company at a recent meeting of the board.

The directors met in Hartford to see equipment being installed for "direct distance dialing," starting next June.

The 1956 construction budget, largest in the company's history, compares with \$40.5 million spent in 1955. Vice President Ernest A. Johnson revealed that the 1956 budget was allocated as



THIS PINT-SIZED Le Count Special miniature mandrel solved a competitive production problem. It supplied a rugged and accurate means of holding and locating a precision aircraft part for semi-automatic finishing grinding to a shoulder, typical of the role of special precision mandrels in lowering the cost of specialized production.

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follows: Land and buildings, \$5.8 millions; central office equipment, \$11.8 millions; telephone equipment on customers' premises, \$13.6 millions; outside plant, \$13.5 millions, and general equipment, \$1.6 millions.

At the same session the directors elected John Lashnits a vice president of the company, in addition to his previous position as general counsel.

* * *

SCOVILL MANUFACTURING COMPANY, Waterbury, recently entertained a group of 200 engineers, members of the Southern Connecticut Section of The American Society for Ouality Control.

The members of the Society, who share a common interest in the establishment and maintenance of controlled quality standards in commercial production, met at Doolittle Hall and then proceeded on a tour of the Scovill Casting Shop, Tube Extrusion and Continuous Strip Mill, most modern installations of their types in the brass industry.

* * *

THE COMMERCE SECTION of the Connecticut Development Commission is being revived, according to a recent announcement by Sidney A. Edwards, the agency's managing director. The services of the Commerce Section were discontinued in July 1953 following a reorganization of the Commission's activities.

The first project to be handled by the reactivated section will be the preparation of a comprehensive "Connecticut Purchasing Guide." The Guide will list all of the nearly 20,000 products manufactured in Connecticut along with the names of the manufacturers producing them. When completed, the guide will be sent to purchasing agents throughout the United States and the English-speaking world. It is planned to publish the guide at three-year intervals.

* * *

A NEW DUAL use hot water circulator has been announced by Econo Products Co. of East Haddam. New design changes in the company's Magic Head Circulator incorporate a motor with a built-in thrust bearing, that now permits the circulating pump to be used as either a horizontal or vertical circulator.

ELECTRO-FLEX HEAT, INC.,

Hartford, has announced new electrothin heating elements measuring only .032 inches or less in thickness. They are designed for use in electronic equipment, crystal ovens and in other applications where excessive thinness is a requirement. This thinner element adds to the Electro-Flex line of regular

HERMETICALLY sealed ultrasonic

power transducers and improved generators operating at 40 kc/sec have been announced by Branson Ultrasonic Co., Division of Branson Instruments, Inc., Stamford. According to the manufacturer, sharply reduced cost and versatile design of the transducer makes it possible to apply ultrasonic energy to many applications which had previously been considered impractical or economically unfeasible.

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Portable Partitionettes at Torrington Mfg. Co.



Barney's installation of Arnot Portable Partitionettes for Torrington Mfg. Co. resulted, according to a company spokesman, in creating "a smooth flow of traffic through inter-related departments while providing separation and privacy. The flexibility of the movable partitionettes also provides for future changes or expansions of layout at a minimum of cost."



OFFICE FURNITURE—SHOP EQUIPMENT 450 Front St. Phone JAckson 2-6221 Established 1930



ROBERT P. STACY, left, vice president of The Connecticut Light and Power Company, recently presented a certificate to Frank J. Mellon, second right, CL&P Essex district manager, in recognition of a record of 1,000,000 man-hours free of lost-time accidents. The award was from the Edison Electric Institute. Shown also are Robert L. Lagerquist, second left, supervisor of welfare, claims and safety, and Walter J. Regan, right, chairman of the winning district's safety committee.

of the transducer makes it particularly suitable for ultrasonic metal cleaning applications, such as removal of buffing compounds, radioactive contamination, soldering flux, plaster, carbon smut, etc. The transducers can also be used for other processes in liquids which benefit from ultrasonic energy, such as quenching, plating, pickling, descaling and dyeing.



ANNOUNCEMENT of the appointment of John R. Shrewsbury as field supervisor of air conditioning sales has just been made by Flexible Tubing Corporation, Guilford. Mr. Shrewsbury was formerly district manager for National Homes Corporation in the West North Central area, and for four years was district sales representative for Arvin Industries, covering New England and New York State.

The company also announced the appointment of Walter C. Burns as manager of Western Operations. Mr. Burns was formerly general sales manager of the Industrial Rubber Products Division of Pioneer Rubber Mills, San Francisco. He will make his headquarters at Flexible's plant in Los Angeles.

A NEW 12-page illustrated booklet published by Waterbury Farrel Foundry and Machine Co., Waterbury, gives details on the wide range of two-high wire flattening mills and auxiliary equipment produced by the company.

The booklet points out that this equipment is custom-engineered for specific applications in flattening ferrous, non-ferrous and clad metal wire in diameters from a few thousandths of an inch up to one inch at speeds approaching 3,000 fpm.

Extensively illustrated, the booklet shows a variety of single and multiple stand mills built by the WF Rolling Mill Machinery Division. Approximately half of the booklet is devoted to the auxiliary equipment available for a complete mill installation.

Free copies of the booklet can be obtained from the company.

+ + +

HAROLD NOHE was recently elected treasurer of Heli-Coil Corporation, Danbury, at a meeting of the company's board of directors.

Mr. Nohe will continue to serve as secretary and controller of Heli-Coil, which manufactures screw thread inserts and related fastening products.

* * *

THE ACQUISITION of Warren Electronics, Inc., specialists in ultra violet spectroscopy, by The Perkin-Elmer Corporation, was announced recently by Richard S. Perkin, president and chairman of the board.

Warren Electronics was formed in 1951 by Charles W. Warren as a development company providing electronic and instrument consulting capacity to the chemical industry. The firm is best known for the Spectracord, a full-automatic, high-speed ultra violet recorder. For the present, Warren Electronics will continue operations in its Bound Brook, New Jersey plant as a subsidiary of Perkin-Elmer, with Mr. Warren remaining as president.



THE KAMAN AIRCRAFT COR-PORATION, Bloomfield, marked the tenth anniversary of its incorporation recently.

The company, founded by Charles H. Kaman, had its beginning in the cellar and garage of the home of its founder's mother. It now employs about 1200 persons and occupies over 200,000 square feet of factory and office space in Bloomfield, Hartford, Windsor Locks and Suffield. In addition, there is a Canadian subsidiary, Kaman Aircraft of Canada, Ltd. In 1954 Kaman Aircraft's sales volume exceeded thirteen and a quarter million dollars. The volume of business for 1955 exceeded that of 1954, according to president Charles H. Ka-



CLIFFORD A. BROOKS has been named advertising manager for the Pratt & Whitney Company, Inc., West Hartford. He succeeds Vas L. Howe, who has resigned.

Mr. Brooks has been an employee of the company since he first attended its apprentice training course in 1940. After serving for three years a lieutenant in the Chemical Corps of the Army from 1943 to 1946, he returned to the company to complete the course and later become a sales demonstrator of machine tools. He joined the advertising department in 1949.



JOHN W. DANIELS has been promoted to superintendent of the Connecticut Corrugated Box Division of Robert Gair Company, Inc. at Portland, manufacturers of paperboard and paper products, William T. May, Jr., vice president in charge of container operations, has announced.

Mr. Daniels started work at Gair's Thames River Division, Uncasville, in 1926. In 1940 when the company opened the new plant in Portland to handle its container operations in that area, he joined the maintenance department there. In 1943 he was promoted to foreman of that department, and in 1945 was appointed assistant superintendent of the plant.



Porter-Cable Machine Co., Syracuse manufacturer of power tools, came to Presteel with a pressing problem: The hedge trimmer cutter bar and cover shown above were too expensive. Made from flat stock by extensive machining operations, they cost \$3.00 per pair.

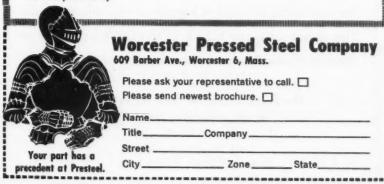
Could Costs be Cut by stamping? Our design engineers, backed by 70 years' exclusive stamping experience, went to work, devised ingenious new production methods.

Instead of Machining the grooves, we coined them in a 1500 ton hydraulic press ideally suited for such a difficult task.

The Result? Low cost, just 78¢ per pair for these two complex parts, a 74% reduction in price! Accuracy, equal to that achieved by costly machining! Quality, identical to the machined parts! Speed, far greater than that of slow machining operations! All in a day's work at Prestee!!

Bring us your "impossible" pressing problem where cost is a big factor. Let Presteel try it on for size.

Our 70 years of engineering and production know-how is always at your service. The tougher the job, the better we'll like it! Mail the coupon today.



HARRY A. CROSS, president of The George P. Clark Company, Windsor Locks, manufacturers of materials handling equipment, has announced the appointment of The Specialty Company, Inc., of Lakeville, to represent the Windsor Locks firm in Eastern New York, Eastern Massachusetts. Rhode Island, and the Connecticut counties of Fairfield. New Haven and Litchfield.



ADDITION of the new flangemounted "150" series of oil burners for the popular-priced home market has been announced by The Carlin Company, Wethersfield, manufacturers of the U. S.-Carlin line of domestic, commercial, and industrial burners. The new burners are designed for flange mounting to all furnaces, boilers, and water heaters with minimum tube openings of 41/4" diameter. Because combustion chamber sizes

have been reduced as a result of today's trend to smaller boiler and furnaces, clean firing has become more important than ever. According to the manufacturer, the new 150 series burners produce both a cleaner and hotter



PLANS for a long-range building expansion program that will add 200,000 square feet to the main plant and home offices of Pitney-Bowes, Inc., at an estimated cost of \$3 million were announced recently by the postage meter company.

The program is expected to take about two years to complete and will provide eventually for 1,700 employees, about 300 more than the company now employs at Stamford, said Walter H. Wheeler, Jr., president. Pitney-Bowes also employs about 2,000 men and women through the 94 branch and district offices which comprise its nation-wide sales and service organiza-



ABILITY on the job and length of service with the company are two important measures of success which should be recognized, Judson C. Travis, president of Handy & Harman, told long-service employees of the company's Bridgeport plant at a dinner recently at the Stratfield Hotel.

Thirty-four employees were honored for long service, and another twentytwo employees who have been with the company for 25 years or more also at-

tended.

The company maintains a profitsharing plan tied in with an em-ployee's earning ability and an annuity-pension program which recognizes long service.



THE ELECTION of Eduard Baruch as executive vice president of Heli-Coil Corp., Danbury, has been announced by Louis R. Ripley, president

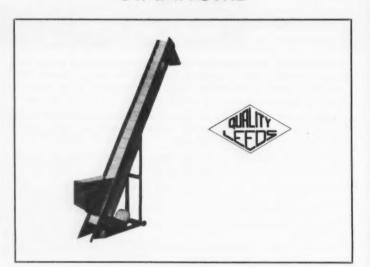
of the company.

Mr. Baruch was instrumental in forming Heli-Coil in 1949 and has been vice president in charge of sales and a director of the firm since that time. His business career began with the Irving Trust Co. of New York, where he was in the Special Loan Division and a Trust Administrator for several years. He then served as vice president and sales manager of James H. Rhodes & Co., Chicago, and was later national sales manager of the Vending Division of Pepsi Cola Co.



WILLIAM H. LEHMBERG has been elected president of American Felt Company, Glenville. He will succeed John T. Lawless who has been president since 1931 and has served as board chairman as well as president since February 1955. Mr. Lawless will continue as chairman of the board.

IT WORKS STANHOME



A LEEDS PORTABLE CLEATED BELT BOOSTER for conveying jar caps to hopper of capping machine. This is one of many LEEDS CONVEYORS applied at Stanley Home Products, Inc., Easthampton, Mass.

> The Leeds Conveyor Manufacturing Co. PROPERLY APPLIED CONVEYORS ROUTE 80 EAST HAVEN 13, CONN. **HOBART 7-2574**

Mr. Lehmberg, who has been executive vice president of the company since 1953, is also president of The Felt Association, the national trade group in the industry whose membership consists of manufacturers, cutters and distributors, and is the former chairman of the association's Technical Subcommittee as well as its Committee on Standards and Marketing.

Associated with American Felt Company since May 1943, Mr. Lehmberg began as director of engineering in the company's Engineering and Research Division. In 1949 he was made manager of the Glenville manufacturing plant and was elected a vice president in 1950.

American Felt Company is the world's largest manufacturer of wool felt and felt products including synthetic fibre felts, converted cut felt parts and molded felts. The company produced hundreds of different types of felts which have wide industrial applications for vibration absorption, lubrication, filtration, sound absorption, sealing and metal polishing, as well as innumerable uses in the manufacture of automotive aviation, railroad, electrical and farm equipment, footwear, clothing and musical instruments.



ANNOUNCEMENT of the election of David R. Anderson to be vice president—controller and George F. McDonough to be vice president—industrial relations of the Pratt & Whitney Company, Inc., West Hartford, was made recently by A. H. d'Arcambal, president.

Mr. Anderson has been controller of the company since 1952 and Mr. McDonough, who joined the organization with its Chandler-Evans division in 1942, has been manager of industrial relations since 1945.



"PLANNED PROGRESS FOR 1956" was the central theme of a seminar held recently at Hotel Statler in Hartford for top officials of the New Haven Railroad.

The three-day meeting, called by President Patrick B. McGinnis, was attended by more than 150 top executives and supervisors. Each department of the railroad sponsored an exhibit in the Hartford room of the Statler in order to familiarize the participants with projects in the planning stage.

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TO SOUND MANAGEMENT."

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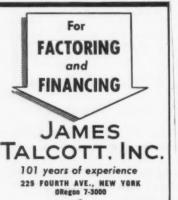
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THE ANNUAL SALES MEETING of Clark Bros. Bolt Co. was held recently at the company's Milldale plant under the direction of O. G. Knapp, president, and Dudley H. Smith, vice president in charge of sales.

The program included a plant tour, packaging clinic and dinner meeting at which 1956 production, cataloging and sales promotion plans were outlined.

* * *

A NEW HIGH SPEED production method developed by The Bodine Corporation, Bridgeport is designed to solve production problems in the assembly of nuts and screws in the setting of auto headlamps on new models. The physical assembly problems were that the nylon nuts used were untreaded, and the assembly had to be accurate within two turns.

Bodine Corporation solved both the economic and mechanical problems by equipping a standard basic tapping machine with a dial feed and four automatic hopper feeds—two hoppers deliver nuts and two deliver screws. The screws are used as taps and are driven into the unthreaded nuts in twin operations which take less than two seconds.

A REALIGNMENT of the General Electric Company's organization with a principal aim of better meeting the needs of an industrial electronics business, which is expected to double in size in the next five years, has been announced by G. E. President Ralph

J. Cordiner.

In his announcement, Mr. Cordiner cited "enormous" increases in the use of computers, automation, and semiconductors as among the major factors in the anticipated increase in elec-

tronics by 1960.

In the realignment six company components operating in the field of producers' and military electronics were assigned to the General Electric Electronics Division. In addition, an industrial electronics laboratory, an industrial computer section, and an electronics business study were established in the division, which is headed by Dr. W. R. G. Baker, vice president and general manager.

* * *

THE APPOINTMENT of William F. Drake as executive vice president of The SoundScriber Corporation, New Haven has been announced by Joseph H. Hoyt, president.

With SoundScriber since 1949, Mr.

ALLEN RUSSELL &

31 Lewis St. Hartford, Conn.

Insurance

Over 40 Years of Service to Connecticut Manufacturers

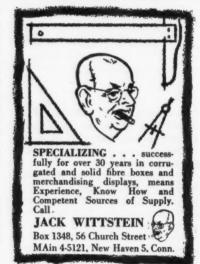


the Nation's Headquarters

602 BRASS COPPER STAINLESS— STEEL

> Warehouse and Mill CHASE BRASS & COPPER CO. Waterbury 20, Conn. Tel. Plaza 6-9444





Drake started as sales manager of the Detroit territory. He also served as middle west district sales manager and later was appointed special factory representative to the Air Force. In 1952 he was named vice president of SoundScriber's sales subsidiary in Washington, D. C. In this capacity he was in charge of government contracts and management of branch office sales operations.

Prior to his SoundScriber career Mr. Drake was with International Business Machines Corporation in managerial capacities in Indianapolis, Detroit, and Rochester, New York.

* * *

ONE OF THE WEAKNESSES of business executives is the quality of their dictation, it was disclosed at the National Business Show. Only ten percent of the 549 executives who volunteered to have their dictation rated by experts at the show were classed as excellent, The Gray Manufacturing Company reported.

"How Do You Rate With Your Secretary As A Dictator" was the theme of the display established by Gray to give visitors to the Show an opportunity to discover how their dictation sounds to their secretaries.

The display, in the form of a contest offering a Gray Audograph V combination dictation-transcription unit as a prize, invited visitors to dictate a standard paragraph into an Audograph. The judges were secretaries of a leading secretarial service organization. The judges found that 63 percent of the total were classed as poor dictators—mumblers, growlers, and slurrers. Twenty-seven percent qualified as "good" but the combined total of those rated "excellent" and "good" did not begin to equal the total declared "poor" in dictation habits.

* * *

PROBLEMS of cost, studio space limitations, and remote telecast coverage may be solved for both small and large TV stations by a new motor-driven zoom lens recently developed by The Perkin-Elmer Corporation, Norwalk.

Called "Auto-zoom, the new lens is the first one especially designed for use with 16mm TV cameras and the Vidicon tube. It is said to provide for the first time optical equipment equal or superior to that in use on larger image orthicon cameras.

In addition to commerical television, the new lens will also find wide use

in industrial and non-commercial applications such highway traffic control, hazard area and freight yard observation, horse race monitoring, military battlefield observation, and plant production line observation.



SMITH FAMILY of Cartons display shears vertically and in plastafol.

SEYMOUR SMITH & SONS, INC., of Oakville, is packaging two types of its pruning shears in novel cartons that use a minimum amount of space by displaying the shears vertically, and a third type of shears in a Plastafol covered carton, produced by the Thames River Division of Robert Gair Company, Inc., manufacturers of paperboard and paper products.

The printed design, created by Sey-

The printed design, created by Seymour Smith, uses colors and the company's logotype to carry through the family resemblance in each carton. The two display cartons feature drawings of grass and flowers with copy describing the type of shears.

* * *

BUSINESS FORMS, INC., of West Hartford, recently celebrated the 20th anniversary of its founding. The company specializes in the design and manufacture by offset and letterpress of forms used in business, such as statements, ledger cards, invoices, letterheads and general factory and office forms.

Founded and still headed by F. Cheyney Beekley, Business Forms, Inc. now occupies 15,000 square feet of floor space and employs 30 people in its modern plant.

The company was recently appointed exclusive distributors for Magne-Dex Visible Files, and in addition has formed a subsidiary company, the Newmatic Corporation, equipped with



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All Stanley-made cold-rolled steel
— high-carbon, low-carbon, or
special alloy—is consistently high
in quality. That's because every
production step is under strict
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finest laboratory equipment in the
world. Plant location is convenient
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Let a Stanley engineer talk over your steel problems with you—no obligations, of course. When inquiring or ordering, please give full details as to dimensions, finish, temper and other specifications. It will help us give you our best possible service. Write Stanley Steel, 832 Burritt St., New Britain,

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Accurate, controlled Industrial Plastics Fabricating — long or short "runs". Tool room facilities — Technical assistance.

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a complete mechanical laboratory, specializing in electrical and mechanical production designs.

* * *

PRESIDENT JOHN A. COE, JR. of the American Brass Co. recently announced that James F. Ackerman, vice president of the Torrington Division, will serve as vice president of the American Brass Company.

Named vice presidents were William C. Knoeppel, who has been serving as manager at Torrington and will succeed Mr. Ackerman there, Frank H. Ballentyne, vice president, French Small Tube Division, Waterbury, succeeding Leon H. French, who retired recently after 51 years of service, and Scott H. Patterson, vice president in charge of the Buffalo Division.

* * *

THE MERGER of The Neptune Meter Company and Eastern Industries, Inc., has recently been announced.

Eastern Industries, which has plants in Hamden and East Norwalk, Conn., and Newton, Massachusetts, was founded in 1946 by Eugene D. Stirlen, president and chairman of the board. The company manufactures radar speed meters and produces 80 percent of vehicle actuated traffic controls.

Neptune, the world's largest manufacturer of liquid meters, last year acquired Revere Corporation of America, manufacturer of precision instruments for aviation and industry, in plants in Meriden and Wallingford.



CONTINUING steady growth has caused the MB Manufacturing Co., New Haven, to undertake a major plant expansion and personnel recruitment program, it has been announced.

The firm, a subsidiary of Textron, Inc., has announced plans to add 66,000 square feet of floor space to what has been a branch plant at Whalley Ave. and Fitch Street. In addition, MB plans to add 200 employees to its present work force of 550 persons.

MB is said to be the only firm in the United States which covers the entire range of vibration control. It produces vibration equipment for military and civilian planes and ships, guided missiles and other defense weapons, passenger cars, trucks, tractors, air-conditioning units, industrial machinery, building construction and other civilian uses.

* * *

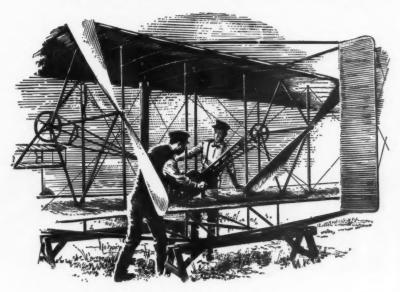
TWO CHANGES among the officers of the Locke Steel Chain Company, Bridgeport, have been announced by the company.

Montgomery Mason was elected vice president of the firm and was appointed general sales manager. He succeeds Sylvanus D. Locke, who has retired.



FOUR MEN—190 YEARS SERVICE. Seated above are four men whose combined service to the Bristol plant of New Departure Division, General Motors Corporation, covers a period of 190 years. Left to right, Carl G. Anderson, 47 years; Joseph H. Chagnon, 45 years; William N. Johnson, 47 years; and Wilbur C. Hawxhurst, 51 years. The latter two are now retired. Shown standing in the picture with the Old Timers are ND executives, left to right, Robert H. Wilkie, Bristol plant manager, Paul W. Rhame, general manager, and Seth H. Stoner, its general works manager.

Connecticut Highlights from the story of the PRATT & WHITNEY COMPANY



From THEIR 12 Seconds

to YOUR Unlimited Horizons



Powered by a primitive, 12-horsepower engine, the Wright Brothers' flimsy biplane stayed aloft just 12 seconds on the historic flight that started man's conquest of the air.

Today - thanks in large measure to engines made powerful and dependable by Fuel Control Systems produced by

our CHANDLER-EVANS DIVISION the continent can be crossed in hours. Your airliner flies safely in all weather with non-icing carburetors pioneered by "CECO." Military jets guarding our nation owe their extra

k.o. punch to "CECO" Afterburner Controls. And when man finally spans outer space, "CECO" Controls will be there too.

MACHINE TOOLS . CUTTING TOOLS .



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INSURANCE COMPANIES
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Aii forms of personal and business insurance including Life • Accident • Group Automobile • Casualty • Fire • Bonds

John K. Lockwood, treasurer, assumes the office of secretary, held formerly by Mr. Mason.

* * *

THE SAFETY CAR HEATING & LIGHTING COMPANY, INC., Hamden, has announced that it has contracted to purchase from an investment group the tangible assets of The Howe Scale Company, located in Rutland, Vermont.

H. F. Kneen, president of The Safety Company, stated that Howe Scale Company will continue its operations in Rutland as a wholly owned subsidiary of the Hamden firm. Mr. Kneen, in addition to his duties as president of Safety Car Heating & Lighting Company, will become president and chief executive officer of Howe Scale, and Frank G. Riehl, formerly president, will become chairman of the board. John G. Fenton, formerly Howe manufacturing vice president, will be executive vice president.

Howe Scale Co. began operations in 1857 and its present employment is approximately 900. It first conceived the idea of supporting the scale platform on metal balls and this invention was the foundation of the company's business.



THE ELECTION of James R. Kerr as vice president of Avco Manufacturing Corporation was announced recently by Victor Emanuel, chairman and president.

Mr. Kerr, who joined the company in November 1954, is director of Avco's West Coast division and assistant general manager of the advanced development division in Stratford, where he will make his new headquarters.

SAMUEL I. LYONS, retiring general sales manager of the Mill Supply Division of The Bristol Co., Waterbury, was guest of honor recently at a testimonial dinner. He had been with the company for 49 years.

Also honored was Roy M. Walker, sales engineer, who retired from the company after 40 years of service.

* * *

THOMAS BALL, JR., president of Revere Corporation of America, has announced the election of Walter E. Lucie to the office of assistant treasurer of the corporation.

Mr. Lucie joined Revere in August





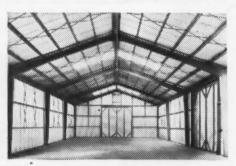


IN A DISPLAY BOOTH in the main lobby of the Commerce Building, Washington, D.C., The Bullard Company featured its Model 75 Man-Au-Trol unit and a stanchion mounted pendant control for use on its Vertical Turret Lathes. Shown at the display are, left to right, Hon. Robert C. Watson, Commissioner of Patents; Hon. Walter Williams, Under Secretary of Commerce; H. Edward Neale, Sales Manager of The Bullard Company, and Paul M. Geist, Patent Counsel for the company, at the formal opening of the display.

More usable space per dollar

WITH THE STRAN-STEEL® RIGID-FRAME 40' BUILDING

This efficient and economical building is ideal for industry and commerce. It is manufactured by the Great Lakes Steel Corporation, a unit of National Steel Corporation.



COMPARE THESE ADVANTAGES:

- · Permanent, all-steel construction.
- · Quick and easy to erect. Low cost per square foot.
- Can be insulated or lined easily and economically by nailing to the Stran-Steel Nail-able Framing members.

SPECIFICATIONS—40 ft. \times 40 ft., with additional lengths in sections of 20 ft. Covered with 26-gauge galvanized steel sheets. Wall height, 14 ft. 6 in. Standard sliding and walk-in doors, steel sash, louvers, ventilators, and other accessories available with building package.



STRAM-STEEL BUILDINGS ARE PRODUCTS OF THE GREAT LAKES STEEL CORPORATION,
A UNIT OF NATIONAL STEEL CORPORATION

1954 as controller, having been formerly associated with Price, Waterhouse and Company since 1951 in the position of senior accountant.



APPOINTMENT of A. L. Armantrout as vice president of industrial relations for the Lycoming division of Avco Manufacturing Corporation, Stratford, was announced recently by S. B. Withington, president and general manager.

Mr. Armantrout fills the vacancy created by the recent promotion of James E. Mitchell as Avco director of personnel relations with headquarters in New York city. He is a graduate of Purdue University, and spent ten years with Carnegie Illinois Steel Corporation in engineering and industrial relations positions prior to enlisting in the Navy during World War II.

Following three years of military duty, Mr. Armantrout was associated with U. S. Steel Corporation, Anheuser Busch Co., Bridgeport Brass Co. and for the past three years has been with Daystrom Institute, Archbald, Pa.



THE BOARD OF DIRECTORS of Cuno Engineering Corporation, Meriden, has announced the election of D. Warren Brooks, a certified public accountant, to the office of assistant treasurer of the company.

Mr. Brooks joined Cuno on January 1, 1954 as chief accountant after having been affiliated with the company in an auditing capacity for a ten-year period with the accounting firm of Kircaldie, Randall & McNab.



SPENCER M. BERGER has been named president of the Berger Brothers Co., of New Haven, to succeed George W. Berger, one of the firm's founders, who was elected to the newly created post of chairman of the board of directors of the company.

The new president is the son of D. Spencer Berger, whose talent for design was an integral part of the foundation of the 51-year-old organization which today serves England, Canada and the United States.

Spencer M. Berger has been associated with Berger Brothers since 1937 and three years ago was made executive vice president of its sales subsidiary, Spencer, Incorporated. He will retain that position, with Fred W. Loeser continuing as vice president in charge of that company's home office activities.

Robert Brown, formerly controller of Berger Brothers, was named vice president and treasurer. He joined the company's accounting department in 1930 and in 1954 was made head of its government contracts unit.

Also made a vice president, and plant manager in addition, is James J. Sullivan, who started with the company in its shipping department in 1924.

"DESIGNING FOR PEOPLE" is a new book, written by Henry Dreyfuss, one of the nation's foremost industrial designers, which is said to be heading for the best seller lists.

In its are included many of the products of the E. Ingraham Company, Bristol, and the story behind the design and manufacture of them. Mr. Dreyfuss was first retained by E. Ingraham Company six years ago.

Part autobiography, part a revelation of his own industrial design methods, and part a story of American mass production methods, the book was published by Simon and Schuster, of New York. The products of E. Ingraham Company are mentioned in both text and in 32 pages of illustrations.

Mr. Dreyfuss, now rounding out his 26th year in his profession, has just been given a Neiman-Marcus award for his outstanding work during the past 25 years, including authorship of the book.

JACQUES WIMPFHEIMER, president of The American Velvet Co., Stonington, has announced that company employees received profit sharing equivalent to 15.45 per cent of

their earnings for the year ending No-

vember 30.

This is the 16th consecutive annual distribution that the company has made since the profit sharing system was started. Mr. Wimpfheimer stated that the profit sharing plan was revised in 1947 by the institution of a retirement fund. Since then one-third of each worker's share has been paid into this fund to the individual worker's account, and two-thirds have been paid to the worker in cash.

HERMAN STEINKRAUS, president of the Bridgeport Brass ComDIRT can't anchor...

sails away with

> all-purpose liquid detergent

DIRT FILM breaks up on contact with Cindet suds. The particles ride up inside the bubbles — cannot anchor — literally sail away via your suction or mop pick-up. The b is easier—the surface is cleaner. Dilute in lots of water-hard water makes no difference. Use on any kind of flooring - any surface that can stand plain water.

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IN EVERY CORNER

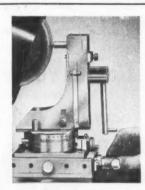
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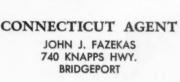


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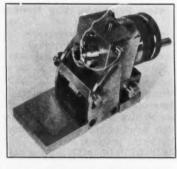


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pany, Bridgeport, has recently been named Connecticut state chairman of the 1956 Crusade for Freedom.

Mr. Steinkraus will organize Crusade committees throughout the state to raise funds for Radio Free Europe and Free Europe Press.

In a statement at the time of his appointment, Mr. Steinkraus said, "The Communists continue to enslave the peoples of eastern and central Europe. Through the operations of Radio Free Europe and Free Europe Press, we are exposing the lies of the Soviet propaganda machine and supporting the efforts of captive people to regain their freedom.'

AMERICAN INDUSTRY is "betting literally millions and billions of dollars" in new plant and equipment that our economy is going on to new plateaus of prosperity.

This forecast for 1956 and the years to come was made by Henry G. Riter, 3rd, as he retired as the 1955 president of the National Association of Manufacturers.

Mr. Riter has been succeeded in

NAM's presidency by Cola G. Parker, retired board chairman of the Kimberly-Clark Corporation, Neenah, Wisconsin.

During 1955 Mr. Riter traveled the length and breadth of the United States, and his statement was based upon personal observations and talks with leaders in all fields of business and

Commenting on the "millions and billions of dollars" which industry will be putting into new plant and equipment "so people may prosper," Riter said: "This is far different from the talk of those who spell prosperity in terms of big government spending, 'give-away' programs and governmentmade security. Our unparalleled national prosperity-with more than 65 and a half million Americans gainfully employed—is a tribute to private en-

terprise."

NEW BULLETINS published by Revere Corporation of America, Wallingford, are now available for distribution. The bulletins, 1601, 2, 3 and 4, totaling 14 pages, cover design and selection of thermocouples for liquid, gas and surface temperature measurements. They contain outline drawings of standard units, information on conductors, junctions, tubes and other engineering data.



THE APPOINTMENT of Edward J. Ferris to be general superintendent of the Machine Tool Division of Pratt & Whitney Company, Inc., West Hartford, has been announced by A. H. d'Arcambal, president.

Mr. Ferris succeeds A. L. Knapp, who was recently named vice president of the company and manager of

its Machine Tool Division.

New Products: Why Needed

(Continued from page 18)

cost you 40 cents. For a novel approach to the idea problem, see R. Ñ. Galvin's IDEAS—BY THE HUNDREDS, which appeared in the December 1955 issue of Dun's Review and Modern Industry. For a description of the way that some of the larger corporations tackle the problem see NEW PROD-UCT DEVELOPMENT, National Industrial Conference Board-Studies in Business Policy, No. 40.



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HOW WOULD YOU DECIDE?

In this department each month there will be published labor relations grievances that were settled by arbitration. Read the grievances and check your opinion against the arbitrators ruling. Selection of cases made by MAC counsel.

Does a 30% increase in production resulting from redesigning a machine require an adjustment of wage rate?

Here's what happened.

The Engineering Department redesigned and reconstructed one of two machines on which the operator was working from a rocking-bed method in which the material moved into the wheel to a wheel-slide method in which the wheel moves into the material. After an experimental period in which a few adjustments were made the operator was instructed on the new operation. With very little added experience on the redesigned machine the operator increased his production by 30%. At the request of the union the company re-evaluated the job and found no significant change in any of the job factors which would warrant a change in the job grade. Although the duties had been re-arranged the survey indicated the operator had almost 5% more free time on the new machine. In view of the facts, the union's claim boiled down to the proposition that a 30% increase in production certainly should be reflected in an adjustment of the wage rate.

How would you resolve this question? Here's what the arbitration board decided.

The arbitration board decided that since the agreement between the parties provided that the rate structure is geared to a job evaluation plan and not to production, it would be necessary for the union to establish its claim by establishing that the job factors in the job evaluation plan negotiated by the parties had been changed sufficiently to warrant an increase or increase in the point of value of these factors necessitating a change in the job level and rate. Since the only factor which appeared to have been increased was the Experience Factor and since even that called for not more than an additional six months experience, it was not sufficient to add the necessary point values required to change the labor grade of the job. Consequently, no change in rate was called for even though production had been substantially increased.

Must the tool crib attendant be called in for work when production work is to be performed, regardless of the amount of that work which is to be performed?

Here's what happened.

Ordinarily the tool crib attendant services a number of departments, in all of which about 140 employees are regularly employed. On four different Saturdays about nine or eleven assembly department employees worked, and the tool crib attendant was not called into work. On each of those Saturdays the foreman unlocked the tool crib door and permitted employees to get tools. This occurred at least twice on each of the Saturdays and not more than eight times on any of the days involved. The union claimed that under a contract clause prohibiting a supervisor from performing production work, the tool crib attendant should have been called in on those Saturdays and was entitled to be paid for the time lost.

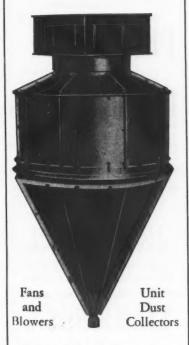
How would you decide this issue? Here's what the arbitration board decided.

The arbitration board pointed out that although it could not lay down a yardstick against which actions can be measured for compliance or non-compliance with this provision of the contract, nevertheless, the work involved on the four Saturdays in question amounted to no more than a few minutes out of an eight hour period and consequently, the union should not reasonably insist that a crib attendant be kept on duty to cover that amount of use of the crib.

Must the company comply with

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an agreed ratio of service boys although technological improvements reduce the number of service boys needed?

Here's what happened.

About eight years before the date of the grievance, the company and the union negotiated a written side agreement setting forth prescribed ratios of service boys to certain looms of particular sizes and types. Although this agreement had been extended by successive contract negotiations and was still in effect, the company had been employing a smaller number of service boys than required by the agreement. The company claimed technological improvements had decreased the number of boys needed and further claimed it had been providing a staff of boys sufficient to adequately service the weavers. The union relied on the clear language of the agreement and requested the company to pay the boys presently employed the amount of wages which the company had saved by having violated the agreement.

In your opinion was the company justified in reducing the number of boys by reason of the technological improvements? Here's how the arbitrator resolved the issue.

In view of the clear and specific requirements of the side agreement, the arbitrator felt he was without authority to legislate a revision but must enforce the agreement as it now stands. He was of the opinion that the manpower requirements for the service boy classification as set forth in the side agreement are now excessive and should be revised downward and he recommended that the parties review the subject and negotiate a more realistic set of ratios. Nevertheless, he did feel bound by the side agreement and declared that an amount equal to one half the wages saved by the company since the date of the filing of the grievance, as a result of the understaffing, was the proper amount to be distributed to the service boys then employed in the department.

Revere Research Brings A New Company to Conn.

(Continued from page 11)

creasing highway safety and highway

New England's first electronic highway scale has been recently completed on Route 5 in Wallingford. This in-

stallation has been built by the Connecticut Department of Highways as a cooperative research project with Revere Corporation of America. The data obtained from the equipment is expected to be of assistance both in future highway planning and in exploring new fields for electronic weighing.

These installations consist of a narrow level platform located in the traffic lane, just wide enough to carry the wheels of a truck's axles. As a truck speeds over the scale, electronic weighing cells which support the platform instantly transmit data to a remotely located indicator where it is automatically recorded for future study and analysis.

The Cox and Stevens "overload detector", an electronic system which senses whether trucks have axle loadings in excess of the state's legal limits, allows highway officials to enforce state weighing laws without interfering with the normal highway speed of most trucks. Only those that are overloaded or are approaching legal weight limits are halted for reweighing.

New Wallingford Plant Addition

A 22,000 square foot annex to Revere's Wallingford plant has been required to meet the expansion of the company's production lines. A portion of the recently completed addition is being used to house the facilities of the enlarged research and development laboratory. This laboratory, under the direction of D. H. MacDonald, contains a variety of precision equipment and testing machinery used in pressure, temperature, humidity, liquid level and liquid flow studies. Air conditioned areas and specialized equipment, designed and built where available commerical units are found to be unsuitable, help to make possible a continued search for new techniques, new insights, and for new command of the basic principals behind Revere products. A Cox and Stevens electronic platform scale is an integral part of the laboratory.

A subsidiary of the Neptune Meter Company of New York, the world's largest manufacturer of water meters, Revere has perfected a line of aviation instruments that are used in today's most modern planes and aircraft power plants. Five Revere products are in North American's F-100 Super Saber which established a new official world's speed record in September,

1955.

Moscow's Primary Target is U.S. Business

"Communist world domination," Lenin once said, "is impossible without the violent destruction of the machinery of the capitalistic state."

Lenin's eyes, even then, were on the United States. What he meant was that so long as the resources and production of America were strong the free world would remain too tough

Our industrial and business institutions, small and large, are the hard core of our "capitalistic state" so hateful to the Communists. Hence, the Kremlin works day and night within our borders to put us out of business. Depression within the U.S. is the eternal mission of Moscow . . .

By advocating ruinous taxes upon business; by infiltrating unions and fostering costly strikes; by supporting legislation to throttle fresh investment and industrial expansion; by creating frictions and distrust between business and the public.

The Communist organs within our midst establish the platform and tell the story week by week for all to read and ponder.

The Gray Manufacturing Company believes it has an obligation to freedom, to America, and to its own stockholders and employees, to expose and combat the conspiracy that would destroy the foundations upon which the company stands. Among other things it uses part of its advertising budget for this purpose. We believe it's good business.

Gray is proud that this campaign earned the Patriotic Advertising Award of the Sons of the American Revolution. The citation reads in part:

"In recognition of its outstanding series of institutional advertisements dedicated to the protection of our American way of life against the threats of Communist subversion and to the preservation of liberty, justice and private initiative which has given us the highest standard of living and the greatest individual freedom this earth has ever

And J. Edgar Hoover, Director of the Federal Bureau of Investigation, has commended the Gray Company as follows:

"American industry can render a great service in helping fight Communism. Through their advertising media, timely messages can bring home to the American people the many evils of Communism . . . I feel that your efforts in pointing out the threat of Communism are a most praiseworthy public service."

Reprints of these public service advertisements, exposing the Communist conspiracy, are available on request. Write to: The Gray Manufacturing Company, Hartford 1, Connecticut.





RAY Manufacturing Company, Hartford 1, Conn.

Audograph and PhonAudograph "Pushbutton Dictation" Equipment



TRANSPORTATION

By EDWARD M. MAMULSKI Traffic Manager

Rail Classification Redefined by I.C.C.

By an order which became effective on January 1, 1956, the Interstate Commerce Commission placed all railroads and switching and terminal companies in two general classes; namely, Class I and Class II. All rail carriers whose operating revenues average three million dollars or

more each year, over a three year period, will be grouped in Class I, while all the other rail carriers will be grouped in Class II.

In the past, railroads and switching and terminal companies were divided into three classes. Rail carriers with annual operating revenues of one million dollars or more, were grouped in Class I; carriers with yearly revenues of one hundred thousand dollars but not exceeding one million dollars a year, were grouped in Class II; while all the other rail carriers were grouped in Class III.

The Commission's new order will eliminate Class III and reduce the number of rail carriers now in Class I from 129 to 126.

Southern Democrat Named to I.C.C.

President Eisenhower nominated Rupert L. Murphy to serve as I.C.C. Commissioner. Mr. Murphy received a recess appointment and will complete the unexpired term of Hugh W. Cross who recently resigned from the Commission. The term ends December 21, 1957. This appointment is subject to Senate approval. Mr. Murphy is 46 years old, a Democrat and an Atlanta attorney. He formerly represented the American Cotton Manufacturers Institute, and was traffic manager and attorney for the Georgia-Alabama Textile Traffic Association.

Pan Atlantic Plans to Build Seven Trailerships

It is reported that Pan Atlantic Steamship Corporation and the Maritime Administration have reached an agreement which is subject to the U.S. General Accounting Office's concurrence, which will permit Pan Atlantic to classify seven war-built C-2 type cargo ships as "obsolete" and "trade in" these ships to the Government. With the proceeds of this transaction, Pan Atlantic plans to build seven new roll-on-roll-off ships which it contemplates using in intercoastal trade between Atlantic and Gulf Coast port cities. The estimated cost of each trailership is nine million dollars. The new vessels will be capable of carrying 268 twenty-ton trailers and 20 trailers of 35 ton capacity. These ships will also be designed to accommodate certain types of military vehicles, and permit the operators to unload the entire cargo in about four to six hours as opposed to at least 21/2 days time required for conventional unloading methods.

Pan Atlantic plans to institute a regular roll-on-roll-off, door-to-door, freight service, through the following ports: Boston, New York, Philadelphia, Baltimore, Charleston, Jacksonville, Miami, Tampa, Mobile, New Orelans, Houston, Galveston and other port cities on the Atlantic and Gulf Coast.





SPOTLIGHT ON THE FUTURE*

By CHESTER F. OGDEN Manager of Purchases Detroit Edison Company Detroit, Michigan

General Business Conditions

URCHASING executives, reporting in the January Survey of industrial business conditions, note a leveling off in production, for the first time in several months. While 54% (same as in December) reported production unchanged, it may be significant that the number who report production to be better dropped to 33% (from 40% in December), and there was an increase to 13% (from 6% in December) who reported lowered output. In most cases, reduced production was reportedly reflected in a return to a standard work week, with overtime either eliminated or substantially reduced

The pattern of new orders remained essentially unchanged, according to the January reports. Increased orders were reported by 34%, compared with 35% in December; and 48% reported their order books unchanged. 18% of those reporting, as against 16% in December, state new orders have decreased.

Prices continue to advance and items in short supply are more numerous and of greater variety. Employment remains steady. Buying policy shows some restriction, as it is geared to forward planning to meet production requirements.

Of the members who responded to a special question, 52% say capital expenditures will be higher in 1956 than in 1955; 33% report they will be about the same, and 15% say less will be spent. To pin-point their expectations for capital expenditures, 57% report the program calls for expansion of production facilities, and 43% say the expenditures will be for modernization.

Commodity Prices

That prices are continuing the upward trend is reflected by 63% who reported price advances, 6% more than in December. 37% reported prices the same, 3% fewer than a month ago, and not one reported a downward trend of prices.

Inventories

In reporting on purchased materials inventories, the number who say they are higher - than - a - month - ago was fewer, 23% compared with 28% in December, and indicated their stocks reflect a continued combination of short supply of raw materials and steady demand. 60% reported inventories the same as in December, and the 17% who reported having lower stocks generally attributed this to tax situations and shortages of critical items. In December, 57% reported inventories to be unchanged, and 15% reported them to be lower-than-themonth-before.

Employment

Little change is reported from December. While the number reporting employment the same showed little change, from 70% in December to 71% in January, there is a slight drop, from 25% to 21%, in the reports indicating employment as greater.

Buying Policy

There is some shrinkage indicated in purchasing policy, although the January reports of purchasing executives show the majority continuing to buy plentifully. For production materials, there were 44% reporting in the 90 days plus category and only 3% on a hand-to-mouth basis; in December figures for the same categories were 50% and 4%, respectively. In January, reports show 24% in the 30-day bracket and 29% planning for 60 days; in December, those percentages were 16% and 30%, respectively. On MRO supplies, 18% report hand-to-mouth; 36% say 30 days; 28% plan 60 days, with 18% in the 90 days plus category. On capital goods, 77% report 90 days or better, as their buying policy.

Specific Commodity Changes

Advances in prices and items in short supply are more in evidence in January.

On the up side are: Steel, zinc, lead, titanium dioxide, paper, fuel oil and cement.

On the down side: Vinyl resins, and rubber.

In short supply: Aluminum, brass, copper, nickel, steel (plates, sheets, stainless, structural and many steel products) steel scrap, selenium, titanium dioxide, paper, cellophane, ball bearings, cement and glass.



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^{*}Composite opinion of purchasing agents who comprise the N.A.P.A. Business Survey Committee, whose Chairman is Chester F. Ogden, Manager of Purchases, The Detroit Edison Company, Detroit, Michigan.

BUSINESS TIPS

from

School of Business Administration University of Connecticut

Automation: Some Appraisals

By ZENON S. MALINOWSKI, Assistant Professor Marketing School of Business Administration University of Connecticut

Merely an Extension of Normal Technological Progress?

HE introduction of new and better machines and methods in manufacturing, in the expanding service industries, and in agriculture has been going on for generations. According to studies by the National Bureau of Economic Research, there has been a surprisingly steady rate

of increase in the productivity of the U. S. economy of approximately 2 percent a year for the period 1909-1950. When this knowledge is associated with the battle of men against machines in the industrial revolution of a century and a half ago, with the cult of technocracy in the period between the two World Wars, and with the same hue and cry over "machines putting people out of jobs" in Congres-

a century and a half ago, with of technocracy in the period the two World Wars, and same hue and cry over "macking people out of jobs" in

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Tel. JA 2-8254 Tel. JA 2-8255 106 ANN STREET • HARTFORD, CONN. sional hearings in 1940 and during the depressed '30's, it is no wonder that we ask ourselves whether automation is not merely an extension of our normal technological progress.

Electronic Wonderland: A Second Industrial Revolution

On any given shift, four men and a supervisor operate an entire 10,000 square-foot chemical plant that turns out 650,000 pounds of napalm a month. At U. S. Industries, Inc., 155mm shells are automatically processed through stations full of blinking lights and clicking relays that are attended by only one or two men. An engine block that once took nine hours to complete at the Ford Motor Company is now sped through some five hundred operations (each automatically checked and inspected) in fifteen minutes by an electronic brain fed by twenty-seven miles of wire and fortytwo mechanical hands in the form of automatic machine units. Prudential expects its electronic computer to replace sixty to seventy-five other machines along with their operators. A Ratheon Manufacturing Company chassis-assembly line that turns out 1,000 radios a day is now operated by only two employees; it would formerly have required two hundred. In twelve machine-hours, the IBM 702 Electronic Data Processing Machine will do 1,-200 cost reports that normally took 1,800 man-hours.

The many existing applications of automation of which these are but a few examples give some indication of the probable wonderland of the world to come. These changes do not seem to be mere extensions of our normal technological progress; they seem rather to presage a sweeping change in our whole economy. Although automation, of course, has its roots in mechanization, something new has definitely been added in the application of the feedback principle through electronic devices. At the operations level, this automatic control device actually substitutes machinery for the human brain. The new automated equipment can process raw materials, adjust to variable productive conditions, correct its own mistakes, reject or rework parts, change its own parts, assemble parts to make a finished product, inspect the final product and package and load it into freight cars-all without direct human help, after initial instruction of the electronic brain through a punch card or a recording

Management's and Labor's **Appraisals**

In October of 1955, a Congressional Subcommittee on Economic Stabilization heard and studied statements on automation and technological change made by some very distinguished business executives, labor officials, economists, and engineers, all selected because of their close contact with the subject. These hearings, now available through the Superintendent of Documents, U. S. Government Printing Office, undoubtedly constitute today's most complete and probably best appraisal of automation and of its implications for the future.

The preponderant attitude of the testifying business executives was that automation is but the latest phase of a now old story: mechanization. They expressed confidence that just as in the past, mechanization will create more jobs than it destroys and the necessary price and investment adjustments will follow in time through the automatic functioning of a free-enterprise economy. Several business executives recognized but did not stress that there would be displacement and dislocation of labor creating local hardships that would require the attention of both labor and management.

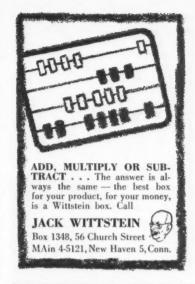
The primary reaction of labor-union officials to automation was concern for the welfare of their charges in the years immediately ahead. They recognized the benefits that could ensue in the form of shorter working hours, longer vacation periods, opportunities for earlier retirement, and higher standards of living, but stressed the severe short-run dislocations and local

burdens and losses which had already occurred, they claimed, in a few instances and which, they predicted, would occur with greater severity in the immediate future. The representatives of labor stressed the joint responsibility of labor, business, and government to make plans for a smooth transition and the necessity of labor to continue its demands for a share in the increased productivity.

The Economist's Appraisal

It has become axiomatic in economic theory that technological change does not result in chronic unemployment but creates new industries and additional jobs, and it now is probably almost as generally recognized that transitional problems and costs—such as the loss of income and the loss of rights accumulated on the old job, which in many individual cases result in human suffering-do occur when the change is rapid and do require humane consideration by labor, management, or government.

While this axiom of job creation is easily spouted by even first-semester students of economics, some professional economists have expressed concern while others have simply claimed ignorance about the degree to which this job creation will progress in this particular instance. For example, Professors Walter S. Buckingham and Sherman F. Dallas expressed skepticism about new and especially about rapid job creation before the Southern Economic Association, while Professors George B. Baldwin and George P. Schultz claimed ignorance about job creation before the Industrial Relations



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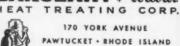
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Research Association. If those who do not see the same promise of secondary investment that followed earlier developments in technology are correct, the transitional problems may be very serious indeed and very longlasting, and reasonable adjustment may not prevail until finally a new leisure demands increased services in the form of enterainment, travel, cultural activities, adult education, etc., on an entirely new scale.

This very important question mark with its vital repercussions on our economic welfare over the next several years is surrounded by some other interdependent imponderables that certainly impinge on this major question and on our adjustment to automation. How fast will automation progress? How far will displacement and dislocation go? What effect will or could such social shock absorbers as the guaranteed annual wage, severance pay, unemployment benefits, careful timing of labor-saving innovations, cooperative labor, business, and government retraining programs have on the welfare of the economy during the transition period and in the "completed" stage of automation? What effect will alternate tax policies have on extent and timing of the trend to automation?

Disciples of automation should be particularly interested in the attempt of Dr. Edwin C. Nourse, former Chairman of the Council of Economic Advisers, to make an analogy between automation in industry and the functioning of our national economy. Continuous process and rationalization are two important principles in automation. In industry, these principles refer respectively to the regulation of a constant flow of goods and to the care ful analysis of the entire process (from raw material to final product) so that every operation can be designed to contribute most efficiently toward achiev-

ing the established goals of the enterprise. To this "continuous process" of physical production in an automated factory, Nourse likens the continuous flow of money relations through our whole economy. In his own words, "the operational flow of our modern industrial system is not merely a matter of the physical movement of material objects. . . . It involves also the flow of price-and-income relationships that furnish purchasing power to consumers -individuals, business concerns, and Government procurement agencies—as well as capital formation out of profits and savings, and finally incentives to enterprisers and to workers of all grades to prepare themselves for and apply themselves to the kinds of activity that the character of our technology makes possible and requires." Interestingly enough, if one pursues the similarity he can find analogous automatic control devices in unemployment compensation and the regulatory powers of the Federal Reserve Board, for example.

The important but unanswered questions that I have just raised are evidence of our ignorance of the components of this operational flow and their functional relationships. Even in periods of more normal technological progress, business men, labor unions, and the Government are continuously instructing this continuous-process money mechanism by raising prices, demanding higher wages, and altering taxes without quite understanding how these instructions will affect the entire process. Is this perhaps like allowing the janitor in the new automated factory to set the tape instructing the electronic brain?

There is great hope that the new electronic computers will permit us to process vast arrays of data in order to study and interpret the operations of our economy under different proposals.



BUSINESS PATTERN

A comprehensive summary of the ups and downs of industrial activity in Connecticut for the thirty day period ending on the 15th day of the second previous month.

THE Connecticut index of general business activity stood at an estimated 18 per cent above normal in November, a two percentage point improvement over October. This is the third successive monthly rise during which time the index has gained 7 points. The rises of September and October largely reflected recovery in the flooded areas whereas the November up appears to be more widespread.

In November the United States industrial activity index rose one percentage point to an estimated 15% above normal. Production of metals and electric power contributed most strongly to the advance.

New Plant and Equipment

Business outlays for new plant and equipment in the United States increased rapidly during the second and third quarters after declining steadily for a year and a half. The sharpness of the rise is reflected in the fact that during these six months the ground lost during the previous six quarters was more than recovered.

Expenditures during the third quarter of 1955, at an annual rate of slightly over \$29 billion, exceeded the previous high recorded two years

Confidence that the level of business will continue at a lofty pace is the primary reason for this recent increase in capital expenditures. Preliminary estimates suggest that even greater outlays can be expected in the period ahead.

Unemployment Claims

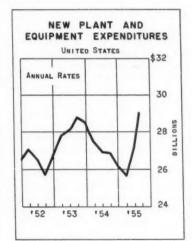
During the week ending December 17 claims on file for unemployment compensation in Connecticut stood at 15,300. At the same time last year claims totaled 29,600.

Also reflecting the improved business climate is the relatively low level of initial claims. These stood at 2,900

compared to 4,900 last year.

Employment

Declining manufacturing employment in Connecticut during the inventory recession of 1953-54 resulted in more workers engaged in nonmanufacturing than in manufacturing



occupations. This trend has reversed itself in 1955 with manufacturing accounting for the larger gain as non-agricultural employment rose steadily. This was especially true during the past four months in which time manufacturing increased 19,500 employees compared to 9,600 by non-manufacturing.

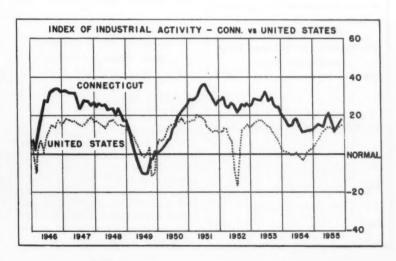
New plants and plant expansions, recently announced, will provide further manufacturing jobs for Connecticut labor. The largest are a \$60 million factory expansion in Hartford and a \$30 million atomic research development near Middletown. Several others valued at \$1 to \$10 million have also been announced.

Wages vs. Cost of Living

Wages received by factory workers in Connecticut have increased sharply, especially during the past three months. The cost of living, as measured by the consumer price index, meanwhile, has varied only little and at present is approximately the same as it was in January 1954. During this period total wages and basic wages increased 14 and 5 per cent, respectively.

Automobiles

The automobile industry, which has been a pace setter in the 1955 prosperity, started again with a lofty production level following the model change-over period. Sales in recent weeks, however, although good, have not been able to keep pace with the optimistic production schedules. As a result inventories are now somewhat higher and it remains to be seen whether automobile sales can match the 1955 record.



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Expansion At Sikorsky

(Continued from page 13)

Combined work space in the Bridgeport and Stratford plants totals more than 1,500,000 square feet.

The new factory contains 800,000 square feet of floor space, 630,000 devoted to manufacturing. The remaining area is used for office spaces. Engineering and service departments remain in the Bridgeport facility.

Private homes lying close to the Stratford plant were purchased by the company and have been retained in their original state. Landscaping plans were designed to maintain the surrounding residential atmosphere.

Flight facilities in Stratford include an extensive flight field, hangar, pilots' office and ready room. Quarters for fire protection personnel and equipment are located in the hangar.

Parking space for more than 2,000 employees' cars is located west of the plant building, with visitors' parking available in front of the main entrance.

Test stands, paint storage, power generating and sewage disposal equipment are all located outside.

Manufacture of component parts of the S-56 was begun in Stratford last April, with limited assembly production of the S-55 and S-56 starting in early summer. The first S-56 production model was finished and flown prior to the plant dedication on October 26, 1955.

Designed by the Detroit firm of Fairbrother and Miehls, with Albert Kahn Associated Architects and Engineers as consultants, the plant was built by Bridgeport's E. and F. Construction Co., general contractors. The D'Darrio Construction Co., of Bridgeport, handled the site clearance work.

Accurate Brass Occupies New Home In Bristol

(Continued from page 12)

gear parts, and forgings for machine parts such as ball bearing retainers.

Directing the operations of Accurate under President O'Brien are: Otto E. von Au, former president of Accurate and now a consultant; Philip A. Coleman, former assistant general sales manager of Bristol Brass, vice president; Frederick W. Beach, secretary and John B. Breckenridge, assistant secretary and assistant treasurer.

In a message to employees of Bristol Brass, Mr. O'Brien said:

"We have a right to be proud of this new plant. Two hundred more jobs have been added to the life of our community and new property has been placed on the Bristol grand list.

"I think it is significant that a 105year-old company, steeped in Yankee tradition and pride of craftsmanship, has erected a building which contains many of the improvements of mass production and automatic machinery. This makes it possible to produce more products with less physical effort. Every citizen in Connecticut can take pride in this positive accomplishment.

"The purchase of Accurate and its transfer here is a sign that we're growing. We are looking ahead to a brighter and more prosperous future for all of us."

Story of Growth at Haydon Manufacturing Co.

(Continued from page 8)

plications as time payment meters for appliances, coin-operated controls for radios, television, amusements and games, drives for novelty and children's clocks, telephone answering devices, vending machines, animated advertising drives, audience reaction meters and lawn sprinkler controls. In the appliance field, motors go into clocks, door chimes, defrosters, dish washers, clothes washers, clothers dryers, range controls and water softeners. The market for plant equipment takes motors for products such as chart drives, process controls, humidity and temperature controls, test equipment, and dust collectors. The commercial, medical and office equipment fields are represented by traffic controls, battery chargers, time meters, street light controls, carrier current control for offpeak water heating, respirators, electro-cardiographs, coffee-makers, office copying equipment, x-ray apparatus, milk dispensers, hand dryers and laundry equipment. Above all, motors are sold to other manufactures of timers of many, many types, operating in a field where the trend to automation provides a market constantly expanding in both volume and in applications.

The present officers of the company

Donald J. Hawthorne—President Carl H. Cummings

Vice President and Gen. Manager Gerald G. Ellis—Treasurer John H. Schmidt—Secretary

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(Advertisement)

| products in this department sho | ald write the Editor for lising rates. | (Advertisement) |
|--|--|---|
| Accounting Forms Baker-Goodyear Co The New H | | Abbott Ball Co The (steel bearing and burnish- |
| Accounting Machines Underwood Corporation Bridge | Eastern Maileable Iron Company The | ing) Hartford Hartford Steel Ball Co The (steel bearing and burnishing, brass, bronze, monel, stainless aluminum) Hartford Hartford |
| Adding Machines Underwood Corporation Bridge | West Haven | Kilian Steel Ball Corp The Hartford |
| Adhesives Polymer Industries Inc Spring | ale Aluminum Extrusions | Farrel-Birmingham Company Inc Ansonia |
| Advertising Mats Lockwood Sons Inc Wm H Har | Bridgeport Brass Company Bridgeport Aluminum Forgings Bridgeport Brass Company Bridgeport | Barrels Abbott Ball Co The (burnishing and tumbling) Hartford |
| Advertising Plates Lockwood Sons Inc Wm H Har | Consolidated Industries Inc West Cheshire | Hartford-Steel Ball Co The (tumbling) Hartford |
| Advertising Specialties H C Cook Co The 32 Beaver St An | Aluminum Ingots Lapides Metals Corp New Haven | Rolock Inc Fairfield |
| Halco Co New H Aerosol Products | United States Rubber Company Shoe Hardware | Autoyre Company The Charles Parker Co The Oakville Merider |
| Bridgeport Brass Company Bridg Air Compressors | Aluminum—Sheet and Rod Scovill Manufacturing Company Waterbury | Batterles Electrical Div Olin Mathieson Chemical Corp |
| Spencer Turbine Co The Har | Ord Aluminum—Sheets & Coils United Smelting & Aluminum Co Inc | (flashlight, radio, hearing aid and others) New Haves |
| Bush Manufacturing Co The West Har Norwalk Airconditioning Corp heating units oil fired) Note that the content of the content | air Arms and Ammunition Div Olin Mathieson Chemical Corp New Haven | Fafnir Bearing Co (ball) New Britair Marlin-Rockwell Corporation Plainville New Departure Div of General Motors (ball) Bristo |
| Wiremold Co The (Retractable) Har | | Norma-Hoffmann Bearings Corp (ball an roller) Stamfor |
| Air Heaters-Direct Fired Peabody Engineering Corporation Star | Comco Inc Div of Enthone Inc New Haven ord Leed Co The H A Hamden | Bellows Bridgeport Thermostat Company Inc (metallic Bridgepor |
| The Torrington Manufacturing Co Torrington | | Bellows Assemblies Bridgeport Thermostat Company Inc |
| Sikorsky Aircraft Division United Aircraft poration (helicopters) Bridg | port Passings, wiess, | Bridgepor |
| Aircraft Accessories Chandler Evans Div Pratt & Whitney Co (Piston and Jet Engine Accessories—C | ·bu- | Bridgeport Thermostat Company Inc Bridgepor |
| (Piston and Jet Engine Accessories—C retors, Fuel Controls, Afterburner Re tors, Pumps, Servomechanisms and F Plugs) West Har enn Mig Co The (Hardened and Gr | ord bearing stock) Guilford | Bevin Brothers Mfg Co Gong Bell Co The N N Hill Brass Co The East Hampto East Hampto |
| Gears assemblies) Sabb Special Products Div E Horton & Company (filler caps—pressure fuel sing systems) Windsor Windsor | Barnes Co The Wallace Div Associated Spring Corp Corp Greist Manufacturing Co The New Haven | Belt Fasteners Saling Manufacturing Company (patented sel aligning) Unionvil |
| Hamilton Standard Div United Aircraft (propellors and other aircraft equipment Windsor | ord Til College College | Hartford Belting Co Russell Mfg Co The Hartford Middletow |
| Manning Maxwell & Moore Inc (aircraft sure switches and jet engine afterb control systems) Dai | res- Wiremold Company The Hartford | Bends-Pipe or Tube |
| Russell Manufacturing Company The (approved safety belts; webbing and ware for safety belts; shock rings and cord; ring and cord hardware; webbing | AA Bristol Co The (temperature preceure flow | National Pipe Bending Co The 160 River St New Have |
| cord; ring and cord hardware; webbing all aircraft applications) Middle | for Automobile Accessories own Kilbourn-Sauer Company (lights and other accessories) Fairfield | Bicycle Coaster Brakes New Departure Div General Motors Corp Brist |
| Aircraft Components Aircraft Welding & Mig Co Inc Har | | Bicycle Sundries New Departure Div General Motors Corp Brist |
| Aircraft Fasteners Scovill Manufacturing Company Aircraft Fasteners) Water | OC Automotive Parts | Binders Board Colonial Board Company Mancheste |
| Aircraft Instruments Gorn Electric Company Inc Star | chanical) Middletown Raybestos Division of Raybestos-Manhattan ord Inc (Brake Lining, Lined Brake Shoes, | Blacking Salts for Metals Enthone Inc New Have |
| Aircraft—Repair & Overhaul Airport Department Pratt & Whitney Air Division Rentschler Field East Har | Clutch Facings, Automatic Transmission | Black Oxide Treatment |
| Aircraft Sheet Metal Work | Automotive & Service Station Equipment | Bennett Metal Treating Co The 1045 New Britain Ave Elmwoo |
| Aero Form Co Aircraft Studs & Bolts Reitton Mfg Co Inc The | Dispensers) Waterbury 91 Automotive Tools | Blades Capewell Manufacturing Company Metal Sa Division (hack saw and band saw) Hartfo |
| Aircraft Test Equipment | Eis Manufacturing Company Middletown Bags-Paper | Blocks Howard Company (cupola fire clay) New Have |
| W L Maxson Corp Ha Alumilite Aluminum Sheets | den Continental Can Co Paper Container Div Kensington Bakelite Moldings | |
| 1 0 001 27 4 | | |

Watertown

Bakelite Moldings
Watertown Mfg Co The

Hamden

Alumilite Aluminum Sheets Leed Co The H A Blower Fans
Colonial Blower Company
Spencer Turbine Co The

Plainville Hartford (Advt.)

CONNECTICUT ADE

Joseph Merritt & Co Hartford Bollers Bigelow Co The
General Electric Company (Residential oil and gas fired steam and hot water)

Bigelow Co The
General Electric Company (Residential oil and Bridgeport Brass Goods
American Brass Company The Waterbury
Plume & Atwood Mfg Co The (to order)
Waterbury
Waterbury Bolts and Nuts
Blake & Johnson Co The (nuts machine screw-Waterville Milldale bolts, stove) Clark Brothers Bolt Co Rostand Mfg Co The (Ecclesiastical Wares)
Scovill Manufacturing Company (to order)
Waterbury 91 Bonderizing Clairglow Mfg Company Western Brass Mills Div Olin Mathieson Chemical Corp New Haven Portland Federal Paper Board Co Inc
Montville, New Haven & Versailles
Lydall & Foulds Paper Co The
Robertson Paper Box Co
Gair Company Inc Robert

Company Company Inc Robert

Company Inc Robert

Company Inc Robert

Company Inc Robert Brass Mill Products
American Brass Company The
Bridgeport Brass Co
Chase Brass & Copper Co
Plume & Atwood Mfg Co The
Scovill Manufacturing Company
Western Brass Mills Div Olin Mathieson Chemical Corp Robertson Paper Bus Co Gair Company Inc Robert New Haven Board and Carton Co The New Haven Boxes Clairglow Mfg Company (metal)
Connecticut Container Corporation New Haven
Gair Company Inc Robert (corrugated and
solid fibre shipping containers)
Portland
Merriam Mfg Co (steel cash, bond,
security,
fitted tool and tackle boxes)
Warner Bros Co The (Acetate, Paper, Acetate
and Paper Combinations, Counter Display,
Setup)

Research Container

Portland
Po Brick-Building
Donnelly Brick Co The New Britain Bricks-Fire Howard Company Mullite Refractories Co The New Haven Shelton Bright Wire Goods
Irgent & Company (Screw Eyes, Screw Hooks,
Cup Hooks, Hooks and Eyes, C H Hooks)
New Haven Setup)

Boxes and Crates
City Lumber Co of Bridgeport Inc The
Bridgeport Broaching Hartford Special Machinery Co The Boxes—Metal
Merriam Mfg Co (Bond and Security, Cash and
Utility, Personal Files and Drawer Safes)
Durham Hartford Bronze & Aluminum Castings Charles Parker Co Knapp Foundry Company Inc (rough or ma-chined) Utility, Persona: Ence Durham
Scovill Manufacturing Company (aluminum, brass, bronze, copper-cosmetic, drug, hair pin, ointment, pill, powder, rouge, vanity)
Waterbury Brooms-Brushes
Fuller Brush Co The Boxes—Paper—Folding
Atlantic Carton Corp Norwich
Bridgeport Paper Box Co Bridgeport
Curtis & Sons Inc S Sandy Hook
Folding Cartons Incorporated (paper, folding)
Versailles
Martyille Hartford Buckles B Schwanda & Sons
G E Prentice Mfg Co The
Havie Mfg Co The
North & Judd Manufacturing Co
Patent Button Co The
Risdon Manufacturing Co John
Waterbury
United States Rubber Company
United State Gair Company Inc Robert Montville
H J Mills Inc
National Folding Box Co Inc (paper folding)
New Haven and Versailles
New Haven Board and Carton Co The
New Haven
Montville Robertson Paper Box Co Warner Bros Co The Buffing & Polishing Compositions
Apothecaries Hall Co Wat
Lea Mfg Co Wat Montville Bridgeport Waterbury Waterbury Boxes-Paper-Setup Box Shop Inc The Bridgeport Paper Box Co. Heminway Corporation The H J Mills Inc Strouse Adler Company The Warner Bros Co The New Haven Plume & Atwood Mfg Co The (kerosene oil lighting) Bridgeport Waterbury Burners—Automatic Peabody Engineering Corporation Bristol New Haven Stamford Bridgeport Burners—Coal and Oil Peabody Engineering Corporation (Combined) Braid-Elastic & Non-elastic Essex Mills Inc Essex Stamford Brake Cables Eis Manufacturing Co Middletown Burners-Gas Peabody Engineering Corporation (Blast Furnace) Brake Linings
Raybestos Division of Raybestos-Manhattan
Inc (Automotive and Industrial) Bridgeport
Russell Mfg Co The
Middletown Burners—Gas and Oll Peabody Engineering Corporation (Combined) Brake Service Parts
Eis Manufacturing Co Burners-Refinery
Peabody Engineering Corporation (For Gas and Oil)
Stamford Middletown Brass & Bronze

American Brass Co The (sheet, wire, rods, tubes)

Bridgeport Brass Company (sheet, rod, wire and tubing)

Bristol Brass Corp The (sheet, wire, rods)

Bristol Brass Corp The (sheet, wire, rods) Burnishing
Abbott Ball Co The (Burnishing Barrells and
Burnishing Media)
Hartford Pratt & Whitney Co Inc West Hartford Chase Brass & Copper Co Waterbury
Miller Company The (phosphor bronze and brass
in sheets, strips, rolls) Meriden
Plume & Atwood Mfg Co The (sheet, wire,
rod) Thomaston
Scovill Manufacturing Company Waterbury 91
Seymour Mfg Co The (strip, sheet & wire) Busways
Distribution Assemblies Department, General
Electric Co Plainville Buttons B Schwanda & Sons Staffordville
Frank Parizek Manufacturing Co The Putnam
Patent Button Co The Waterbury
Scovill Manufacturing Company (Uniform and
Tack Fasteners) Waterbury 91
Waterbury Companies Inc (Uniform and Fancy
Oress) Waterbury Tinsheet Metals Co The (sheets and rolls)
Western Brass Mills Division of Olin Industries
Inc (sheet, strip)

Blower Systems

Blueprints and Photostats

Plainville Middletown

Colonial Blower Company Ripley Co

Brass & Bronze Ingot Metal
Mitchell Smelting & Refining Co Inc
Plume & Atwood Mfg Co The
Whipple and Choate Company The
Bridgeport Charles Parker Co The (medicine) Meriden Cabinet Work Hartford Builders Finish Co Hartford Brass, Bronze, Aluminum Castings
Charles Parker Company The
Victors Brass Foundry Inc
Guilford Cable—Asbestos Insulated Rockbestos Products Corp N New Haven Cable-Interlocked Armor General Electric Company Bridgeport General Electric Company B Cable—Service Entrance General Electric Company Bridgeport Cages
Andrew B Hendryx Co The (bird and animal)
New Haven Cams American Cam Company Inc Hartford Special Machinery Co The Rowbottom Machine Company Inc Hartford Hartford Waterbury Canvas Products F B Skiff Inc Hartford Capacitors
Electro Motive Mfg Co Inc The (mica & trim-Willimantic Carbide Drawing Dies
State Products Co (eyelet special shape dies)
Oakville Carbide Shape Dies
Thomaston Tool & Die Co (any form)
Thomaston Precision Tool & Die Co Waterbury Card Clothing
Standard Card Clothing Co The (for textile Stafford Springs Carpenter's Tools
Sargent & Company (Planes, Squares, Plumb
Bobs, Bench Screws, Clamps and Saw Vices)
New Haven Carpet

B F Goodrich Sponge Products Division Shelton Carpet Cushion

B F Goodrich Sponge Products Division Shelton Carpets and Rugs Bigelow-Sanford Carpet Co Thompsonville Casters
Bassick Company The (Industrial and General) Bridgeport Casters—Industrial
George P Clark Co Windsor Locks Castings
Connecticut Foundry Co (grey iron)
Rocky Hill Connecticut Malleable Castings Co (malleable iron castings)
Consolidated Industries Inc Charles Parker Company The Charles Parker Charles Parker Company And aluminum)

Ductile Iron Foundry Inc
Eastern Malleable Iron Company The (malleable iron, metal and alloy)

Naugatuck
Farrel-Birmingham Company Inc
Nodular, Iron, Steel)
Hartford Electric Steel Corp The (stainless Hartford etc.) steel)
Plainville Casting Company (gray, alloy and
high tensile irons)
Malleable Iron Fittings Co (malleable iron and
steel)
Branford

Malicane Hung Steel)

McLagon Foundry Co (grey iron) New Haven Newton-New Haven Co (zinc and aluminum)

688 Third Ave West Haven Philbrick-Booth & Spencer Inc (grey iron)

Hartford Producto Machine Company The Bridgeport Scovill Manufacturing Company Waterbury 91 Turner & Seymour Mfg Co The (gray iron, semi steel and alloy) Union Mfg Co (grey iron & semi steel) Turner & Seymour Company The (highway & waterbury Foundry Company The (highway & waterbury Wilcox Crittenden & Co Inc (gray iron and brass) Middletown (Advt.)

| Castings—Investment Arwood Precision Casting Corp Groton | Coil Winding Machines Boesch Mfg Co Inc Danbury | Copper Castings Knapp Foundry Company Inc Guilford |
|---|--|---|
| Mullite Refractory Co The Shelton | Dano Electric Company Winsted | Copper Sheets American Brass Company The New Haven Copper Co The Waterbury Seymour |
| Risdon Manufacturing Co John M Russel Div Naugatuck Turner and Seymour Mig Co The (weldless, | Bittermann Electric Company Canaan | Copper Shingles New Haven Copper Co The Seymour |
| sash, jack, safety, furnace, universal, lion and cable) Torrington | National Pipe Bending Co The 160 River St New Haven | Copperware Bridgeport Brass Company (apoking utensils) |
| Chain—Bead Auto-Swage Products Inc Shelton Bead Chain Mfg Co The Bridgeport | Whitlock Manufacturing Co The Hartford Cold Molded Electrical Insulation | Copper Water Tube American Brass Company The Waterbury |
| Chain—Power Transmission and Conveying Whitney Chain Company Hartford | Meriden Molded Plastics Meriden Commercial Heat Treating | Bridgeport Brass Co Bridgeport Cords—Asbestos Insulated |
| Chairs The Hitchcock Chair Company Chemical Manufacturing | A F Holden Company The 52 Richard St West Haven Commercial Truck Bodies | General Electric Company Bridgeport |
| arwin Company The North Haven | Metropolitan Body Company Bridgeport Compacts | General Electric Company Bridgeport Cords—Heater Essex Mills Inc Essex |
| merican Cyanamid Company Waterbury Apothecaries Hall Co Waterbury | Scovill Manufacturing Company (powder and rouge) Waterbury Comparators | General Electric Company Bridgeport |
| Carwin Company The Macalaster Bicknell Company MacDermid Incorporated Naugatuck Chemical Division North Haven New Haven Waterbury United States | Pratt & Whitney Co Inc (Electro-limit and Air- O-Limit) West Hartford | General Electric Company Bridgeport Cord Sets—Electric |
| Rubber Co New England Lime Company Pfizer & Co Inc Chas Rubber Co Naugatuck Canaan Groton | Complete Plating Dept. Installations Foy Electro-Chemical Co Ansonia | General Electric Company Bridgeport Seeger-Williams Inc Bridgeport |
| Chemicals—Agriculture | Norwalk Company Inc (high pressure air and gas) South Norwalk | Sonoco Products Co (Climax-Lowell Div) Mystic |
| Rubber Co (insecticides, fungicides, weed killers) Naugatuck Christmas Light Clips | Newton Co The (electronic) Reflectone Corporation The Manchester Stamford | Corrugated Box Manufacturers Connecticut Container Corporation New Haven Corrugated Containers Inc Hartford |
| Foursome Manufacturing Co Bristol Chromium Plating | Concrete Products Plastricrete Corp Hamden | Corrugated Shipping Cases Connecticut Container Corporation New Haver |
| Chromium Corp of America Chromium Process Company The City Plating Works Inc Waterbury Shelton Bridgeport | Condenser and Heat Exchanger Tubes Bridgeport Brass Company Bridgeport Scovill Manufacturing Company Waterbury | Connecticut Corrugated Box Div Robert Gair Connecticut Connecticut Corrugated Box Div Robert Gair Connecticut |
| Cushman Chuck Co The Hartford | Sonoco Products Co (Climax-Lowell Div) (Paper) Mystic | Cosmetic Containers Eyelet Specialty Co The Waterbury |
| Horton Chuck Div The E Horton & Son Com- pany Windsor Locks Jacobs Manufacturing Co The West Hartford | Consulting Engineers McNeal J D (Electrical and Electronic) | Plume & Atwood Mfg Co The (metal) Thomastor Scovill Manufacturing Company Waterbury |
| Union Manufacturing Company New Britain Chucks—Drill Jacobs Manufacturing Co The West Hartford | Stanley P Rockwell Co Inc The (Consulting) 296 Homestead Ave New Haven (Consulting) Hartford | J B Williams Co The Glastonbury |
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| Cushman Chuck Co The Hartford Union Mfg Co New Britain Horton Chuck Div The E Horton & Son Com- pany Windsor Locks | Contract Machining Laurel Mfg Co Inc (Precision Production | Cotton Yarn Floyd Cranska Co The Moosus |
| Chucks—Power Operated Cushman Chuck Co The Hartford | Small Parts) Malleable Iron Fittings Company Charles Parker Co Plainville Branford Meriden | Veeder-Root Inc Hartford |
| Union Manufacturing Company New Britain Circuit Breakers | Fenn Míg Co The (Precision Machine Work) Newington | Scovill Manufacturing Company (hose and tube) Waterbury |
| Frumbull Components Department, General Plainville Circulating Pumps | Greist Mfg Co The (metal parts and assemblies) 503 Blake St Merriam Mfg Co (production runs—metal boxes | Couplings-Self-Sealing Sperry Products Inc Danbury |
| Corley Co Inc The Plainville | and containers to specifications) Durham Charles Parker Co (sheet metal fabricators) Meriden | Cranes and Conveyors J-B Engineering Sales Co New Haver |
| Howard Company (Fire Howard "B" and High Temperature Dry) New Haven Cleaning Compounds | Plume & Atwood Mfg Co The (metal parts and assemblies) Scovill Manufacturing Company (metal parts | Crushers Farrel-Birmingham Company Inc (Stone and |
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| Lux Clock Mig Co The Waterbury | Controls—Remote Panish Controls (Remote Controls for Marine & Aeronautic Applications) Bridgeport | B F Goodrich Sponge Products Division Gilman Brothers Co The Gilman Brothers Co The |
| E Ingraham Co The Bristol Seth Thomas Clocks Thomaston United States Time Corporation The Waterbury | Converters DC to AC Electric Specialty Co Stamford | Dextone Co The Cut Stone |
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| Clocks—Automatic Cooking Lux Clock Mfg Co The Waterbury | Production Equipment Co Meriden Copper | Mitrametric Co The (ground pinion) Torrington Pratt & Whitney Co Inc (Milling Cutters al |
| Snow-Nabstedt Gear Corp The New Haven | American Brass Corp The (sheet, wire, rods, tubes) Bridgeport Brass Company (sheet, rod, wire | types) West Hartfor Cutting & Creasing Rule |
| Raybestos Division of Raybestos-Manhattan Inc (Molded, Woven, Semi-metallic and Full- | and tubing) Bridgeport Bristol Brass Corp The (steel) Chase Brass & Copper Co (sheet, rod, wire tube) | Bartholomew Co H I Bristo Cyl. Gauges & Tools |
| metallic) Russell Mfg Co The Coatings Bridgeport Middletown | Thinsheet Metals Co The (aheets and rolls) Waterbury Waterbury | J & S Machine Co Inc Hartford Deep Hole Drilling & Reaming |
| Bischoff Chemical Corporation (Peelable Plastic Coatings) Ivoryton | Western Brass Mills Div Olin Mathieson Chem- ical Corp New Haven | Hamden Deep Hole Drilling Co Wilson Arms Co The Hamden Hartfor (Advt. |

| Deep Drawings Stanley Pressed Metal New Britain | Drafting Accessories Joseph Merritt & Co Hartford | Electric Timing Motors |
|---|---|---|
| Delayed Action Mechanism | Draft Inductors | Sessions Clock Co The (small) Forestville Electric Underfloor Duct System |
| M H Rhodes Inc R W Cramer Company Inc The Hartford Centerbrook | Corley Co Inc The Plainville Drill Presses | General Electric Company Electric Wire General Electric Company Bridgeport Bridgeport |
| Demineralizers Crystal Research Laboratories Hartford Foy Electro-Chemical Co (industrial) Ansonia | Townsend Mfg Co The H P Elmwood Drilling Machines Howe & Faut Inc. (Turset Turse) | Rockbestos Products Corp (asbestos insulated) New Haven Electric Wiring Devices |
| Development Work Saybrook Manufacturing Inc Old Saybrook | Howe & Faut Inc (Turret Type) East Norwalk Pratt & Whitney Co Inc (Deep Hole) West Hartford | Arrow-Hart & Hegeman Electric Co The Hartford Electric Woven Heating Elements |
| Diamonds—Industrial Diamond Tool and Die Works Hartford | Drilling and Tapping Machinery Hartford Special Machinery Co The Hartford | Pre-Fab Heating Co Inc Guilford Electrical Conduit Fittings & Grounding |
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| Die Polishing Machinery Hartford Special Machinery Co The Hartford | Sessions Clock Co The (alarm, kitchen, occasional and office) Forestville | McNeal J D New Haven |
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| Producto Machine Company The Bridgeport Union Mfg Co (precision, steel and semi-steel) New Britain | Bristol Spring Manufacturing Co Plainville | Terrville Manufacturing Co (Stampings to cus- tomer specifications Terryville |
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| Hoggson & Pettis Mfg Co The 141 Brewery St New Haven Mitrametric Co The (ground for gears) | Ripley Company Inc Middletown | Ripley Co Sturrup Larabee & Warmers Inc Electroplating |
| Parker Stamp Works Inc The (plastics and die castings) Hartford Pratt & Whitney Co Inc (Monocone and Ducone | Electric Fixture Wire General Electric Company Bridgeport Rockbestos Products Corp (asbestos insulated) New Haven | National Sherardizing & Machine Co Waterbury Plating Company Electroplating—Equipment & Supplies Comeo Inc Div of Enthone Inc New Haven |
| Dies) West Hartford Precision Engineering Co Inc (forging, trimming & blanking) Southington | Electric Hand Irons Winsted Hardware Mfg Co (trade mark "Durabilt") Winsted | MacDermid Incorporated Waterbury |
| Douglas Co Geo M New Haven | Electric Heating Elements Hartford Element Co Hartford | Electroplating & Industrial Selenium Rectifiers Foy Electro Chemical Co Ansonia |
| Dies and Die Sinking Consolidated Industries West Cheshire | Electric Ignition Harnesses General Electric Company Bridgeport | Electroplating Processes & Supplies Enthone Inc United Chromium Incorporated Waterbury |
| Colt's Manufacturing Company Dish Washing Machines Hartford | Case Brothers Inc. Manchester | Electrotypes Barnum-Hayward Electrotype Co Inc |
| Colt's Manufacturing Company Hartford Display Containers | Stevens Paper Mills Inc The Windsor Electric Lighting Fixtures | Lockwood Sons Inc Wm H Hartford New Haven Electrotype Div Electrographic Corp |
| National Folding Box Co Inc (folding paper- board) Box Co Inc (folding paper- New Haven and Versailles Displays—Metal | Fan-Craft Mfg Co (residential, church, post lanterns) Plainville Plume & Atwood Mfg Co The Wasley Products Inc Plainville | Elevators Eastern Machinery Co The (passenger and freight) New Haver |
| Durham Mfg Co The (Designing & Mfg to cus- tomers' specifications) Durham Merriam Mfg Co (Contract Work to Individual Specifications) Durham | Electric Motor Controls Arrow-Hart & Hegeman Electric Co The Hartford | General Elevator Service Co Enameling Conn Metal Finishing Co Hartford Hamder |
| Parsons Co Inc W A (custom designed) Distribution Centers | Electrical Outlet and Switch Boxes, and Covers | Waterbury Plating Company Waterbury Enameling and Finishing |
| Distribution Assemblies Department, General Electric Co Plainville | General Electric Company Electric Signs Berger Sign Co Hartford | Clairglow Mfg Co Portland End Milling Cutters Pratt & Whitney Co Inc West Hartford |
| Sargent & Company Yale & Towne Mfg Co The New Haven Stamford | United Advertising Corp New Haven Electric Switches | Pratt & Whitney Aircraft Div United Aircraft |
| Doors Bilco Co The (metal, residential and commercial) | Arrow-Hart & Hegeman Electric Co The Hartford Electric Time Controls | Corp (aircraft) Wolverine Motor Works Inc (diesel stationary marine) Enveloper |
| Dowel Pins Allen Manufacturing Co The Hartford | R W Cramer Company Inc The Centerbrook Electric Timers | Curtis 1000 Inc United States Envelope Company |
| Holo-Krome Screw Corp The West Hartford | Sessions Clock Co The Forestville | Hartford Division Hartford (Advt.) |

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Envelopes—Stock and Special Continental Can Co Paper Container Div Kensington Flat Springs Glass Cutters Bristol Spring Manufacturing Co Gemco Manufacturing Co Inc Fletcher-Terry Co The Plainville Forestville Southington Tavano Mfg Co Extractors—Tap
West Hartford Flexible Shaft Machines
West Hartford Torrington Walton Company The Pratt & Whitney Co Inc Gold & Silver Plating Donham Craft Inc (on metals & Eyelets American Brass Company The Platt Bros & Co The P O Box 1030 Plume & Atwood Mfg Co The Scovill Manufacturing Company W Stevens Co Inc Floor & Ceiling Plates Beaton & Cadwell Mfg Co The Waterbury 30 Waterbury Thomaston Waterbury 91 Waterbury plastics) Thomaston New Britain Goif Equipment

Horton Mfg Co The (clubs, shafts, balls, bags)

Bristol Fluorescent Lighting Equipment
Fullerton Manufacturing Corp Norwalk
Vanderman Manufacturing Co The
Willimantic
Wiremold Company The
Hartford Eyelets, Ferrules and Wiring Terminals nerican Brass Company The Waterb A D Steinbach & Sons Inc Company New Haven Foam Rubber
B F Goodrich Sponge Products Division Shelton Eyelet Machine Products
American Brass Company The
Ball & Socket Mig Co The
Cold Forming Mig Co The
Plume & Atwood Mig Co The
Stevens Co Inc Farrel-Birmingham Company Inc (Roll and B F Goodrich Sponge Froglings

Billings & Spencer Company
Capewell Manufacturing Company
Cawthra Bros Forge Co
Clark Brothers Bolt Co
Consolidated Industries Inc
Heppenstall Co (all kinds and shapes)

Bridgeport
Wanferrous) Waterbury West Cheshire Waterbury Farrel-Birmingham Company Inc (Roll and Cylinderical)
Hartford Special Machinery Co The (gears, threads, cams and splines)
Horberg Grinding Industries custom grinding; centerless, cylindrical, surfaces, internal and special)

19 Staples St Bridgeport Thomaston Waterbury **Fabricators** Scovill Manufacturing Company (aluminum, brass, bronze, copper, steel) Waterbury Scovill Manufacturing Company (Non-ferrous)
Waterbury 91 Grinding Heads—Internal
Pratt & Whitney Co Inc (Pneumatic, High
Speed) West Hartford Fancy Dress Buttons and Buckles Waterbury Companies Inc Water Foundries
Connecticut Malleable Castings
Connecticut Malleable Castings
New Haven
Stratford
Viscon and Waterbury Fans-Electric General Electric Company Grinding Machines
Farrel-Birmingham Company Inc (Roll) Bridgeport Connecticut manager of the form of the for Fasteners—Aircraft
Scovill Manufacturing Company
Aircraft Fasteners) (PANELOC Waterbury Ansonia Steel) Fritzell Foundry & Casting Co The
Fritzell Foundry & Casting Co The
New Haven
Hartford
Hartford Pratt & Whitney Co Inc (Surface, Die, Gear and Cutter Grinders) West Hartford Rowbottom Machine Company Inc (cam) (cam) Waterbury Fasteners-Laundry Proof Hartford Electric Steel Corp The Hartford Charles Parker Company The (brass, bronze, aluminum)
Plainville Casting Company (gray, alloy and Scovill Manufacturing Company (GRIPPER snap fasteners) Waterbury Grommets
American Brass Company The
Plume & Atwood Mfg Co The snap fasteners)

Fasteners—Silde & Snap

G E Prentice Mfg Co The Kensington
Scovill Manufacturing Company (GRIPPER
zippers and GRIPPER snap fasteners)

Waterbury Waterbury high tensile irons)
Producto Machine Company The
Turner & Seymour Mig Co The
semi steel and alloy)
Union Mig Co (gray iron & semi steel)
Torrington Ground Rubber Rolls
Saybrook Manufacturing Inc Old Saybrook Guards for Machinery
Wheeler Co The G E New Haven Felt Auburn Manufacturing Company The (mechanical, cut parts)

Drycor Felt Company (paper makers and industrial)

Staffordville Wilcox Crittenden & Co Inc (iron, brass, alumi-Middletown Hack and Band Saw Blades
Capewell Manufacturing Co The Hartford Hammers—Carpenters and Machinests Capewell Manufacturing Company Hart Felt-All Purpose
American Felt Co (Mill & Cutting Plant) Fountain Pens and Mechanical Pencils Waterman Pen Company Inc Hand Tools
Billings and Spencer Company (wrenches, sockets and shop tools)
Bridgeport Hdwe Mfg Corp The (nail pullers, scout axes, box opening tools, trowels, coping saws, putty knives)
Bridgeport Chas W House & Sons Inc (Mills & Cutting Plant)

Plant)

Chas W House & Sons Inc (Mills & Cutting Plant)

Unionville John P Smith Co The 4 423-33 Chapel St New Haven Fenders—Boat

B F Goodrich Sponge Products Division Shelton Fuel Oil Pump and Heater Sets Peabody Engineering Corporation S Fiber-glass Fabrication Stamford Hardness Testers
Wilson Mechanical Instrument Div
Chain & Cable Company Inc Davis Co The E J Furnaces orwalk Airconditioning Corp The oil fired) Fibre Board The (warm air South Norwalk Case Brothers Inc Manchester
C H Norton Co The North Westchester
Stevens Paper Mills Inc The Windsor Hardware
Bassick Company The (Automotive) Bridgeport
Harlock Products Corp New Haven
Sargent & Company New Haven
Wilcox Crittenden & Co Inc (marine heavy
and industrial)
Yale & Towne Mfg Co The Stamford Gage Blocks
Pratt & Whitney Co Inc (Alloy steel and Carbide, Hoke and USA)
West Hartford File Cards The Stafford Springs Standard Card Clothing Co Galvanizing Films Malleable Iron Fittings Co Wilcox Crittenden & Co Inc Branford Cine-Video Productions Inc Milford Middletown Finger Nail Clippers
of The 32 Beaver St Ansonia Hardware-Marine & Bus Rostand Mfg Co The Milford H C Cook Co The Gaskets Firearms
Colt's Manufacturing Company
Junior Screw Machine Products Inc
West Haven Auburn Manufacturing Company The (from all materials) Middletown Hardware—Trailer Cabinet
Excelsior Hardware Co The Stamford materials) Middletown Raybestos Division of Raybestos-Manhattan Inc Hardware, Trunk & Luggage
Corbin Cabinet Lock Div American Hardware
New Britain
Bristol Hartford Bridgeport Tsingris Die Cutting Corp (from all mate-rials) Waterbury Marlin Firearms Co The
O F Mosberg & Sons Inc
Remington Arms Company Inc
Arms and Ammunition Div
Chemical Corp New Haven New Haven Corp J H Sessions & Son Yale & Towne Mfg Co The Bridgeport Mathieson Gas Range Conversion Burner
Holyoke Heater Corp of Conn Inc Hartford Doran Bros Inc New Haven Gas Scrubbers, Coolers and Absorbers Peabody Engineering Corporation Stam Fire Hose Danbury Fabrics Fire Hose (municipal and industrial) Health Surgical & Orthopedic Supports erger Brothers Company The (custom made for back, breast, and abdomen) New Haven Fireplace Goods

American Windshield & Specialty Co The
881 Boston Post Road Milford
John P Smith Co The (screens) 423-33 Chapel
New Haven Sandy Hook Gauges Bristol Co The (pressure and vacuum-recording automatic control) Waterbury Helicoid Gage Division American Chain & Cable Co The (pressure and vacuum) Heat Elements Electroflex Heat Inc Hartford Safeway Heat Elements Inc (woven wire re-sistance type) Middletown Manning Maxwell & Moore Inc Stratford Pratt & Whitney Co Inc (Precision Measure-ment all types) West Hartford Pireproof Floor Joists
Dextone Co The New Haven Fireworks Heat Exchangers M Backes' Sons Inc Whitlock Manufacturing Co Wallingford Hartford Gears
Mitrametric Co The (blanked fine pitch) Heat Treating
A F Holden Co The 52 Richard St
Bennett Metal Treating Co The
1045 New Britain Ave
Commercial Metal Treating Co
New Britain Gridley Machine Division
The New Britain Machine Co
Stanley P Rockwell Co Inc The
296 Homestead Ave

Hartford
Add to Fishing Lures Dresser Products Inc Canaan Gears and Gear Cutting Farrel-Birmingham Company Inc Fenn Mfg Co The Hartford Special Machinery Co The Fishing Tackle H C Cook Co The 32 Beaver St Ansonia Newington e Hartford

New Haven

(Advt.)

Macalaster Bicknell Company

Flashlights
Bridgeport Metal Goods Mfg Co Bridge
Electrical Div Olin Mathieson Chemical

Bridgeport mical Corp

New Haven

| Heat-Treating Equipment Autoyre Company The Oakville Barnes Co The Wallace Div Associated Spring | Insulated Wire & Cable Geneal Electric Company (for residential commercial and industrial applications) | Lathes—Toolroom and Automatic Pratt & Whitney Co Inc West Hartford |
|--|---|--|
| Corp Bristol A F Holden Company The 52 Richard Street West Haven (Main Plant) | Kerite Company The Bridgeport Seymour | Bullard Company The (single spindle) Bridgeport |
| Bauer & Company Inc Hartford tolock Inc (Retorts, Muffles, etc.) Fairfield Stanley P Rockwell Co Inc The (commercial) 296 Homestead Ave Hartford | Insulated Wire & Cable Machinery Davis Electric Company Wallingford Instruments | Christie Plating Co The Groton Leather |
| Heat Treating Fixtures Colock Inc (Trays, Baskets, etc.) Wiretex Mfg Co Inc Fairfield Bridgeport | Bristol Company The Waterbury J-P-T Instruments Inc (Electrical and Tem- perature) New Haven | Norwich Leather Co Norwich Herman Roser & Sons Inc (Genuine Pigskin) Glastonbury |
| Heat Treating Salts and Compounds F Holden Company The 52 Richard Street West Haven | Manning Maxwell & Moore Inc Stratford Pratt & Whitney Co Inc (Precision Measuring) West Hartford | Leather Dog Furnishings Andrew B Hendryx Co The New Haver The Smith-Worthington Saddlery Co Hartford |
| Mitchell-Bradford Chemical Co Bridgeport Heaters—Electric | Gilman Brothers Co The Gilman Integrators | Leather Goods Trimmings G E Prentice Mfg Co The Kensington |
| General Electric Company Bridgeport Heating and Cooling Colls G & O Manufacturing Co New Haven | Reflectone Corporation The Stamford Inter-Communications Equipment Conn Telephone & Electric Corp Subsidiary of | Auburn Manufacturing Company ings, cubs, washers, etc) The (pack Middletown |
| Hartford Element Co Hartford | Great American Industries Inc Meriden Interval Timers | Lehman Brothers Inc (designers, engravers lithographers) New Have |
| Heavy Chemicals Naugatuck Chemical Division United States Rubber Co (sulphuric, nitric and muriatic | Lux Clock Manufacturing Company Waterbury Rhodes Inc M H Hartford Jacquard | Levels—Machinist's Precision Bullard Company The Bridgepor |
| acids and aniline oil) Hex-Socket Screws Bristol Company The Waterbury | Case Brothers Inc Manchester Japanning J H Sessions & Son Bristol | Light Assemblies Saybrook Manufacturing Inc Old Saybroo Lighting Accessories—Fluorescent |
| Holo-Krome Screw Corp The West Hartford High Frequency Alternators | Jig Borer Moore Special Tool Co (Moore) Bridgeport Pratt & Whitney Co Inc West Hartford | General Electric Company Bridgepor |
| Electric Specialty Co Stamford Highway Guard Rail Hardware Malleable Iron Fittings Co Branford | Jigs, Fixtures & Gages Federal Machine & Tool Co Bristol | Fullerton Manufacturing Corp Norwal Miller Co The (Miller, Duplexalite, Ivanhoe Meride |
| Hinges Homer D Bronson Company Beacon Falls | Jig Grinder Moore Special Tool Co (Moore) Bridgeport | Essex Mills Inc Esse |
| Hobs and Hobbings ABA Tool & Die Co Parker Stamp Works Inc The Hartford | Pratt & Whitney Co Inc West Hartford | New England Lime Company Canaa Lipstick Cases Scovill Manufacturing Company Waterbur |
| Pratt & Whitney Co Inc (Die and Thread Milling) West Hartford Hoists | Key Blanks Sargent & Company Yale & Towne Mfg Co The New Haven Stamford | Lipstick Containers Bridgeport Metal Goods Mfg Co Bridgepor Plume & Atwood Manufacturing Co |
| J-B Engineering Sales Co New Haven Hoists and Trolleys Union Mfg Company New Britain | Labels J & J Cash Inc (Woven) Naugatuck Chemical Division United States | Lithographers O'Toole & Sons Inc T Stamfor |
| Hose Fittings Don Mfg Co J M Naugatuck Scovill Manufacturing Company Waterbury | Rubber Co (for rubber articles) Naugatuck Label Molsteners | Kellogg & Bulkeley A Division of Connectice Printers Inc Hartfor |
| Hose-Flexible Metallic American Brass Co American Metal Hose Branch Waterbury | Better Packages Inc Shelton Laboratory Equipment Eastern Industries Inc New Haven | Lehman Brothers Inc A D Steinbach & Sons New Have |
| Hose Supporter Trimmings Hawie Mfg Co The (So-Lo Grip Tabs) | Laboratory Supplies Macalaster Bicknell Company New Haven | Locks—Banks Yale & Towne Mfg Co The Stamfor Locks—Builders |
| Bridgeport Hospital Signal Systems Conn Telephone & Electric Corp Subsidiary of | American Fabrics Company The Wilcox Lace Corporation Bridgeport Middletown | Eagle Lock Co The Terryvil Sargent & Company Yale & Towne Mfg Co The Stamfo |
| Great American Industries Inc Meriden Hydraulic Brake Fluids Eis Manufacturing Co Middletown | Wilcox Lace Corporation The Middletown | Locks—Cabinet Eagle Lock Co The Excelsior Hardware Co The Stamfo |
| Hydraulic Controls Sperry Products Inc Danbury | Lacquers & Synthetic Enamels Chemical Coatings Corporation Rocky Hill I-Sis Chemicals Inc United Chromium Incorporated Waterbury | Yale & Towne Mfg Co The Stamfo Locks—Special Purpose |
| Hypodermic Needles Roehr Products Company Waterbury Ice Buckets | A W Flint Co Ladders 196 Chapel St New Haven | Eagle Lock Co The Yale & Towne Mfg Co The Stamfo |
| B F Goodrich Sponge Products Division Shelton Inductors | Bridgeport Brass Company Bridgeport Lamps | Eagle Lock Co The Terryvi Locks—Suitcase and Trimmings |
| C G S Laboratories Inc Stamford Industrial Chemicals Foy Electro-Chemical Co Ansonia | Plume & Atwood Mfg Co The (metal oil) Waterbury | Excelsior Hardware Co The Stamfo |
| Industrial Chrome Plating Mirror Polishing & Buffing Co Waterbury | Lampholders—Incandescent and Fluorescent General Electric Company Bridgeport | Eagle Lock Co The Excelsior Hardware Co The Yale & Towne Mfg Co The Stamfo |
| | Lamp Shades | Locks—Zipper |
| Industrial Displays Sansone Co S Frederick (Designers | Verplex Company The Essex Lanterns—Battery Operated | Excelsior Hardware Co The Stamfo |
| Industrial Displays Sansone Co S Frederick (Designers Builders and Counselors) Short Beach Industrial Finishes | Lanterns-Battery Operated Electrical Div Olin Mathieson Chemical Corp New Haven | Excelsior Hardware Co The Stamfe Loom—Non-Metallic Wiremold Company The Hartfe |
| Industrial Displays Sansone Co S Frederick (Designers Builders and Counselors) Short Beach Industrial Finishes Chemical Coatings Corporation United Chromium Incorporated Waterbury Industrial Tools—Powder Actuated | Latters—Battery Operated Electrical Div Olin Mathieson Chemical Corp New Haven Lattes—Contin-U-Matic Bullard Company, The (vertical multi-spindle- continuous turning type) Bridgeport | Excelsior Hardware Co The Stamfor Loom—Non-Metallic Wiremold Company The Hartfor Lumber & Millwork Products City Lumber Co of Bridgeport Inc Bridgep Machetes |
| Sansone Co S Frederick (Designers Builders and Counselors) Short Beach Industrial Finishes Chemical Coatings Corporation United Chromium Incorporated Waterbury | Latterns—Battery Operated Electrical Div Olin Mathieson Chemical Corp New Haven Lattes—Contin-U-Matic Bullard Company, The (vertical multi-spindle- continuous turning type) Bridgeport Lattes—Man-Au-Trol Bullard Company The Bridgeport | Excelsior Hardware Co The Stamfo Loom—Non-Metallic Wiremold Company The Hartfo Lumber & Millwork Products City Lumber Co of Bridgeport Inc Bridgep |

| Machine Design | Machines—Forming | Metal Finishing |
|--|--|---|
| Black Rock Mfg Company The Bridgeport Machine Tool Designers | A H Nilson Mach Co The (four-slide wire and ribbon stock) Bridgeport | Hartford Industrial Finishing Co National Sheradizing & Machine Co Waterbury Plating Company Hartford Hartford Waterbury |
| R & S Company New Britain Machine Tools | John McAdams & Sons Inc Norwalk | Metal Formings |
| Bullard Company The Bridgeport Pratt & Whitney Co Inc West Hartford Producto Machine Company The Bridgeport | Machines—Pipe & Bolt Threading Capewell Mfg Co The Hartford | Master Engineering Company Stanley Pressed Metal West Cheshire New Britain |
| Machine Work | Machines—Precision Boring New Britain-Gridley Machine Division The New Britain Machine Co New Britain | Leed Co The H A Hamden |
| Black Rock Mfg Company The Bridgeport Farrel-Birmingham Company Inc Ansonia Fenn Manufacturing Company The (precision | Machines-Rolling | Conn Metal Finishing Co Hamden |
| parts) Newington Hartford Special Machinery Co The (contract | Fenn Manufacturing Company The Newington Machines—Slotting | H C Cook Co The 32 Beaver St Ansonia |
| work only) National Sheradizing & Machine Co (job) Hartford | Globe Tapping Machine Company The (High Production Screw Head Slotting) Bridgeport | Metal Parts Washing Machines Foy Electro-Chemical Co Ansonia |
| Parker Stamp Works Inc The (Special) Hartford Swan Tool & Machine Co The Hartford | Waterbury Farrel Foundry & Machine Co The (screw head) Waterbury | Metal Plating—Gold & Silver Donham Craft Inc Thomaston |
| Torrington Manufacturing Co The (special rolling mill machinery) Torrington | Machines—Spacing Table Bullard Company The Bridgeport Machines—Special | Metal Products—Stampings American Brass Company The Waterbury Plume & Atwood Manufacturing Co Thomaston |
| Fenn Manufacturing Company The (special) Newington | Fenn Mfg Co The Newington Fuller Brush Co The Hartford | J H Sessions & Son Bristol Scovill Manufacturing Company (Made-to-Or- |
| Globe Tapping Machine Company (dial type drilling and tapping) Bridgeport | Machines—Swaging Fenn Manufacturing Company The Newington | der) Stanley Pressed Metal Waterbury 91 New Britain |
| Hallden Machine Company The (mill) Thomaston Torrington Manufacturing Co The (mill) | Machines-Thread Rolling | Metal Specialties Excelsior Hardware Co The Stamford |
| Machinery—Automatic Banthin Engineering Company (new and re- | Hartford Special Machinery Co The Hartford Waterbury Farrel Foundry & Machine Co The Waterbury | Metal Spinning Moseley Metal Crafts Inc West Hartford |
| built) Bridgeport | Machines—Turks Head Fenn Manufacturing Company The Newington | American Brass Company The Autoyre Co The (Small) Waterbury Oakville |
| Machinery—Bolt and Nut Waterbury Farrel Foundry & Machine Co The Waterbury | Machines—Well Drilling Consolidated Industries West Cheshire | Better Formed Metals Inc Waterbury DooVal Tool & Mfg Inc The Naugatuck |
| Machinery-Cold Heading | Machines-Wire Drawing Fenn Manufacturing Company The Newington | Excelsior Hardware Co The Stamford Greist Mfg Co The 503 Blake St New Haven H C Cook Co The 32 Beaver St Ansonia |
| Waterbury Farrel Foundry & Machine Co The Waterbury Machinery Dealers & Rebuilders | Viking Wire Co Inc Danbury | Humason Mfg Co The Forestville Mohawk Mfg Co (threaded) Middletown J A Otterbein Company The (metal fabrica |
| Botwinik Brothers J L Lucas and Son State Machinery Co Inc Fairfield New Haven | Manganese Bronze Ingot Whipple and Choate Company Bridgeport | I H Sessions & Son Bristo Patent Button Co The Waterbury |
| Machinery-Extruding Standard Machinery Co The Mystic | W E Bassett Company The Derby | Saling Manufacturing Company Unionville |
| Machinery—Metal-Working Fenn Mfg, Co The Newington | Kilborn-Sauer Company (running lights and searchlights) Fairfield | Stanley Pressed Metal Swan Tool & Machine Co The Terryville Manufacturing Co United States Rubber Company Shoe Hardwar |
| Waterbury Farrel Foundry & Machine Co The Waterbury Pratt & Whitney Co Inc West Hartford | Lathrop Engine Co The Mystic Marine Equipment Russell Manufacturing Company The (utility | Division Waterbury Verplex Company The (Contract) Waterbury Lock & Specialty Co The Milford |
| Machinery-Nut Waterbury Farrel Foundry & Machine Co The (forming and tapping) Waterbury | cord and accessory hardware) Middletown Wilcox-Crittenden Div North & Judd Mfg Co Middletown | Meters Standard Meter Repair Co The Shelton |
| Machinery-Screw and Rivet Waterbury Farrel Foundry & Machine Co The | Marine Reserve Gears Snow-Nabstedt Gear Corp The New Haven | Sprague Meter Company Bridgepor |
| Waterbury Machinery—Wire Drawing Fenn Mfg Co The Newington | Marking Devises Hoggson & Pettis Mfg Co The New Haven Parker Stamp Works Inc The (steel) Hartford | Rhodes Inc M H Hartford Microfilming |
| Fenn Mfg Co The Newington Waterbury Farrel Foundry & Machine Co The Waterbury | Material Handling Parsons Co Inc W A (tote pans) Durham | American Microfilming Service Company New Haves |
| Machinery-Wire Straightening Mettler Machine Tool Inc New Haven | Mats-Newspaper Lockwood Sons Inc Wm H Hartford | John P Smith Co The 423-33 Chapel S New Haver |
| Machines Campbell Machine Div American Chain & Cable | Waterbury Mattress Co Waterbury | Milling Machines Pratt & Whitney Co Inc (Keller Tracer- Controlled Milling Machines) West Hartford |
| Co Inc (cutting & nibbling) Bridgeport Coulter & McKenzie Machine Co The (special, new development engineering design and con- | Metal Boxes Parsons Co Inc W A (tool kits) Durham | Rowbottom Machine Company Inc (cam) Waterbur: |
| Patent Button Company The Bridgeport Waterbury | Metal Boxes and Displays | Mill Products Scovill Manufacturing Company (aluminum brass, bronze, nickel silver—sheet, rod, wire |
| Machines-Automatic A H Nilson Mach Co The (Special) Bridgeport | Durham Mfg Co The (Designing & Mfg to Customers specifications) Merriam Mfg Co (Bond, Security, Cash, Util- | tube) Waterbury Mill Supplies |
| Machines—Automatic Chucking Bullard Company The Bridgeport New Britain-Gridley Machine Division | ity, Personal Files, Drawer Safes, Custombilt containers and displays) Durham Charles Parker Co (sheet metal fabricators) Meriden | Wilcox-Crittenden Div North & Judd Mfg C Middletown |
| The New Britain Machine Co (multiple spindle and double end) New Britain Pratt & Whitney Co Inc (Potter & Johnson) | Metal Cleaners Apothecaries Hall Co Waterbury | Hartford Builders Finish Co Hartford Miniature Precision Connectors |
| West Hartford | Enthone Inc Foy Electro-Chemical Co New Haven Ansonia | Gorn Electric Co Stamfor |
| Machines—Brushing Fuller Brush Co The Hartford | MacDermid Incorporated Waterbury Metal Cleaning Machines | Lux Clock Mfg Co The Waterbur |
| Machines—Contin-U-Matic Bullard Company The (verticle multi-spindle—continuous turning) Bridgeport | Colt's Manufacturing Company Hartford Metal Finishes | Mirror Rosettes and Hangers Waterbury Companies Inc Waterbur Mixing Equipment |
| Machines—Draw Benches Fenn Manufacturing Company The Newington | Enthone Inc Mitchell-Bradford Chemical Co United Chromium Incorporated New Haven Bridgeport Waterbury | Eastern Industries Inc Gabb Special Products Div The E Horton Son Co Windsor Lock |

| Model Work B & N Tool & Engineering Co (instruments and | Ovens—Electric Bauer & Company Inc Hartford | Pet Furnishings Andrew B Hendrix Co The New Haven |
|--|---|--|
| timing devices) Oakville Mops | Overhead Garage Doors Wallingford Planing Mill Co Inc Yalesville | Phosphor Bronze American Brass Company The Waterbury |
| Fuller Brush Co The Hartford Motor Control Centers | Package Sealers | Bridgeport Brass Company Bridgeport Miller Company The (sheets, strips, rolls) Meriden |
| Distribution Assemblies Department, General Plainville | Better Packages Inc Shelton Packaging Machinery | Seymour Mfg Co The Seymour Waterbury Rolling Mills Inc (sheets, strips, |
| Motor-Generator Sets Electric Specialty Co Stamford Motors-Electric Timing | Colt's Manufacturing Company (box making machinery, Trade mark "Rite Size") Hartford | western Brass Mills Div Olin Mathieson Chemical Corp (sheet, strip) Waterbury Waterbury Waterbury Waterbury New Haven |
| Cramer Co Inc The R W Centerbrook Motors—Synchronous | Packaging & Packing Mercer & Stewart Co The Hartford | Phosphor Bronze Ingots Whipple and Choate Company The Bridgeport |
| Cramer Co Inc The R W Centerbrook Electric Specialty Co Stamford | Packing Auburn Manufacturing Company The (leather, rubber, asbestos, fibre) Middletown | Photoflash Batteries Electrical Div Olin Mathieson Chemical Corp |
| Moulded Plastic Products Butterfield Inc T F Colt's Manufacturing Company Hartford | Raybestos Division of Raybestos-Manhattan Inc (Asbestos and Rubber Sheet) Bridgeport | New Haven Photographic Equipment |
| Patent Button Co The Waterbury Waterbury Companies Inc Waterbury Watertown Mfg Co The 117 Echo Lake Road | Padlocks Sargent & Company New Haven | Electrical Div Olin Mathieson Chemical Corp New Haven Kalart Company Inc Plainville |
| Mouldings Watertown | Waterbury Lock & Specialty Co The Milford Yale & Towne Mfg Co Inc Stamford | Piano Repairs |
| Himmel Brothers Co The (architectural, metal and store front) Hamden | Pads—Office The Baker Goodyear Company New Haven | Pratt Read & Co Inc (keys and action) Ivoryton Piano Supplies |
| Moulds ABA Tool & Die Co Hoggson & Pettis Mfg Co The (steel) | Paints and Enamels Staminate Corp The New Haven | Pratt Read & Co (keys and actions, backs, plates) Pins Ivoryton |
| 114 Brewery St Parker Stamp Works Inc The (compression injection & transfer for plastics) New Haven Hartford | Panelboards—Lighting and Distribution Distribution Assemblies Department, General Electric Co Plainville | CEM Company ("Spirol") Danielson Pin Up Lamps |
| Napper Clothing Standard Card Clothing Co The (for textile | Leed Co The H A Hamden | Verplex Company The Essex |
| mills) Stafford Springs Nettings | Moore Special Tool Co (crush wheel dresser) | American Brass Co The (brass and copper) Waterbury |
| Wilcox Lace Corp The Middletown Newspaper Mats | Paperboard Federal Paper Board Co Inc | Bridgeport Brass Co (brass and Copper) Bridgeport Chase Brass & Copper Co (red brass and copper) |
| Lockwood Sons Inc Wm H Hartford Nickel Anodes | Montville, New Haven & Versailles Gair Company Inc Robert Montville Robertson Paper Box Co Montville | Waterbury Howard Co (cement well and chimney) New Haven |
| Apothecaries Hall Co Waterbury Nickel Silver | New Haven Pulp and Board Co The New Haven | Pipe Fitters Hand Tools & Pipe Threading Machines |
| American Brass Company The Bridgeport Brass Company Plume & Atwood Mfg Co The Waterbury Bridgeport Thomaston | American Rondo Corporation (specialty partitions) Hamden | Capewell Manufacturing Company Hartford Pipe Fittings |
| Seymour Mfg Co The Seymour Waterbury Rolling Mills Inc (sheets, strips, | Paper Boxes Atlantic Carton Corp (folding) Norwich | Corley Co Inc Malleable Iron Fittings Co Plainville Branford |
| waterbury Western Brass Mills Div Olin Mathieson Chemical Corp (sheet, strip) New Haven | Atlantic Carton Corp (folding) Norwich Gair Co Inc Robert (folding) Montville National Folding Box Co Inc (folding) New Haven & Versaille | Pipe Plugs Holo-Krome Screw Corporation The (counter- sunk) West Hartford |
| Whipple and Choate Company The Bridgeport | New Haven Board and Carton Co The New Haven Mills Inc H J Robertson Paper Box Co (folding) Montville | Pipe Plugs—Socketed Holo-Krome Screw Corp The West Hartford |
| Night Latches Sargent & Company Yale & Towne Mfg Co Inc Stamford | Paper Boxes—Folding and Setup Bridgeport Paper Box Company Bridgeport | Plastic Coatings Bischoff Chemical Corporation (Peelable Plastic Coatings) Ivoryton |
| Non-ferrous Metal Castings Miller Company The Meriden | Paper Clips | Frank Parizek Manufacturing Co The West Willington |
| Charles Parker Co Meriden Nuts, Bolts and Washers | H C Cook Co The (steel) 32 Beaver St Ansonia Paper Mill Machinery | Patent Button Co The Waterbury Plastic Gems |
| Clark Brothers Bolt Co Milldale | Farrel-Birmingham Company Inc Ansonia Paper Tags and Pin Tickets | Colt's Manufacturing Company Hartford Plastic Lining Equipment |
| Office Equipment Pitney-Bowes Inc Stamford Underwood Corporation Bridgeport & Hartford | Waterbury Tag Company The Waterbury Paper Tubes and Cores | Comco Inc Div of Enthone Inc New Haven Plastic Materials |
| Offset Printing Kellogg & Bulkeley A Division of Connecticut | Sonoco Products Co (Climax-Lowell) Div Mystic Parachute Cord | American Cyanamid Co (Molding Compounds, Adhesives, Laminating Resins) Wallingford |
| Printers Inc Hartford Oll Burners | Essex Mills Inc , Essex Parallel Tubes | Plastic Pipe and Fittings Comco Inc Div of Enthone Inc New Haven |
| Miller Company The (domestic) Meriden Peabody Engineering Corp (Mechanical and/or Steam Atomizer) Stamford | Sonoco Products Co (Climax-Lowell) Div Mystic Parkerlzing | Plastic Molders Plastic Molding Corporation Sandy Hook |
| Silent Glow Oil Burner Corp The 1477 Park St Hartford | Clairglow Mfg Company Portland Parking Meters | Butterfield Inc T F Naugatuck U S Plastic Molding Corporation Wallingford |
| Oil Tanks Norwalk Tank Co The (550 to 30M gals, underwriters above and under ground) | Rhodes Inc M H Parts Parts | Plastic-Moulders Colt's Manufacturing Company Hartford |
| Whitlock Manufacturing Co The South Norwalk Hartford | Scovill Manufacturing Company (ammunition, electric instrument, electrical appliance, fountain pen, instrument, lighting fixture, ordance etc.—blanked etamped formed | Conn Plastics Waterbury Waterbury Companies Inc Waterbury Watertown Mfg Co The Watertown |
| Anderson Oil Co Inc F E Portland | ordance, etc.—blanked, stamped, formed, drawn, re-drawn, forged, screw machined, headed, pointed, finished) Waterbury | Plastic Printing Plates Lockwood Sons Inc Wm H Hartford |
| Open Knife Switches and Accessories Trumbull Components Department, General Electric Co Plainville | Passenger Car Sander Conn Telephone & Electric Corp Subsidiary of Great American Industries Inc Meriden | Plastic Wire Coating Materials Electronic Rubber Co Stamford Plastics |
| Optical Cores & Ingots Plume & Atwood Mfg Co The Thomaston | Pattern-Makers Farrel-Birmingham Company Inc Ansonia | B F Goodrich Sponge Products Division Shelton Humphrey Fabricating Corp (laminated, |
| Otis Woven Awning Stripes The Falls Company Norwich | Penlights Bridgeport Metal Goods Mfg Co Bridgeport | fabricated parts) Naugatuck Chemical Division Unitel States Rubber Co Rubber Co Unionville Naugatuck (Advt.) |
| | **** | |

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| Black Rock Mfg Company The Bridgeport Farrel-Birmingham Company Inc Ansonia |
|---|
| |
| Plastics Plated—Gold & Silver Donham Craft Inc Thomaston |
| Plastics—Moulds & Dies Crown Tool & Die Co Inc Bridgeport Parker Stamp Works Inc The (for plastics) |
| Hartiord |
| Plasticrete Bioc Plasticrete Corp Hamden |
| Acme Chromium Plating Co New Haven |
| Christie Plating Co Groton |
| City Plating Works Bridgeport Patent Button Co The Waterbury |
| Water Plating Company Waterbury Chromium Process Company The (Chromium |
| Plating only) Derby |
| Apothecaries Hall Company Waterbury |
| Comco Inc Div of Enthone Inc New Haven |
| Lea Manufacturing Co The Waterbury |
| MacDermid Incorporated waterbury |
| Platers Metal Plume & Atwood Mfg Co The Thomaston |
| Christie Plating Co The (including lead plating) |
| Conn Metal Finishing Co Hamden |
| Superior Plating Co Bridgeport |
| Plating on Metals & Plastics Donham Craft Inc Thomaston |
| Plating Processes and Supplies |
| Enthone Inc United Chromium Incorporated Waterbury |
| Plumbers' Brass Goods |
| Bridgeport Brass Co Bridgeport Keeney Mfg Co The (special bends) Newington Scovill Manufacturing Company Waterbury 48 |
| Scovill Manufacturing Company Waterbury 48 |
| Plumbing Specialties Risdon Manufacturing Co John M Russell Div |
| Pneumatic Machinery |
| Bourne Tool & Die Co (built, designed & tooled) Watertown |
| |
| Malleable Iron Fittings Co Branford |
| Malleable Iron Fittings Co Branford |
| Malleable Iron Fittings Co Branford Pollee Equipment The Smith-Worthington Saddlery Co Hartford Pollshing |
| Malleable Iron Fittings Co Police Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Waterbury |
| Malleable Iron Fittings Co Police Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Mirror Polishing & Buffing General Polishing & Buffing Bridgeport Branford Hartford Waterbury Polishing & Buffing Bridgeport |
| Malleable Iron Fittings Co Police Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Polishing & Buffing General Polishing & Buffing Bridgeport Poly Chokes Poly Chokes Poly Choke Company The (a shotgun choking |
| Malleable Iron Fittings Co Pollec Equipment The Smith-Worthington Saddlery Co Pollishing Mirror Polishing & Buffing Co Pollshing & Buffing General Polishing & Buffing Bridgeport Poly Chokes Poly Chokes Poly Chokes Poly Chokes Poly Chokes Postage Meters Postage Meters |
| Malleable Iron Fittings Co Police Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Mirror Polishing & Buffing General Polishing & Buffing General Polishing & Buffing Foly Chokes Poly Chokes Poly Chokes Poly Chokes Poly Chokes Postage Meters Pitney Bowes Inc Branford Waterbury Polishing Tarriffville Stamford |
| Malleable Iron Fittings Co Pollec Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Polishing & Buffing Co General Polishing & Buffing Poly Chokes Poly Choke Company The (a shotgun choking device) Postage Meters Pitney Bowes Inc Potentiometers—Electronic Bristol Company The Waterbury |
| Malleable Iron Fittings Co Police Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Polishing & Buffing General Polishing & Buffing Poly Choke Company The (a shotgun choking device) Postage Meters Pitney Bowes Inc Potentiometers—Electronic Branford Waterbury Bridgeport Parriffville Tarriffville Stamford |
| Malleable Iron Fittings Co The Smith-Worthington Saddlery Co Mirror Polishing & Buffing Co Polishing & Buffing Co Polishing & Buffing Co Poly Chokes Poly Choke Company The (a shotgun choking device) Postage Meters Pitney Bowes Inc Potentiometers—Electronic Bristol Company The Waterbury Power Rollers Consolidated Industries Inc West Cheshire |
| Malleable Iron Fittings Co Pollec Equipment The Smith-Worthington Saddlery Co Pollshing Mirror Polishing & Buffing Co Pollshing & Buffing General Polishing & Buffing General Polishing & Buffing Bridgeport Poly Chokes Potentiometers—Electronic Choking Tarriffville Waterbury Power Rollers Consolidated Industries Inc West Cheshire Precision Electronic Chassis Saybrook Manufacturing Inc Old Saybrook |
| Malleable Iron Fittings Co Pollec Equipment The Smith-Worthington Saddlery Co Pollshing Mirror Polishing & Buffing Co Pollshing & Buffing General Polishing & Buffing General Polishing & Buffing Bridgeport Poly Chokes Potentiometers—Electronic Choking Tarriffville Waterbury Power Rollers Consolidated Industries Inc West Cheshire Precision Electronic Chassis Saybrook Manufacturing Inc Old Saybrook |
| Malleable Iron Fittings Co The Smith-Worthington Saddlery Co Hartford Pollshing Mirror Polishing & Buffing Co Polishing & Buffing Co Polishing & Buffing General Polishing & Buffing Poly Chokes Poly Chokes Poly Choke Company The (a shotgun choking device) Postage Meters Pitney Bowes Inc Potentiometers—Electronic Bristol Company The Waterbury Power Rollers Consolidated Industries Inc Precision Electronic Chassis Saybrook Manufacturing Inc Old Saybrook Precision Machine Tool Spindles Whitnon Manufacturing Co (for milling, grinding, boring & drilling) Precision Manufacturing Precision Manufacturing |
| Malleable Iron Fittings Co Police Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Polishing & Buffing General Polishing & Buffing Poly Chokes Poly Choke Company The (a shotgun choking device) Postage Meters Pitney Bowes Inc Potentiometers—Electronic Bristol Company The Consolidated Industries Inc Precision Electronic Chassis Saybrook Manufacturing Inc Precision Manufacturing West Cheshire Precision Manufacturing Newton Co The (aircraft parts) Manchester |
| Malleable Iron Fittings Co Police Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Polishing & Buffing Co Polishing & Buffing General Polishing & Buffing Poly Chokes Poly Chokes Poly Choke Company The (a shotgun choking device) Postage Meters Pitney Bowes Inc Potentiometers—Electronic Bristol Company The Waterbury Power Rollers Consolidated Industries Inc Precision Electronic Chassis Saybrook Manufacturing Inc Old Saybrook Precision Machine Tool Spindles Whitnon Manufacturing Co (for milling, grinding, boring & drilling) Farmington Precision Revolving Machinery Whitnon Manufacturing Co Farmington Precision Revolving Machinery Whitnon Manufacturing Co Farmington |
| Malleable Iron Fittings Co Pollec Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Waterbury Polishing & Buffing Bridgeport Poly Chokes Poly Chokes Poly Chokes Poly Choke Company The (a shotgun choking device) Postage Meters Pitney Bowes Inc Potentiometers—Electronic Bristol Company The Waterbury Power Rollers Consolidated Industries Inc West Cheshire Precision Electronic Chassis Saybrook Manufacturing Inc Old Saybrook Precision Machine Tool Spindles Whitnon Manufacturing Co (for milling, grinding, boring & drilling) Precision Manufacturing Newton Co The (aircraft parts) Manchester Precision Revolving Machinery |
| Malleable Iron Fittings Co Pollec Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Polishing & Buffing Co Polishing & Buffing General Polishing & Buffing Poly Chokes Poly Chokes Poly Chokes Poly Chokes Poly Chokes Poly Chokes Postage Meters Pitney Bowes Inc Postage Meters Pitney Bowes Inc Power Rollers Consolidated Industries Inc Precision Electronic Chassis Saybrook Manufacturing Inc Precision Machine Tool Spindles Whitnon Manufacturing Co (for milling, grinding, boring & drilling) Precision Manufacturing Newton Co The (aircraft parts) Manchester Precision Revolving Machinery Whitnon Manufacturing Co Precision Springs & Wire Forms Rowley Spring Co Inc The Bristol |
| Malleable Iron Fittings Co Polleagupment The Smith-Worthington Saddlery Co Pollshing Mirror Polishing & Buffing Co Pollshing & Buffing Co Pollshing & Buffing General Polishing & Buffing Poly Chokes Poly Chokes Poly Choke Company The (a shotgun choking device) Postage Meters Pitney Bowes Inc Potentiometers—Electronic Bristol Company The Waterbury Power Rollers Consolidated Industries Inc Precision Electronic Chassis Saybrook Manufacturing Inc Old Saybrook Precision Machine Tool Spindles Whitnon Manufacturing Co (for milling, grinding, boring & drilling) Precision Manufacturing Newton Co The (aircraft parts) Manchester Precision Manufacturing Co Precision Springs & Wire Forms Rowley Spring Co Inc The Bristol Prefabricated Buildings City Lumber of Bridgeport Inc The Bridgeport |
| Malleable Iron Fittings Co Polle Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Waterbury Polishing & Buffing Co Waterbury Polishing & Buffing General Polishing & Buffing Bridgeport Poly Chokes Postage Meters Pitney Bowes Inc Postage Meters Pitney Bowes Inc Waterbury Power Rollers Consolidated Industries Inc Precision Electronic Chassis Saybrook Manufacturing Inc Old Saybrook Precision Machine Tool Spindles Whitnon Manufacturing Co (for milling, grinding, boring & drilling) Precision Manufacturing Newton Co The (aircraft parts) Manchester Precision Revolving Machinery Whitnon Manufacturing Co Farmington Precision Springs & Wire Forms Rowley Spring Co Inc The Bristol Prefabricated Buildings City Lumber of Bridgeport Inc The Bridgeport Premlum Specialities Waterbury Companies Inc Waterbury |
| Malleable Iron Fittings Co Pollec Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Polishing & Buffing Co Polishing & Buffing Co Polishing & Buffing Co Poly Chokes Postage Meters Pitney Bowes Inc Postage Meters Pitney Bowes Inc Power Rollers Consolidated Industries Inc Precision Electronic Chassis Saybrook Manufacturing Inc Old Saybrook Precision Machine Tool Spindles Whitnon Manufacturing Co (for milling, grinding, boring & drilling) Precision Revolving Machinery Whitnon Manufacturing Co Precision Spings & Wire Forms Rowley Spring Co Inc The Prefabricated Buildings City Lumber of Bridgeport Inc The Bridgeport Premium Specialties Waterbury Companies Inc Waterbury Preservatives—Wood, Rope, Fabric Darworth Incorporated ("Cuprinol") |
| Malleable Iron Fittings Co Police Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Polishing & Buffing Co Polishing & Buffing General Polishing & Buffing Poly Chokes Poly Choke Company The (a shotgun choking device) Postage Meters Pitney Bowes Inc Postage Meters Pitney Bowes Inc Potentiometers—Electronic Bristol Company The Waterbury Power Rollers Consolidated Industries Inc Precision Electronic Chassis Saybrook Manufacturing Inc Old Saybrook Precision Machine Tool Spindles Whitnon Manufacturing Co (for milling, grinding, boring & drilling) Precision Manufacturing Newton Co The (aircraft parts) Manchester Precision Manufacturing Newton Co The (aircraft parts) Manchester Precision Springs & Wire Forms Rowley Spring Co Inc The Prefabricated Buildings City Lumber of Bridgeport Inc The Preservatives—Wood, Rope, Fabric Darworth Incorporated ("Cuprinol") ("Cellu-san") Simsbury Press Papers |
| Malleable Iron Fittings Co Police Equipment The Smith-Worthington Saddlery Co Polishing Mirror Polishing & Buffing Co Polishing & Buffing Co Polishing & Buffing General Polishing & Buffing Poly Chokes Poly Chokes Poly Choke Company The (a shotgun choking device) Postage Meters Pitney Bowes Inc Potentiometers—Electronic Bristol Company The Waterbury Power Rollers Consolidated Industries Inc Precision Electronic Chassis Saybrook Manufacturing Iro Old Saybrook Precision Machine Tool Spindles Whitnon Manufacturing Co (for milling, grinding, boring & drilling) Farmington Precision Revolving Machinery Whitnon Manufacturing Co Precision Revolving Machinery Whitnon Manufacturing Co Precision Springs & Wire Forms Rowley Spring Co Inc The Prefabricated Buildings City Lumber of Bridgeport Inc The Preservatives—Wood, Rope, Fabric Darworth Incorporated ("Cuprinol") Simsbury Simsbury |

Radiators—Engine Cooling
G & O Manufacturing Co New Haven Ratchet Offset Screw Driver Chapman Co J W Durham Rayon Staple Fiber Hartford Rayon Corp The

Presses—Molding
Standard Machinery Co The (compression and transfer molding, automatic and semi-autoMystic Presses—Power
Pneumatic Applications Co The (modernization of presses through conversion to Wichita Air Clutch operation)
Waterbury Farrel Foundry & Machine Co The Waterbury Pressure Vessels
Norwalk Tank Co Inc The (unfired to ASME Code Par U 69-70) South Norwalk
Whitlock Manufacturing Co The Hartford Printing Bussmann Press Inc
Case Lockwood & Brainard A Division of Connecticut Printers Inc
Finlay Brothers
Heminway Corporation The
Hildreth Press
Hartford
Hartford
Bristol Hildreth Press
Lehman Brothers Inc
Taylor & Greenough Co The
T B Simonds Inc
A D Steinbach & Sons
The Walker-Rackliff Company Printing Machinery
Banthin Engineering Co (automatic)
Thomas W Hall Company

Bridgeport
Stamford Lockwood Sons Inc Wm H Printing Rollers
Chambers-Storck Company Inc The (engraved)
Norwich Production Control Equipment
Middletown Ripley Company Inc Production Welding
Consolidated Industries West Cheshire Profilers Pratt & Whitney Co Inc Propellers—Alrcraft
Hamilton Standard Div United Aircraft Corp
(propellers and other aircraft equipment)
Windsor Locks Protective Coatings
Bischoff Chemical Corporation (Peelable Plastic Coatings) Ivoryton
Harrison Company The A S (Waxes)
South Norwalk O'Toole & Sons Inc The Yale & Towne Mfg Co The Pumps—Small Industrial
Eastern Industries Inc Pump Valves Colt's Manufacturing Company Hoggson & Pettis Mfg Co The (ticket & cloth)
141 Brewery St
New Haven Putty Softeners—Electrical Fletcher Terry Co The Box 415 Box 415 Forestville Pyrometers
Bristol Co The (recording and controlling)
Waterbury Radiation—Finned Copper
Bush Manufacturing Co West Hartford
G & O Manufacturing Company The Vulcan Radiator Co The (steel and copper)
Hartford

Howard Company
Mullite Refractories Company The New Haven Shelton Mullite Refractories Compan,

Refrigeration

Bowser Techanical Refrigeration Div Bowser
Inc (high altitude, low temperature)

Terryville

Terryville

Co The West Hartford Regulators
Norwalk Valve Company (for gas and air)
South Norwalk
South Norwalk
Stanford Sorensen & Company Inc Stamford Raymond Engineering Laboratories (Electro-Mechanical) Middletown Resistance Wire
C O Jeliff Mfg Co The (nickel chromium, copper nickel, iron chromium, aluminum) Bristol Hartford New Haven Wethersfield Hartford Southport Stamford Kanthal Corporation The New Haven New Haven American Optical Company Safety Products
Division Putnam Hartford Steel Ball Co The (bicycle & auto-Hartford Grant Mfg & Machine Co The Bripley Company Inc Mi H P Townsend Manufacturing Co The Hartford Bridgeport Middletown Elmwood Blake & Johnson Co The (brass, copper and non-ferrous)
Clark Brothers Bolt Co Milldale Plume & Atwood Mfg Co The Thomaston Raybestos Div of Raybestos-Manhattan Inc The (brass and aluminum tubular and solid copper)
Bridgeport Raybestos Div of Raybestos-Manhattan Inc The (iron)

Peds West Hartford Reds American Brass Company The (copper, brass, bronze) Waterbury Bridgeport Brass Company Bridgeport American bronze) Waterbury Bridgeport Brass Company Bridgeport Bristol Brass Corp The (brass and bronze) Bristol Scovill Manufacturing Company (aluminum, brass, bronze, etc.) Waterbury Rollers—Bituminous Paving
Gabb Special Products Div E Horton & Son
Company Windsor Locks Stamford Roller Skate Wheels
Raybestos Division of Raybestos-Manhattan Inc
Bridgeport Stamford New Haven Arms and Ammunition Div Olin Mathieson Chemical Corp New Haven Hartford Rolling Mills & Equipment
Farrel-Birmingham Company Inc Ansonia
Fenn Mfg Co The
Precision Methods & Machines Inc
Waterbury Rolling Mills & Equipment Waterbury Farrel Foundry & Machine Co The Waterbury Farrel-Birmingham Company Inc (Chilled and Alloy Iron, Steel) Rope Wire
American Steel & Wire Div of U S Steel
New Haven Rubber-Cellular
B F Goodrich Sponge Products Division Shelton Rubber Chemicals
Naugatuck Chemical Division
Rubber Co
Stamford Rubber Supply Co The
Vulcanized Vegetable Oils) United States
Naugatuck
e ("Factice"
Stamford Rubber Cutting Machinery
Black Rock Mfg Company The Bridgeport Rocky Hill Rubberized Fabrics Reamers
Pratt & Whitney Co Inc (All types)
West Hartford Duro-Gloss Rubber Co The New Haven Rubber Footwear Goodyear Rubber Co The Middletown Rubber Gloves , Bristol Co The (automatic controllers, tempera-ture, pressure, flow, humidty) Waterbury Seamless Rubber New Haven

Reduction Gears

Refractories

Ansonia New Haven

Farrel-Birmingham Company Inc Snow-Nabstedt Gear Corp The

Recorders

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Rubber-Handmade Specialties Seamless Rubber Company The New New Haven Seamless Rubber Company Ine New Haven Rubber Latex Compounds and Dispersions Naugatuck Chemical Division United States Rubber Co (coating, impregnating and adhesive compounds) Naugatuck Rubber-Latex Foam
B F Goodrich Sponge Products Division Shelton Rubber Mill Machinery Farrel-Birmingham Company Inc Ansonia Rubber-Molded Specialties
Airex Rubber Prod Corp
Canfield Co The H O
Seamless Rubber Company The
No Portland Bridgeport New Haven Rubber Products
Airex Rubber Prod Corp Portland Rubber Printing Plates Lockwood Sons Inc Wm H Hartford Rubber Products-Mechanical
Auburn Manufacturing Company The (
gaskets, molded parts)
Canfield Co The H O B
Seamless Rubber Company The New The (washers, Middletown Bridgeport New Haven Rubber—Reclaimed Chemical Division Naugatuck (Rubber Co United States Naugatuck Rubbers Chemical Div U S Rubber Co (special synthetic) Naugatuck Rubbish Burners
Co The 423-33 Chapel St
New Haven John P Smith Co The Anderson Oil Co Inc F E
Enthone Inc Portland New Haven **Rust Removers** New Haven Enthone Inc. Saddlery
The Smith-Worthington Saddlery Co Hartford Safety Clothing
American Optical Company Safety Products Putnam Division Safety Fuses
Ensign-Bickford Co The (mining & detonating) Simsbury Safety Gloves and Mittens American Optical Company Safety Division Products Putnam American Optical Company Safety Products rumbull Components Department, Trumbull General Saw Blades—Hack Capewell Mfg Co The Hartford Saw Blades—Hack & Band Capewell Manufacturing Company Hartford Saws, Band, Metal Cutting
Atlantic Saw Mfg Co
New Haven Acme Shear Company The Bridgeport Screens
Hartford Wire Works Co The (Windows, Doors and Porches)
Hartford Screw Caps Weimann Bros Mfg Co The (small for bottles) Screw Machines H P Townsend Mfg Company The Screw Machine Products
Apex Tool Co Inc The
Blake & Johnson Co The
Consolidated Industries
Dependable Automatic Screw Co
Truman & Barclay Sts
Tarinhild Screw Products Inc
Franklin Screw Machine Co The
Capacity)

Screw Tour Inc
Waterville
West Cheshire
Waterbury
Waterbury capacity)
Garthwait Mfg Co A E (up to and incl ½")
Waterbury Greist Mfg Co The (Up to 1½" capacity)
New Haven
Horberg Grinding Industries Inc (Heat treated Horberg Grinding Industries and ground type only)

19 Staples Street Forestville
Junior Screw Machine Products Inc
West Haven
West Haven
Wethersfield

Screw Machine Products (Cont.)
National Automatic Products Company The New Haven Screw Machine Products Plantsville
New Britain Machine Company The
New Haven Screw Machine Prods Inc
(up to 1½" capacity) Milford
Olson Brothers Company (up to ½" capacity)
Plainville
Southhington Olson & Sons R P
Peck Spring Co The
Plume & Atwood Mfg Co The
Scovill Manufacturing Company
United Screw Machine Co
Waterbury Machine Tools & Products Co
(Brown & Sharpe and Davenport) Waterbury Screw Machine Tools

American Cam Company Inc (Circular Form Tools)

Pratt & Whitney Co Inc (Reamers, Taps, Dies, Blades and Knurls)

West Hartford
Somma Tool Co (precision circular form tools)

Waterbury

American Screw Company
Atlantic Screw Works (wood)
Blake & Johnson Co The (machine and wood)
Waterville
Bristol Company The (socket set and screws)

Yole Co
Waterville
Terryville Screws)
Clark Brothers Bolt Co
Eagle Lock Co The
Holo-Krome Screw Corporation
Annufacturing Company
Superior Manufacturing Co The
Waterbury
Milidale
Terryville
(socket set
Waterbury
Milidale
Terryville
Vest Hartford
Waterbury
Waterbury
Milidale
Terryville
Terryville
Waterbury
Milidale
Terryville
Terryville
Waterbury
Milidale
Terryville
Terryville
Waterbury
Milidale
Terryville
Terryv

Screws—Socket
Allen Manufacturing Company The Bristol Co The Holo-Krome Screw Corp The Waterbury West Hartford Sealing Tape Machines

Better Packages Inc

Better Packages Inc

Service Entrance Equipment
Trumbull Components Department,
Electric Co
Sewing Machines
Greist Mfg Co The (Sewing Machine attachments)
503 Blake St New Haven
Merrow Machine Co The (Industrial) Hartford
Singer Manufacturing Company The (industrial)
Bridgeport

J B Williams Co The Glastonbury

Acme Shear Co The (household) Bridgeport

Acme Shear Co The (household)

Sheet Metal Products
American Brass Co The (brass and copper)

Waterbury
Dresser Products Inc (Fabricators)
Merriam Mfg Co (security boxes, fitted tool boxes, tackle boxes, displays)
Charles Parker Co (sheet metal fabricators)

Meriden
Durham
Thomaston

Parsons Co Inc W A (fabricators)
Plume & Atwood Mfg Co The Thomaston
United Manufacturing Co Division of The
W L Maxson Corp

Sheet Metal Stampings
American Brass Company The
American Buckle Co The
Doo'Val Tool & Mig Inc The
Dresser Products Inc
I H Sessions & Son
Patent Button Co The
Scovill Manufacturing Company
brass, bronze, copper, nickel silver. steel and
other metals and alloys)

Hamden
West Hawen
Naugatuck
Canaan
Waterbury
Waterbury
Waterbury

Shells
Scovill Manufacturing Company (aluminum, brass, bronze, copper, nickel silver—drawn, stamped—electric socket, screw) Waterbury Wolcott Tool and Manufacturing Company Inc Waterbury

Shipment Sealers Better Packages Inc Shelton Showcase Lighting Equipment Wiremold Company The Hartford H C Cook Co The (for card files) 32 Beaver St Ansonia

Signs Berger Sign Co (neon electric-porcelain enamel-stainless steel) Hartford

Silk Screen Process Printing
Norton Co B H New Haven

Silk Screen Printing
New Haven Sirocco Screenprints

Silk Screening on Metal Merriam Mfg Co (Displays and Specialties, to Silver & Gold Plating
Donham Craft Inc (on metals & plastics)

Simulators

Reflectone Corporation The Raybestos Division of Raybestos-Manhattan

Sizing and Finishing Compounds American Cyanamid Company Waterbury

Slide Fasteners G E Prentice Mfg Co The
North & Judd Manufacturing Co
Scovill Manufacturing Company (GRIPPER
Waterbury

Slings
American Steel & Wire Div of U. S. Steel
New Haven

Smoke Stacks Bigelow Company The (steel) Norwalk Tank Co The New Haven South Norwalk

Snap Fasteners Scovill Manufacturing Company (GRIPPER

J B Williams Co The (industrial soaps, toilet soaps, shaving soaps) Glastonbury

Special Machinery
Banthin Engineering Company (complete and/or Banthin Engineering Company (compliparts)
Boesch Mig Co Inc
Black Rock Mig Company The
Farrel-Birmingham Company Inc
Federal Machine & Tool Co
Fenn Mig Co The
H P Townsend Mig Company The
National Sheradizing & Machine Co
& stock shells for rubber industry)
Swan Tool & Machine Co The Bridgeport Danbury Bridgeport Ansonia Bristol Newington Elmwood (mandrels Hartford Hartford

Special Parts Fenn Mfg Co The Newington Greist Mfg Co The (small machines, especially precision stampings) New Haven J H Sessions & Son Bristol

Spinnings
Gray Manufacturing Company The Hartford Spline Milling Machines
Townsend Mfg Co The H P Elmwood

Sponge Rubber
B F Goodrich Sponge Products Division Shelton

Spotwelding Spotwelding Inc (aluminum, steel, magnesium, Stratford titanium & alloys)

Spray Painting Equipment and Supplies
Lea Manufacturing Co The Waterbu Spring Coiling Machines
Torrington Manufacturing Co The

Torrington Townsend Mfg Co The H P Elmwood

Spring Units
Owen Silent Spring Division American Chain
& Cable Company Inc Bridgeport Bridgeport

Spring Washers
Barnes Co The Wallace Div Associated Spring
Bristol

Corp

Springs—Coil & Flat

Barnes Co The Wallace Div Associated Bristol

Bristol

Bristol Barnes Co Tab Corp.

Corp.

Barrett Co William L.

Bristol Spring Manufacturing Co Bristol

Humason Mfg Co The Southington

New England Spring Manufacturing Company

Unionville

Plainville

Peck Spring Co The

Springs—Flat

Barnes Co The Wallace Div Associated Spring
Bristol
Corp
Manufacturing Co
Plainville
Bristol Corp Bristol Spring Manufacturing Co Foursome Manufacturing Co Humason Mfg Co The

Forestville

Springs-Furniture
Owen Silent Spring Division American Chain
& Cable Company Inc Bridgeport Bridgeport (Advt.)

| Springs—Wire | Surgical Rubber Goods |
|---|---|
| Barnes Co The Wallace Div Associated Spring Corp Bristol Bristol Spring Manufacturing Co Plainville | Seamless Rubber Company The Swaging Machinery Fenn Mfg Co The Newington |
| Colonial Spring Corporation The Connecticut Spring Corporation The (compression, extension, torsion) Hartford | Hartford Special Machinery Co The Hartford Switchboards Distribution Assemblies Department, General |
| Foursome Manufacturing Co Bristol Humason Mfg Co The Forestville D R Templeman Co (coil and torsion) Plainville | Electric Co Plainville |
| J W Bernston Company (coil and torsion) | Switchboards Wire and Cables Rockbestos Products Corp (asbestos insulated) New Haven |
| Newcomb Spring Corp The Southington Springs, Wire & Flat | Switches—Electric General Electric Company Bridgeport |
| Autoyre Company The Oakville Sprinklers | American Cyanamid Co (Textile Resins, Paper Resins) Waterbury |
| Scovill Manufacturing Company (GREEN SPOT) Waterbury | Tabulating Equipment-Manual |
| American Brass Company The Waterbury | Denominator Company Inc Veeder-Root Incorporated Hartford Tags |
| C & H Mfg Co Inc Watertown Donahue Mfg Co Inc Watertown | Waterbury Tag Company The (Paper and Cloth) Waterbury |
| DooVal Tool & Mfg Inc The Naugatuck Foursome Manufacturing Co Bristol | Bigelow Company The (steel) New Haven Comco Inc Div of Enthone Inc (steel, alloy and lined) New Haven |
| Plume & Atwood Mfg Co The (small) Thomaston | Connecticut Welders Inc (steel, alloy & lined) |
| Saybrook Manufacturing Inc Old Saybrook Scovill Manufacturing Company aluminum, | Foy Electro-Chemical Co (Metal & Plastic) |
| brass, bronze, copper, nickel silver, steel and other metals and alloys-automotive. | Ansonia Norwalk Tank Co The South Norwalk |
| electrical, radio, etc.—deep drawn, enameled) Waterbury | Rolock Inc (Alloy) Fairfield Storts Welding Company (steel and alloy) |
| Stampings-Small | Tap Extractors Meriden |
| Acme Shear Co The Bridgeport Barnes Co The Wallace Div Associated Spring | Walton Company The West Hartford Tape |
| Corp Barrett Co William L Bristol | Russell Manufacturing Company The (woven cotton and woven glass tape) Middletown |
| Bristol Spring Manufacturing Co Greist Manufacturing Co The New Haven | Tapes-Industrial Pressure Sensitive |
| Humason Mfg Co The Forestville | Seamless Rubber Company The New Haven Tape Recorders |
| Stamps Hoggson & Pettis Mfg Co The (steel) 141 Brewery St New Haven | Conn Telephone & Electric Corp Subsidiary of Great American Industries Inc Meriden |
| Parker Stamp Works Inc The (steel) Hartford | Tape Recorder Magazines |
| American Brass Company The Waterbury | Conn Telephone & Electric Corp Subsidiary of Great American Industries Inc Meriden Taps |
| Stanley Works The (cold rolled strip) New Britain | Pratt & Whitney Co Inc West Hartford |
| Steel Castings Farrel-Birmingham Company Inc Ansonia | Brownell & Co Inc Moodus Telemetering Instruments |
| Hartford Electric Steel Corp The (Carbon, low alloy and stainless steel and Ductile iron) | Bristol Co The Waterbury |
| Malleable Iron Fittings Co Branford Nutmeg Crucible Steel Co Branford | Telephone Answering & Recording Machines Conn Telephone & Electric Corp Subsidiary of Great American Industries Inc Meriden |
| Steel-Cold Rolled Spring | Television-Radio |
| Barnes Co The Wallace Div Associated Spring Corp Bristol | Junior Screw Machine Products Inc West Haven |
| Steel—Cold Rolled Stainless Ulbrich Stainless Steels Wallingford | McNeal J D New Haven |
| Wallingford Steel Company Wallingford Steel-Cold Rolled Strip and Sheets | Testers—Insulation Wire & Cable Davis Electric Company Wallingford |
| American Steel & Wire Div of U S Steel New Haven Detroit Steel Corporation New Haven | Sperry Products Inc Danbury |
| Detroit Steel Corporation New Haven Wallingford Steel Company Wallingford | Merrow Machine Co The |
| Steel Goods Merriam Mfg Co (sheets products to order) | 2814 Laurel St Hartford |
| Steel-Hot Rolled Strip | Polymer Industries Inc Springdale |
| Northeastern Steel Corp Bridgeport Steel Rolling Rules | Textile Processors American Dyeing Corporation (rayon, acetate, |
| Waterbury Lock & Specialty Co The Milford Steel Strapping | nylon, dacron, other synthetics) Rockville Thermometers |
| Stanley Works The New Britain Stereotypes | Bristol Co The (recording and automatic con- trol) Waterbury |
| New Haven Electrotype Div Electrographic Corp | Manning Maxwell & Moore Inc Stratford Thermostats Bridgeport Thermostats Company Inc (automatic) |
| Stop Clocks, Electric H C Thompson Clock Co The Bristol | Bridgeport Thermostat Company Inc (automatic) Bridgeport Thin Gauge Metals |
| R A E Storage Battery Mfg Co Glastonbury Straps, Leather | Plume & Atwood Mfg Co The Thomaston Thinsheet Metals Co The (plain or tinned in rolls) Waterbury |
| Auburn Manufacturing Company The (textile, industrial, skate, carriage) Middletown | American Thread Co The Willimantic |
| Leed Co The H A Hamden | Belding Heminway Corticelli Putnam Max Pollack & Co Inc Groton and Willimantic Wm Johl Manufacturing Co Mystic |
| Waterbury Mattress Co Waterbury Super Refractories | Geometric Tool Division, Greenfield Tap & Die |
| Mullite Refractories Company The Shelton | Corp Thread Gages New Haven |
| Surface Metal Raceway & Fittings Wiremold Company The Hartford | Pratt & Whitney Co Inc West Hartford Thread Milling Machines |
| Acme Cotton Products Co Inc East Killingly | Pratt & Whitney Co Inc West Hartford Thread Rolling Machinery |
| Seamless Rubber Company The New Haven | Hartford Special Machinery Co The Hartford |

Threading Machines
Grant Mfg & Machine Co The (double and autoBridgeport New Haven Timers, Interval
A W Haydon Co The
H C Thompson Clock Co The
R W Cramer Company Inc The
Rhodes Inc M H Newington Hartford Waterbury Bristol Centerbrook Hartford nt, Genera. Plainville R W Crainer

Timing Devices

B & N Tool & Engineering Co (development and model work)

R W Cramer Company Inc The A W Haydon Co The Lux Clock Manufacturing Company Rhodes Inc M Hartford Thomas Clocks
United States Time Corporation

The Waterbury

Waterbury

Waterbury

Waterbury

Waterbury

Waterbury

Waterbury

Waterbury

Waterbury bles insulated) New Haven Bridgeport esins, Paper Waterbury nuel Woodbury Hartford Timing Devices & Time Switches
A W Haydon Co The
Lux Clock Manufacturing Company
M H Rhodes Inc
Timing
Hartford
Hartford er and Cloth) Waterbury M H Rhodes Inc

Tinning

Thinsheet Metals Co The (non-ferrous metals in rolls)

Waterbury

Wilcox-Crittenden Div North & Judd Mfg Co

Middletown New Haven (steel, alloy New Haven loy & lined) Wallingford Tokens
Scovill Manufacturing Company (bus, street Waterbury Plastic) Ansonia uth Norwalk Fairfield Tool Chests Vanderman Manufacturing Co The Willimantic alloy) Meriden Tool Hardening Commercial Metal Treating Co Bridgeport B & N Tool & Engineering Co (dies, jigs, fix-tures, sub-press and progressive) Oakville Hoggson & Pettis Mfg Co The (rubber workers) 141 Brewery St New Haven est Hartford The (woven Middletown ensitive New Haven Tools & Dies
C & H Mfg Co Inc
Lambro Tool-Die & Mfg Co
Metropolitan Tool & Die
Moore Special Tool Co
Swan Tool & Machine Co The Watertown Bridgeport Hartford Subsidiary of Meriden Bridgeport Hartford les Subsidiary of Meriden Tools, Dies & Fixtures
Greist Mfg Co The New Haven Tools, Dies, Jigs & Fixtures
O.S.A. Manufacturing Co
Otterbein Co J A
Riverside Mfg Co Inc The
Telke Tool & Die Mfg Co
Tools, Fixtures, Gauges
Fredericks Tool Co J F

West Hartford est Hartford Moodus mts Waterbury Machines Subsidiary of Meriden Toroidal Winding Machines Boesch Mfg Co Inc Danbury Totalizers Reflectone Corporation The Stamford Geo S Scott Mfg Co The Gong Bell Co The N N Hill Brass Co The Waterbury Companies Inc West Haven Wallingford East Hampton East Hampton Waterbury New Haven Cable Wallingford Tramways

American Steel & Wire Div of U S Steel

New Haven ive Danbury Transformers Berkshire Transformer Corp The Dano Electric Company New Milford Winsted Hartford Trucks—Commercial
Metropolitan Body Company (Internationl Harvester truck chasis and "Metro" bodies) Springdale ayon, acetate, Rockville bodies) Bridgeport Trucks-Industrial George P Clark Co Windsor Locks utomatic con-Waterbury Stratford Truck-Excelsior Hardware Co The George P Clark Co Stamford Windsor Locks ne (automatic) Bridgeport Excelsior Hardware Co The (lift) Stamford Donahue Mfg Co Inc Thomaston or tinned in Waterbury Watertown Tube Clips
H C Cook Co The (for collapsible tubes)
32 Beaver St
Weimann Bros Mfg Co The (for collapsible tubes)
Tube Fittless
Derby Willimantic nd Willimantic Mystic Putnam Tube Fittings Scovill Manufacturing Company (UNIFLARE flared tube and LOXIT compression tube)
Waterbury eld Tap & Die New Haven Tubers
Standard Machinery Co The (tubers for both rubber and plastic industries) Mystic West Hartford nes West Hartford

Tubes—Collapsible Metal
Sheffield Tube Corp The New London (Advt.)

| Tubing merican Brass Co The (brass and copper) Waterbury | Wall Paper Stamford Wall Paper Co Inc Stamford | Wire Arches & Trellises Hartford Wire Works Co The John P Smith Co The |
|---|--|---|
| ridgeport Brass Company (brass and copper) | American Felt Co (felt) Glenville | 423-33 Chapel St New Haven |
| Bridgeport & O Manufacturing Co (finned) New Haven coville Manufacturing Company (Brass and Copper) Waterbury 91 | Auburn Manufacturing Company The (all ma- terials) Middletown Blake & Johnson The (brass, copper & non- ferrous) Waterville | Wire Baskets Wiretex Mfg Inc (Industrial, for acid, heat, treating and degreasing) Bridgeport |
| Tubing—Flexible Metallic American Brass Co Metal Hose Branch Waterbury | Clark Brothers Bolt Co Milldale Humphrey Fabricating Corp Unionville Plume & Atwood Mfg Co The (brass & copper) | Wire Cloth Hartford Wire Works Co The Hartford C O Jeliff Mfg Co The (all metal, all meshes) |
| Tubing—Heat Exchanger American Brass Company The Waterbury Accovill Manufacturing Company Waterbury 91 | J H Rosenbeck Inc Thomaston Saling Manufacturing Company (made to order) Unionville | Pequot Wire Cloth Co Inc Southport Rolock Inc (Alloy) Fairfield Smith Co The John P New Haven |
| Tumbling Barrels Ienderson Bros Co The Waterbury | Washers-Felt Chas W House & Sons Inc (Mills & Cutting | Wire Dipping Baskets |
| Tumbling Equipment & Supplies Sabec Barrel Finishing Corp Soy Electro-Chemical Co Ansonia | Plant) Watches E Ingraham Co The United States Time Corporation The | Hartford Wire Works Co The John P Smith Co The 423-33 Chapel St New Haven |
| Tumbling Service Sabec Barrel Finishing Corp Meriden | Water Heaters | Wire Drawing Dies Waterbury Wire Die Co The Waterbury |
| Typewriters Royal Typewriter Co Inc Hartford | Whitlock Manufacturing Co The (instantaneous & storage) Hartford | Autoyre Co The Oakville |
| Inderwood Corporation Hartford Typewriters—Portable | Water Heaters-Electric Bauer & Company Inc Hartford | G E Prentice Mfg Co The Master Engineering Company North & Judd Manufacturing Co New Britain |
| Royal Typewriter Company Inc Hartford Underwood Corporation Hartford Typewriter Ribbons and Supplies | Water Heaters—Gas or Kerosene Holyoke Heater Corp of Conn Inc Hartford | Turner & Seymour Manufacturing Co The Torrington |
| Royal Typewriter Company Inc Hartford Underwood Corporation | Waxes Harrison Company The A S (and other pro- | Verplex Company The Essex Wire Forms |
| Hartford and Bridgeport Ultrasonic Processing Equipment | tective coatings) South Norwalk Waxes-Floor | Barnes Co The Wallace Div Associated Spring Corp Bristo |
| General Ultrasonics Co The Hartford Underclearer Rolls Sonoco Products Co (Climax-Lowell Div) | Fuller Brush Co The Hartford Wedges | Bristol Spring Manufacturing Co Colonial Spring Corporation The Connecticut Spring Corporation The Hartford |
| Vacuum Bottles and Containers | Saling Manufacturing Company (hammer & Unionville | Foursome Manufacturing Co Gemco Manufacturing Co Inc Humason Mfg Co The Bristo Southington Forestvill |
| American Thermos Bottle Co Norwich Vacuum Cleaners | Connecticut Welders Inc (fabrication & repairs) Wallingford | New England Spring Mfg Co Unionvill Templeman Co D R Plainvill |
| Electrolux Corporation Old Greenwich Spencer Turbine Co The Valve Discs | Farrel-Birmingham Company Inc Ansonia G E Wheeler Company (Fabrication of Steel & Non-Ferrous Metals) New Haven | Terryville Manufacturing Co Terryvill Wire Goods |
| Colt's Manufacturing Company Hartford Valves—Automobile Tire | Industrial Welding Company (Equipment Manufacturers—Steel Fabricators) Hartford | American Buckle Co The (overall trimmings West Have |
| Bridgeport Brass Company Bridgeport Valves | Welding—Lead Connecticut Welders Inc (tanks & coils) | Patent Button Co The Scovill Manufacturing Company (To Order) Waterbury 9 |
| Norwalk Valve Company (sensitive check valves) South Norwalk | Storts Welding Company (tanks and fabrica- tion) Meriden | Wire Partitions Hartford Wire Works Co The Hartfor |
| Valves—Radiator Air Bridgeport Brass Company Bridgeport Valves—Rellef & Control | Welding Rods American Brass Company The Waterbury | John P Smith Co The 423-33 Chapel St New Have |
| Beaton & Caldwell Mfg Co New Britain Valves—Safety & Relief | Bridgeport Brass Company Bridgeport Bristol Brass Co The (brass & bronze) Bristol | Clairglow Mfg Company Portlan |
| Manning Maxwell & Moore Inc Stratford Vanity Boxes | Church Co The Stephen B Seymour | Humason Mfg Co The Forestvil Plume & Atwood Mfg Co The (to order) |
| Bridgeport Metal Goods Mfg Co Bridgeport Plume & Atwood Manufacturing Co | Wheels—Industrial George P Clark Co Windsor Locks Wicks | Wire Reels A H Nilson Mach Co The Bridgepo |
| Scovill Manufacturing Company Waterbury Vapor Degreasing Machines | Auburn Manufacturing Company The (felt, as- bestos) Middletown | Wire Rings |
| Foy Electro-Chemical Co (Manual & Automatic) Ansonia Varnishes | Holyoke Heater Corp of Conn Inc Hartford Wiffle Ball Wiffle Ball Inc The New Haven | American Buckle Co The (pan handles ar tinners' trimmings) West Haw Humason Mfg Co The Forestvil Templeman Co D R Plainvil |
| Staminite Corp The New Haven Vegetable Peelers | Window & Door Guards Hartford Wire Works Co The Hartford | Wire Rope and Strand American Steel & Wire Div of U S Steel |
| Colt's Manufacturing Company Hartford Velvets | Smith Co The John P New Haven Window Shades | New Have |
| American Velvet Co (owned and operated by A Wimpfheimer & Bro Inc) Stonington Leiss Velvet Mfg Co Inc The Willimantic | New England Shade & Blind Co Inc Durham Wiping Cloths | Andrew B Hendryx Co The New Hav Wiring Devices |
| Velvet Textile Corporation The (Velveteen) West Haven | Federal Textile Corporation New Haven | Harvey Hubbell Inc Bridgepo |
| Findell Manufacturing Company Jennings Company The S Barry Manchester New Haven | American Brass Company The American Steel & Wire Div of U S Steel New Haven | Wood Scrapers Fletcher-Terry Co The Forestvi |
| New England Shade & Blind Co Inc Durham Venetian Blind Tape | Atlantic Wire Co The (steel) Bartlett Hair Spring Wire Co The (bair spring) North Haven | C H Dresser & Sons Inc (Mfg all kinds woodwork) Hartfo |
| Russell Manufacturing Company The (woven cotton and woven plastic) Middletown | Bridgeport Brass Company (brass and silicon bronze) Bridgeport | Hartford Builders Finish Co Hartfo |
| Foy Electro-Chemical Co Ventilating Systems Ansonia | Bristol Brass Corp The (brass & bronze) Bristol Driscoll Wire Co The (steel) Shelton Hudson Wire Co Winsted Div (insulated & | Chas W House & Sons Inc (Mills & Cutti Plant) Unionvi |
| Colonial Blower Company Plainville Vertical Shapers | enameled magnet) Winsted Platt Bros & Co The (zinc wire) | Aldon Spinning Mills Corporation The (fi |
| Pratt & Whitney Co Inc West Hartford Vibrators—Pneumatic | Plume & Atwood Mfg Co The (brass, bronze, nickel silver) Thomaston | wollen and specialty) Talcottvi Ensign-Bickford Co The (jute-carpet) Simsbu Hartford Spinning Incorporated (Wollen, kn |
| Branford Co The (industrial) New Haven Vinyl Extrusion & Moulding Compounds | Scovill Manufacturing Company (Brass, Bronze and Nickel Silver) Waterbury 91 | ting and weaving yarns) Unionvi |
| Electronic Rubber Co Stamford Vises Vises | General Electric Company (for residential, com- | Platt Bros & Co The (ribbon, strip and wir P O Box 1030 Waterby |
| Charles Parker Co The Fenn Manufacturing Company Action Vises) Meriden The (Quick- Newington | Rockbestos Products Corporation (all asbestos, | Zinc Castings |
| Vanderman Manufacturing Co The (Combina- tion Bench Pipe) Willimantic | mining, shipboard and appliance applications) New Haven | Newton-New Haven Co Inc 688 Third A West Hav |

School Requests Prove Value of Career Booklet

(Continued from page 14)

Twenty-six fields are described in the publication, and several pages are devoted to interesting facts about the kind of plants and products in our state, and other essential data. Each chapter bears a photograph of the author, and an illustration that ties in with the contents of the chapter.

In its original planning, last year, the committee representing the sponsors discussed the project with several guidance authorities from high schools in the state. Conferences were also held with officials of the State Department of Education.

More than 25,000 booklets were used in the schools during the 1954-55 term. Most schools blended the material into Sophomore class studies, it was learned from the questionnaires. Junior groups followed close behind. A few incorporated them into Freshman or Senior curricula.

The renewal of the project, this year, has brought favorable comment in the press and other media, and by this date, the four electric utilities have completed distribution of the booklets to schools.

Pointing up their strong interest in the success of the undertaking, the sponsoring companies in their report declare, "A project that reaches out as widely in the state as this, and that gets into the hands of as many individual young people, is bound to convey needed information, and is bound to win some measure of confidence among our youth.

"Being part of Connecticut's great industrial pattern," the report continues, "we consider it our responsibility to do what we can to help safeguard and develop its future. We also recognize that when an undertaking is rewarding to industry generally, we, as one of its integral forces, benefit too."

On the committee, representing the sponsors in the original planning for the undertaking, and in heading its implementation this year, are: George Hanel and Howard Memmott, Connecticut Light and Power Company; Edward I. Rudd, Jr., Connecticut Power Company; Justin H. Ahrens, Hartford Electric Light Company and Eben B. Haskell, United Illuminating Company.

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Radioisotopes - New Force for Connecticut Industries

It is apparent that the availability of radioactive isotopes at reasonable cost is opening new approaches to many production problems. Connecticut firms may be interested in the following brief report on how radioactive isotopes as research tools are proving instrumental in the development of new products and processes.

THE radioisotope is already familiar to some of you in Nutmeg industrial plants. It's been put to dozens of uses by well over a thousand other firms in American Industry; by almost an equal number for medical purposes; and by more than half as many in other operations.

In short, RI has arrived. But it's just arrived and mayhap you should look well into your own business and see whether it can be put to work for you.

First, let's dispel the belief that isotopes are an ultra-complicated scientific force impossible to understand. True, in some applications RI can be made confusing but, essentially, the use of isotopes means nothing more than utilizing the radioactivities which nuclear processes can impart to ordinary substances.

Next, what about isotope usage. In general, there are three categories; the first is where radiation is used as a source of energy to affect materials. Sterilization, pasteurization and fluorescence are examples. For instance, much study currently is being conducted in the use of radiation to kill bacteria in dairy products.

The second category is where radiation is affected by materials. The use of radiation in the gaging of material is perhaps the most widely accepted use of radioisotopes in product processes today.

The third is the category dealing with so-called tracer work. Here a Geiger counter or other ionization equipment is used to trace the path of radioactive material. For instance, following the flow of radioactive materials introduced into pipes or other closed systems makes possible leak detecting under conditions that would otherwise prove most troublesome. Wear studies are also made more comprehensive in many cases by the use of radioactivity. The tracing of molecular movement permits the study of many types of chemical reactions.

Now let's look at a specific example of one of these uses. Let's say you have a tool and die operation in your plant. Up to now you've had to use the costly conventional methods of testing wear of metal parts, that is, of measuring the life of the tool.

Already in use, however, is a method whereby radioactive tracers measure the instantaneous rate of tool wear. The method consists of doing some machining with a cutting tool which has been made radioactive by neutron irradiation in a nuclear reactor. Then a Geiger tube is used to measure the radioactivity of the collected particles worn from the tool during a few seconds of cutting. The accumulation, throughout the test, of the radioactivity of the chips, is proportional to the amount of radioactive tool material present on the chips, and is plotted against the wear of the tool as measured on the flank of the tool with a microscope in the conventional way.

Are New England firms using radioisotopes? The answer is most definitely and, in fact, New England has actually been active in developing uses for isotopes. Reports show that during the first five years of the Atomic Energy Commission's distribution program, New England industries and institutions received almost 12 per cent of all the domestic shipments of radioactive isotopes and over 15 per cent of all shipments from Oak Ridge, Tennessee, of concentrated stable isotopes.

Needless to say, there will be many questions in your minds as to safety and health factors (little trouble with good control), the availability of information from the AEC (good, and improving constantly), the cost of a radioisotope program (greatly varying, depending on the complexity of the program but, generally, well within reach).

For the answer to these and other questions, Connecticut industries are fortunate to have readily available a A few of the actual applications of isotopes in various industries include:

Gaging and thickness control in the rubber, metal, plastics and paper industries.

Locating leaks in inaccessible piping systems.

Determining liquid levels in pressure vessels.

Tracing the extent of chemical reactions.

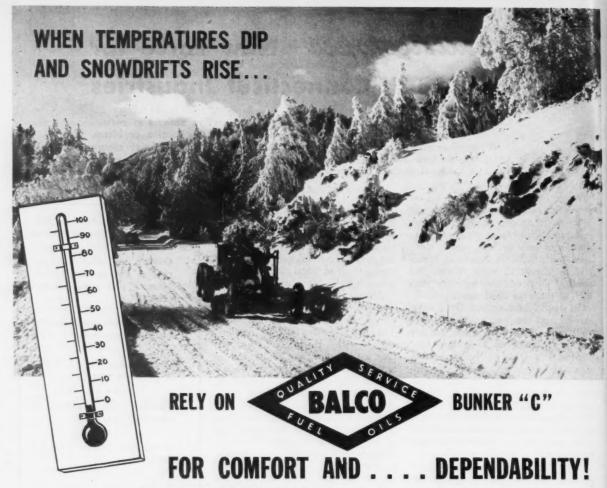
Inspection and product control.

Tracing the extent of blending of fibers in the paper industry.

Checking the effectiveness of detergents in the removal of soil.

Checking the wear of cutting tools, bearings, etc.

group of people who know where to get the answers on radioisotopes and their uses in industry. This is the informed, interested, and helpful industrial sales engineer at any one of these Connecticut utilities — THE CONNECTICUT LIGHT AND POWER COMPANY—THE CONNECTICUT POWER COMPANY—THE HARTFORD ELECTRIC LIGHT COMPANY—THE HOUSATONIC PUBLIC SERVICE COMPANY — THE UNITED ILLUMINATING COMPANY.



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